

District of Sooke
 Financial Plan
 2009 - 2013

Schedule A

Revenues	2009	2010	2011	2012	2013
Property Taxes	5,216,463	5,726,644	6,258,512	6,873,622	7,290,917
Parcel Taxes	1,336,995	1,371,150	1,430,550	1,489,950	1,549,350
Fees and Charges	392,272	593,278	594,303	539,850	430,917
Other Sources	2,614,419	8,855,254	2,552,613	5,777,024	1,950,138
Transfer from Own Funds	1,418,179	3,029,500	832,500	1,624,752	168,000
Debenture Debt	0	0	0	0	0
	<u>10,978,328</u>	<u>19,575,826</u>	<u>11,668,479</u>	<u>16,305,198</u>	<u>11,389,321</u>

Expenditures

Debt - Principal and Interest	523,462	522,255	522,255	489,893	489,893
Capital Expenditures	2,298,994	10,149,416	2,164,120	6,312,452	1,225,700
Transfer to Own Funds	1,016,735	1,619,909	1,296,047	1,352,308	1,317,445
(Deficiency) Surplus of Operations	-1,452	-7,638	26,460	60,163	92,844
Other Municipal Purposes	7,140,590	7,291,885	7,659,596	8,090,381	8,263,439
	<u>10,978,328</u>	<u>19,575,826</u>	<u>11,668,479</u>	<u>16,305,198</u>	<u>11,389,321</u>

Adjustments in Proposed 2009 Budget

	Existing Services				Service Level Change				2009 Impact	
	FTEs	Inflation	Capital	Sub-total	FTEs	Level Change	New Service	Sub-total		
General Operating Fund										
Staffing - Increments and Inflation		73,630		73,630				0	73,630	
Senior Tech and Planner - Eliminated (2)		0		0	-2.00	-190,085		-190,085	-190,085	
Project Funding Coordinator - Eliminated		0		0	-0.75	-43,798		-43,798	-43,798	
Building Official III - vacant until Jan 1 2010					-0.60	-50,149		-50,149	-50,149	
GIS Analyst/LRC - new in April 2009		0		0	0.75	52,283		52,283	52,283	
Senior Eng Technologist - new in Oct 2009		0		0	0.25	20,582		20,582	20,582	
Fire Fighter - new in Oct 2009		0		0	0.25	17,246		17,246	17,246	
IT Specialist - July 2008	0.50	41,675		41,675		0		0	41,675	
Engineering Technologist (2) - April 2008	0.50	34,922		34,922		0		0	34,922	
Planner - July 2008	0.50	46,615		46,615		0		0	46,615	
General Support Clerk - April 2008	0.25	14,092		14,092		0		0	14,092	
Net Change in Salaries and Benefits	1.75	210,934	0	210,934	-2.10	-193,921	0	-193,921	17,013	0.36%
Council Remuneration		10,924		10,924		0		0	10,924	
Contingency		-10,000		-10,000		0		0	-10,000	
Travel and Education - All Staff excluding Fire		9,500		9,500		0		0	9,500	
Advertising and Communication		1,440		1,440		0		0	1,440	
Office Supplies		2,000		2,000		0		0	2,000	
Compensation Committee		-10,000		-10,000		0		0	-10,000	
Recruitment - Contracted Services		-10,000		-10,000		0		0	-10,000	
Audit		5,000		5,000		0		0	5,000	
Insurance Claims		-10,000		-10,000		0		0	-10,000	
Elections		0		0		-16,000		-16,000	-16,000	
RCMP Contract		33,041		33,041		0		0	33,041	
Regional Crime Unit		0		0		19,099		19,099	19,099	
RCMP Victim Services		0		0		8,000		8,000	8,000	
RCMP - Mobile Youth Services		0		0		2,276		2,276	2,276	
Emergency Planning		-15,482		-15,482		0		0	-15,482	
High School Cadet Program		0		0		-3,000		-3,000	-3,000	
60th Anniversary Banquet		0		0		6,500		6,500	6,500	
Fire Master Plan		-2,500		-2,500		0		0	-2,500	
Crest		2,998		2,998		0		0	2,998	
Turnout Gear Operating Supplies		-4,500		-4,500		0		0	-4,500	
LWMP		-70,000		-70,000		0		0	-70,000	
Road Maintenance Contract		-10,000		-10,000		0		0	-10,000	
Boulevard Landscaping		1,500		1,500		0		0	1,500	
Public Works Yard Maintenance		-9,000		-9,000		0		0	-9,000	
Bus Shelter Maintenance		-5,000		-5,000		0		0	-5,000	
Animal Control		1,074		1,074		0		0	1,074	
Stormwater Quality Management		1,140		1,140		0		0	1,140	
Subdivision and Standards Bylaw		-10,000		-10,000		0		0	-10,000	
Stormwater Management Plan Study		50,000		50,000		0		0	50,000	
Crossing Guards		3,593		3,593		0		0	3,593	
Advertising and other - DS		-4,200		-4,200		0		0	-4,200	
Ortho Photos - CRD		10,000		10,000		0		0	10,000	
Mapping Contract - Cancelled		-10,000		-10,000		0		0	-10,000	
Town Centre Plan		6,000		6,000		0		0	6,000	
Sooke Region Museum		-42,000		-42,000		0		0	-42,000	
Parks Maintenance Services		-45,445		-45,445		0		0	-45,445	
Hazardous Tree Maintenance		-5,000		-5,000		0		0	-5,000	
Parks and Trails Maintenance		-5,000		-5,000		0		0	-5,000	
Downtown Seasonal Adornment		0		0		3,000		3,000	3,000	

Library Services Contract	15,861		15,861		0		0	15,861		
Communities in Bloom	0		0		14,500		14,500	14,500		
Sooke Safe Halloween	0		0		1,000		1,000	1,000		
EMCS Youth Council	0		0		3,000		3,000	3,000		
Transfer to Fire Equipment Reserve Fund	0		0		5,000		5,000	5,000		
Increase in Property Tax Transfer to Capital Program	0	93,965	93,965		0		0	93,965		
Other/inflation adjustment	19,500		19,500		0		0	19,500		
Net Change in Operating Expenditure	0.00	-104,556	93,965	-10,591	0.00	43,375	0	43,375	32,784	0.70%
Reduction in Buisness Licence Revenue	5,000		5,000		0		0	5,000		
Reduction in Subdivision Revenue	14,000		14,000		0		0	14,000		
Reduction in Rezoning Revenue	134,000		134,000		0		0	134,000		
Reduction in Building Permit Revenue	257,500		257,500		0		0	257,500		
Reduction in Development Permit Revenue	35,000		35,000		0		0	35,000		
Increase in Lease and Rentals	-11,858		-11,858		0		0	-11,858		
Increase in Investment Income	-11,014		-11,014		0		0	-11,014		
Increase in Interest and Penalties	-34,000		-34,000		0		0	-34,000		
Increase in Small Community Grant	-30,176		-30,176		0		0	-30,176		
Decrease in Transfer from General Ops Fund (excludes \$280K for Public Launch)	95,000		95,000		0		0	95,000		
Non Market Growth in Property Taxes	-221,983		-221,983		0		0	-221,983		
Net Change in Operating Revenues	0.00	231,469	0	231,469	0.00	0	0	0	231,469	4.91%
	1.75	337,847	93,965	431,812	-2.10	-150,546	0	-150,546	281,265	
Property Tax Revenue increase resulting from recommended adjustments									5.97%	

**District of Sooke
Financial Plan 2009 to 2013
General Operating Fund**

RC - April 14, 2009

	<u>Account</u>	<u>Page</u>	<u>Actual 2007</u>	<u>Approved 2007</u>	<u>Forecast 2008</u>	<u>Approved 2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Expenditures											
General Government services		4,5	1,346,179	1,268,262	1,507,054	1,493,480	1,484,762	1,556,222	1,598,850	1,627,151	1,635,298
Protective services		6,7,8,9	2,031,042	2,061,066	2,020,843	2,192,734	2,176,040	2,349,524	2,401,150	2,447,054	2,493,859
Engineering services		10	557,188	751,429	931,268	1,248,109	1,083,991	921,973	972,552	1,059,841	1,096,182
Environmental Health services		11	86,085	86,085	89,406	89,029	93,497	104,893	106,991	109,131	111,313
Development services		12	406,047	504,543	777,773	748,719	649,446	658,618	835,652	1,058,005	1,091,088
Recreation and cultural services		13	519,615	453,563	589,415	638,566	589,926	597,386	615,831	634,931	654,712
Fiscal services		14	2,653,575	2,211,944	2,714,820	2,496,074	3,543,672	11,996,061	3,686,903	7,859,134	2,737,519
Own expenditures			7,599,731	7,336,892	8,630,579	8,906,710	9,621,333	18,184,676	10,217,929	14,795,248	9,819,971
Transmission of taxes to other agencies		15	5,842,875	5,832,601	6,416,284	6,453,856	6,759,567	7,019,048	7,285,001	7,527,727	7,677,588
Total Operating Expenditures			13,442,606	13,169,493	15,046,863	15,360,566	16,380,900	25,203,724	17,502,931	22,322,974	17,497,559
Revenues											
Sale of services		16	64,307	60,400	13,274	13,200	13,444	13,693	13,947	14,206	14,470
Licenses and permits		16	868,910	634,490	743,138	837,824	392,272	593,278	594,303	539,850	430,917
Cost recovery		16	16,864	5,000	63,513	5,100	5,202	5,306	5,412	5,520	5,631
Lease and rental		17	20,045	24,870	20,120	25,000	36,858	61,858	40,000	40,000	40,000
Investment income		17	152,487	75,000	148,508	88,000	99,014	89,564	97,064	94,364	88,964
Interest and penalties		17	113,150	88,000	153,431	101,000	135,000	124,000	113,000	101,000	101,000
Revenue sharing		17	281,146	270,000	270,160	295,000	300,900	306,918	313,056	319,317	325,704
Fire Department		17	15,740	15,500	15,555	15,560	15,871	16,189	16,512	16,843	17,179
Development Cost Charges		17	550,708	0	640,278	367,000	292,000	862,000	432,000	432,000	342,000
Administration		17	11,027	7,634	20,136	7,787	7,942	8,101	8,263	8,429	8,597
Unconditional transfers		17	377,066	382,300	317,238	425,762	457,037	468,388	477,756	487,311	497,057
Conditional transfers		18	215,742	345,459	456,029	490,964	1,070,408	6,713,097	846,139	4,065,182	313,226
Transfers from own reserves/allowances		18	1,132,088	1,247,750	1,067,628	1,368,550	1,418,179	3,029,500	832,500	1,624,752	168,000
Other taxes		19	133,622	115,364	152,034	152,940	160,742	166,140	169,463	172,852	176,309
Own revenues			3,952,902	3,271,767	4,081,042	4,193,687	4,404,870	12,458,032	3,959,417	7,921,626	2,529,054
Tax collection for other agencies		15	5,842,875	5,832,601	6,416,284	6,453,856	6,759,567	7,019,048	7,285,001	7,527,727	7,677,588
Total before own property taxes			9,795,777	9,104,368	10,497,326	10,647,543	11,164,437	19,477,080	11,244,418	15,449,352	10,206,642
Own general municipal property taxes	10-11110-000-1		4,060,805	4,065,125	4,708,404	4,713,022	5,216,463	5,726,644	6,258,512	6,873,622	7,290,917
Total Operating Revenues			13,856,582	13,169,493	15,205,730	15,360,566	16,380,900	25,203,724	17,502,931	22,322,974	17,497,559
Change in Fund Balance - Surplus/(Deficit)			413,976	0	158,867	0	0	0	0	0	0
Opening Fund Balance			2,465,873	2,465,873	2,601,977	2,601,977	2,346,977	1,906,977	2,156,977	2,156,977	1,976,977
Transfer to Own Reserves			-190,000	-190,000	-255,000	-255,000	-440,000	250,000	0	-180,000	0
Ending Fund Balance			2,689,849	2,275,873	2,505,844	2,346,977	1,906,977	2,156,977	2,156,977	1,976,977	1,976,977
New FTEs						4.00	0.40	2.75	0.00	2.00	0.00
Property Tax Increase						647,897	503,441	510,181	531,868	615,109	417,295
4.71% Growth 2009, 2.5% 2010 and 4% after						-227,647	-221,983	-130,412	-229,066	-250,340	-274,945
Net Tax Increase						420,250	281,457	379,770	302,802	364,769	142,350
% Increase in Municipal Mill Rate						10.34%	5.97%	7.28%	5.29%	5.83%	2.07%
Average Residential Tax Increase						\$90	\$55	\$63	\$46	\$50	\$18

**District of Sooke
Financial Plan 2009 to 2013
General Operating Fund**

General Government Services		Actual	Approved	Forecast	Approved	2009	2010	2011	2012	2013	
Council	Account	2007	2007	2008	2008						
	Remuneration	10-21100-110-2	67,041	68,534	71,016	69,076	80,000	81,600	83,232	84,897	86,595
	Benefits	10-21100-119-2	823	1,060	877	1,100	1,122	1,144	1,167	1,191	1,214
	Travel/conferences/memberships/education	10-21100-540-2	35,821	25,000	45,395	35,000	35,000	35,700	36,414	46,414	37,000
	Dues and subscriptions	10-21100-560-2	311	500	891	1,500	1,500	1,530	1,561	1,592	1,624
	Advertising/communications	10-21100-610-2	2,925	3,000	4,159	3,060	0	0	0	0	0
	Volunteer recognition - o/s services	10-21100-690-2	0	0	2,152	2,000		2,000		2,000	2,000
	Contingency	10-21100-910-2	73,163	71,000	49,047	50,000	40,000	40,000	40,000	40,000	40,000
			180,084	169,094	173,537	161,736	157,622	161,974	162,374	176,093	168,433
Corporate Services											
	Salaries	10-21210-120-2	289,663	256,772	301,346	334,772	237,738	246,154	252,526	258,523	259,978
	Benefits	10-21210-129-2	57,384	49,794	67,711	76,579	44,987	45,748	46,328	46,875	47,015
	Specialty office supplies	10-21210-230-2	306								
	Hospitality and meals	10-21210-290-2	904	1,800	970	1,800	1,800	1,836	1,873	1,910	1,948
	Telephone	10-21210-450-2	0	2,100	0	0	0	0	0	0	0
	Travel	10-21210-510-2	1,271	0	0	0	0	0	0	0	0
	Travel/conferences/memberships/education	10-21210-540-2	14,864	8,000	11,913	12,000	8,500	8,670	8,843	9,020	9,201
	Advertising/Communications		0	0	0	0	12,500	12,750	13,005	13,265	13,530
	Special Projects	10-21210-870-2	9,132	5,000	19,572	5,100	5,100	5,202	5,306	10,000	5,400
	Sustainability Workshop		0	0	0	10,000	0	0	0	0	0
			373,524	323,466	401,512	440,251	310,625	320,360	327,881	339,593	337,073
New FTE						1.50	-2.75	0.00	0.00	0.00	0.00
Finance and Information Technology											
	Salaries	10-21220-120-2	241,029	246,157	315,067	316,687	451,888	467,317	477,783	486,416	495,309
	Benefits	10-21220-129-2	47,294	48,653	65,106	66,996	93,185	94,529	95,440	96,179	96,947
	Specialty office supplies	10-21220-230-2	864	1,000	0	1,020	1,020	1,040	1,061	1,082	1,104
	Copy/Service Charges	10-21220-240-2	0								
	Travel/conferences/memberships/education	10-21220-540-2	2,102	8,000	8,662	8,000	15,500	15,810	16,126	16,449	16,778
	Advertising	10-21220-610-2	1,526		0						
	Cash Over/Short	10-21220-610-2	5		0						
	Banking	10-21221-240-2	-18,033	1,800	0	1,836	1,836	1,873	1,910	1,948	1,987
	Tax adjustments	10-21220-899-2	9,389	1,000	0	1,020	1,020	1,040	1,061	1,082	1,104
	Tax forms and supplies	10-21231-230-2	4,696	5,800	6,932	5,916	5,916	6,034	6,155	6,278	6,404
	Advertising	10-21231-610-2	0	1,050	511	1,071	1,071	1,092	1,114	1,137	1,159
			288,872	313,460	396,278	402,545	571,435	588,737	600,651	610,572	620,791
New FTE						0.50	2.50	0.00	0.00	0.00	0.00
Common Services - Vehicle Fleet											
	Fuel - Gas/Diesel	10-21241-250-2			2,750		3,000	3,000	3,000	3,000	3,000
	Repairs and Maintenance	10-21241-660-2			2,566		2,500	2,500	2,500	2,500	2,500

		Actual 2007	Approved 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Common services - Office										
Telephone	10-21251-450-2	16,492	18,000	18,283	16,000	17,000	17,340	17,687	18,041	18,401
Copy/service charges	10-21252-240-2	5,908	7,750	8,715	6,800	6,800	6,936	7,075	7,216	7,361
Equipment lease/rental	10-21252-310-2	4,796	5,200	4,212	5,200	5,200	5,304	5,410	5,518	5,629
Freight/courier	10-21253-470-2	1,069	1,500	1,330	1,500	1,500	1,530	1,561	1,592	1,624
Postage	10-21253-480-2	4,940	7,000	4,203	7,000	5,000	5,100	5,202	5,306	5,412
Office supplies	10-21254-230-2	17,252	14,500	20,373	17,000	19,000	19,380	19,768	20,163	20,566
Subscriptions	10-21254-560-2	867	1,100	2,281	1,100	1,600	1,632	1,665	1,698	1,732
Advertising	10-21255-610-2	12,700	9,850	13,878	11,000	3,000	3,060	3,121	3,184	3,247
Records management	10-21256-240-2	4,558	4,750	1,714	6,500	8,430	11,679	11,913	12,151	12,394
Off site storage	10-21256-350-2	0	500	0	510	510	520	531	541	552
Compensation committee	10-21257-110-2	0	25,000	0	10,000	0	10,000	10,000	10,000	10,000
LAN/PC's/Networking/Internet	10-21257-690-2	89,345	80,000	30,531	10,000	13,900	14,178	14,462	14,751	15,046
Software Maintenance	10-21257-650-2			42,390	40,000	35,300	36,006	36,726	37,461	38,210
Hardware Maintenance					0	0	0	0	0	0
Server Replacement Program	Moved to Capital				0	0	0	0	0	0
PC Replacement Program	Moved to Capital				0	0	0	0	0	0
Printer Replacement Program	Moved to Capital				0	0	0	0	0	0
Equipment Replacement Program	Moved to Capital				0	0	0	0	0	0
IT Contract Support	10-21257-680-2			12,063	10,000	5,000	5,000	5,000	5,000	5,000
Common services - Building										
Propane	10-21258-250-2	16,908	13,000	20,663	18,000	18,000	18,360	18,727	19,102	19,484
Water	10-21258-410-2	1,427	3,200	3,090	2,300	2,800	2,856	2,913	2,971	3,031
Electricity	10-21258-420-2	20,999	22,800	22,598	22,800	22,800	23,256	23,721	24,196	24,679
Waste removal	10-21258-430-2	5,442	6,000	5,511	6,000	6,000	6,120	6,242	6,367	6,495
Cable/Internet	10-21258-440-2			0	0	0	0	0	0	0
Common services - Building maintenance										
Operating supplies	10-21259-210-2	5,850	5,800	8,733	5,916	5,916	6,034	6,155	6,278	6,404
Contracted maintenance	10-21259-650-2	33,506	25,000	32,129	25,500	28,000	28,560	29,131	29,714	30,308
Other outside services	10-21259-690-2	3,533	6,000	7,263	6,000	6,000	6,120	6,242	6,367	6,495
		<u>245,592</u>	<u>256,950</u>	<u>265,276</u>	<u>229,126</u>	<u>217,256</u>	<u>234,472</u>	<u>238,751</u>	<u>243,116</u>	<u>247,568</u>
Special services										
Recruitment costs - travel	10-21261-510-2	27,341	5,000	8,944	7,500	7,500	7,650	7,803	7,959	8,118
Recruitment costs - advertising	10-21261-610-2	2,615	2,000	9,102	3,000	3,000	3,060	3,121	3,184	3,247
Recruitment - contracted service	10-21261-890-2	44,624	30,000	11,447	10,000	0	10,000	10,200	10,404	10,612
Legal	10-21271-810-2	32,163	35,000	44,565	35,700	35,700	36,414	37,142	37,885	38,643
Audit	10-21272-820-2	26,452	20,000	40,567	25,000	30,000	30,600	31,212	31,836	32,473
Insurance premium	10-21273-570-2	54,293	51,000	57,920	59,000	58,000	59,160	60,343	61,550	62,781
Insurance claims	10-21274-690-2	31,300	31,192	0	20,000	10,000	20,000	20,400	20,808	21,224
Labour relations - consulting	10-21275-890-2	0	0	0	0	0	0	0	0	0
Administrative review	10-21276-890-2	0	0	0	0	0	0	0	0	0
Protocol	10-21285-690-2	748	400	0	408	408	416	424	433	442
Elections	10-21930-690-2	52	0	16,050	16,000	0	0	15,000	0	0
Public and government relations	10-21940-690-2	13,604	5,000	11,098	7,500	7,500	7,650	7,803	7,959	8,118
Focus Group and Grants in aid	10-21950-690-2	24,915	25,000	67,544	75,000	75,000	75,000	75,000	75,000	75,000
Christmas Bureau	10-21951-690-2	0	700	714	714	715	729	744	759	774
Crystal Methamphetamine Program	10-21960-890-2			2,500						
		<u>258,107</u>	<u>205,292</u>	<u>270,451</u>	<u>259,822</u>	<u>227,823</u>	<u>250,679</u>	<u>269,193</u>	<u>257,777</u>	<u>261,432</u>
Total General Government		<u>1,346,179</u>	<u>1,268,262</u>	<u>1,507,054</u>	<u>1,493,480</u>	<u>1,484,762</u>	<u>1,556,222</u>	<u>1,598,850</u>	<u>1,627,151</u>	<u>1,635,298</u>

		Actual 2007	Approved 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Inspection Services										
Salaries	10-22920-120-2	189,573	188,839	208,703	195,716	135,099	203,507	209,613	215,901	222,378
Benefits	10-22920-129-2	48,082	48,218	52,647	51,200	27,895	41,898	42,457	43,036	43,622
Specialty office supplies	10-22920-230-2	3,080	3,000	3,266	2,500	2,500	2,550	2,601	2,653	2,706
Vehicle gas and oil	10-22920-250-2	1,240	2,900	66	1,500	0	0	0	0	0
Travel - monthly operations	10-22920-510-2	802	700	162	1,100	1,200	1,224	1,248	1,273	1,299
Travel/conferences/memberships/education	10-22920-540-2	4,828	5,000	5,139	5,000	6,000	6,120	6,242	6,367	6,495
Vehicle insurance	10-22920-570-2	932	1,100	985	1,100	0	0	0	0	0
		<u>248,537</u>	<u>249,757</u>	<u>270,968</u>	<u>258,116</u>	<u>172,695</u>	<u>255,299</u>	<u>262,162</u>	<u>269,231</u>	<u>276,500</u>
New FTE										
					0.00	-1.60	1.00	0.00	0.00	0.00
Fire Department										
Administration										
Salaries	10-22410-120-2	205,318	199,805	216,992	216,354	238,854	289,271	296,563	300,000	300,000
Benefits	10-22410-129-2	44,534	40,244	46,568	43,998	44,938	55,131	54,529	56,128	56,128
Operating supplies	10-22410-210-2	1,501	4,000	3,752	4,000	4,000	4,080	4,162	4,245	4,330
Office supplies	10-22410-230-2	4,294	3,350	1,895	3,350	3,350	3,417	3,485	3,555	3,626
Office equipment leases	10-22410-310-2	2,427	3,300	2,022	3,300	3,300	3,366	3,433	3,502	3,572
Postage	10-22410-480-2	19		0						
Travel	10-22410-510-2	955		0						
High School Cadet Program	10-22410-520-2	19	3,000	306	3,000	0	0	0	0	0
Conferences and education	10-22410-540-2	3,555	7,300	3,804	7,446	5,250	7,750	7,905	8,063	8,224
Memberships	10-22410-550-2	223		0						
Advertising	10-22410-610-2	200		0						
Other Outside Services	10-22410-690-2	119		0						
Hospitality - operating supplies	10-22415-210-2	1,834	2,500	5,294	2,500	2,500	2,550	2,601	2,653	2,706
Insurance premiums	10-22417-570-2	21,574	18,500	20,529	21,000	21,000	21,420	21,848	22,285	22,731
Annual dinner	10-22419-690-2	8,155	9,500	9,682	9,690	6,500	9,500	9,690	9,884	10,081
60th Anniversary Banquet	10-224XX-690-2	0	0	0	0	6,500	0	0	0	0
Fire Master Plan				0	7,500	5,000	0	2,500	0	2,500
		<u>294,727</u>	<u>291,499</u>	<u>310,844</u>	<u>322,138</u>	<u>341,192</u>	<u>396,485</u>	<u>406,716</u>	<u>410,315</u>	<u>413,898</u>
New FTE										
					0.00	0.25	0.75	0.00	0.00	0.00
Firefighters										
Duty officer remuneration	10-22420-110-2	13,000	13,000	13,000	14,300	14,300	14,586	14,878	15,175	15,479
First response duty remuneration	10-22420-112-2	13,000	13,000	12,250	14,300	14,300	14,586	14,878	15,175	15,479
Friday worker wages/remuneration	10-22420-120-2	4,469	6,500	3,113	6,630	6,763	6,898	7,036	7,177	7,320
Friday Workers Benefits	10-22420-129-2	601	300	54	600	612	624	637	649	662
Casual labour	10-22420-130-2	1,987	3,500	4,157	3,570	3,600	3,672	3,745	3,820	3,897
Allowance - contract payment	10-22420-680-2	30,000	30,000	30,000	30,000	30,000	30,600	31,212	31,836	32,473
WCB Benefits	10-22421-129-2	381	650	381	650	400	408	416	424	433
Uniforms and operating supplies	10-22422-210-2	5,595	5,000	3,954	5,100	5,100	5,202	5,306	5,412	5,520
		<u>69,033</u>	<u>71,950</u>	<u>66,909</u>	<u>75,150</u>	<u>75,075</u>	<u>76,576</u>	<u>78,108</u>	<u>79,670</u>	<u>81,263</u>

		<u>Actual 2007</u>	<u>Approved 2007</u>	<u>Foecast 2008</u>	<u>Approved 2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Telecommunications										
CREST	10-22430-680-2	35,140	35,140	31,918	31,927	34,925	35,624	36,336	37,063	37,804
Telephone and Data services	10-22431-450-2	6,158	5,500	5,429	5,610	5,610	5,722	5,837	5,953	6,072
Repairs/maintenance/replacement	10-22431-660-2	7,054	5,300	5,978	5,406	5,500	5,610	5,722	5,837	5,953
		<u>48,352</u>	<u>45,940</u>	<u>43,325</u>	<u>42,943</u>	<u>46,035</u>	<u>46,956</u>	<u>47,895</u>	<u>48,853</u>	<u>49,830</u>
Community Education										
Operating supplies	10-22441-210-2	545	1,000	1,304	1,500	1,500	1,530	1,561	1,592	1,624
Inspections										
Operating supplies	10-22443-210-2	1,877	4,000	1,276	3,000	2,000	2,040	2,081	2,122	2,165
Training										
Operating supplies	10-22460-210-2	2,196	2,500	2,063	2,550	2,550	2,601	2,653	2,706	2,760
Conferences and education	10-22460-540-2	2,999	2,350	4,243	2,500	2,500	2,550	2,601	2,653	2,706
Audio visual repair and replacement	10-22460-660-2	372	1,000	353	1,000	1,000	1,020	1,040	1,061	1,082
Training materials	10-22460-690-2	7,944	10,000	15,177	10,000	11,500	11,730	11,965	12,204	12,448
Hazmat equipment and training		0	4,500	407	4,500	4,500	4,590	4,682	4,775	4,871
		<u>13,511</u>	<u>20,350</u>	<u>22,243</u>	<u>20,550</u>	<u>22,050</u>	<u>22,491</u>	<u>22,941</u>	<u>23,400</u>	<u>23,868</u>
Vehicle maintenance										
Wages	10-22481-120-2	4,789	6,000	8,961	6,000	7,500	7,650	7,803	7,959	8,118
Benefits	10-22481-129-2	442	500	720	500	500	510	520	531	541
Mechanical Labour	10-22481-130-2	128		0						
Operating supplies	10-22481-210-2	2,914		0						
Fuel	10-22481-250-2	14,316	14,640	19,972	15,000	16,500	16,830	17,167	17,510	17,860
Repairs and replacement	10-22481-660-2	6,833	5,800	7,135	6,500	6,500	6,630	6,763	6,898	7,036
Other outside services	10-22481-690-2	1,137	4,000	416	4,000	4,000	4,080	4,162	4,245	4,330
		<u>30,559</u>	<u>30,940</u>	<u>37,204</u>	<u>32,000</u>	<u>35,000</u>	<u>35,700</u>	<u>36,414</u>	<u>37,142</u>	<u>37,885</u>
Equipment maintenance										
Operating supplies	10-22482-210-2	12,628	15,000	14,252	15,000	15,000	15,300	15,606	15,918	16,236
Repairs and replacement	10-22482-660-2	5,128	6,000	4,236	6,000	6,000	6,120	6,242	6,367	6,495
SCBA maintenance	10-22482-650-2	2,251	4,000	3,799	4,080	4,080	4,162	4,245	4,330	4,416
Other outside services	10-22482-690-2	2,482	2,500	3,068	2,550	2,550	2,601	2,653	2,706	2,760
		<u>22,489</u>	<u>27,500</u>	<u>25,355</u>	<u>27,630</u>	<u>27,630</u>	<u>28,183</u>	<u>28,746</u>	<u>29,321</u>	<u>29,908</u>

		<u>Actual 2007</u>	<u>Approved 2007</u>	<u>Forecast 2008</u>	<u>Approved 2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Other										
Turnout gear operating supplies	10-22483-210-2	11,726	12,500	2,613	9,500	5,000	5,100	5,202	5,306	5,412
Medical supplies	10-22484-210-2	5,747	7,500	5,833	7,500	7,650	7,803	7,959	8,118	8,281
Otter Point training centre	10-22487-690-2	5,000	5,000	0	0	0	0	0	0	0
East Sooke Fire Contract	10-22491-690-2	21,300	21,300	26,040	26,040	27,340	30,070	30,671	31,285	31,911
		<u>43,773</u>	<u>46,300</u>	<u>34,486</u>	<u>43,040</u>	<u>39,990</u>	<u>42,973</u>	<u>43,832</u>	<u>44,709</u>	<u>45,603</u>
Total Fire Department		<u>524,866</u>	<u>539,479</u>	<u>542,946</u>	<u>567,951</u>	<u>590,472</u>	<u>652,934</u>	<u>668,294</u>	<u>677,124</u>	<u>686,044</u>
Total Protective Services		<u>2,031,042</u>	<u>2,061,066</u>	<u>2,020,843</u>	<u>2,192,734</u>	<u>2,176,040</u>	<u>2,349,524</u>	<u>2,401,150</u>	<u>2,447,054</u>	<u>2,493,859</u>

**District of Sooke
Financial Plan 2009 to 2013
General Operating Fund**

Engineering Services	Account	Actual 2007	Approved 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Administration										
Salaries	10-23220-120-2	247,714	232,107	329,479	338,041	327,326	394,020	408,028	471,308	485,865
Benefits	10-23220-129-2	53,205	52,540	66,131	76,181	71,385	82,888	84,178	97,749	98,938
Office Supplies	10-23220-210-2	450		0						
Specialty office supplies	10-23220-230-2	2,200	2,000	2,164	2,250	2,500	2,550	2,601	2,653	2,706
Gas/Oil/Diesel	10-23220-250-2	47		0	3,000	0	0	0	0	0
Travel - monthly operations	10-23220-510-2	1,419	2,500	1,294	2,500	0	0	0	0	0
Travel/conferences/memberships/education	10-23220-540-2	4,174	4,000	8,368	7,000	8,750	8,925	9,104	9,286	9,471
Advertising	10-23220-610-2	0	275	1,474	281	500	510	520	531	541
Vehicle Maintenance	10-23220-650-2	0	0	214	2,000	0	0	0	0	0
Consulting	10-23220-850-2	9,044	5,200	18,101	12,000	12,000	12,240	12,485	12,734	12,989
		318,253	298,622	427,225	443,252	422,461	501,132	516,915	594,261	610,511
New FTE					1.50	0.25	0.75	0.00	1.00	0.00
Contract services										
LWMP Stage II and III Stormwater	10-23221-850-2	3,120	170,000	41,179	110,000	68,000	0	0	0	0
LWMP Stage III Sanitary				27,308	60,000	32,000	0	0	0	0
Rainwater (Stormwater) Source Control							15,000	15,300	15,606	15,918
Rainwater Monitoring (Nott's Brook)							2,500	2,550	2,601	2,653
Road Maintenance contract	10-23230-650-2	162,734	166,000	160,323	180,000	170,000	173,400	176,868	180,405	184,013
Growth/Enhancement Adjustment					0	0	43,350	44,217	45,101	46,003
Line Painting Maintenance	10-23231-650-2			22,553	15,000	15,000	15,300	15,606	15,918	16,236
Boulevard landscape maintenance	10-23232-650-2	2,152	3,500	2,254	3,570	5,070	5,171	5,275	5,380	5,488
Drainage and Storm Water	10-23234-690-2	1,599	10,000	39,770	10,200	10,200	10,404	10,612	10,824	11,041
Public Works Yard Maintenance	10-23271-650-2			0	10,000	1,000	1,020	1,040	1,061	1,082
Plans								60,000	75,000	75,000
Plans - Various										
DCC Bylaw - Sanitary/Storm and Roads	10-23281-690-2			2,518	35,000	35,000		10,000		10,000
DCC Bylaw - Parks and Trails	10-23281-690-2			0	10,000	10,000		5,000		
Subdivision and Development Standards Bylaw	10-23291-690-2			11,012	40,000	30,000				
Stormwater Management Plan Study	10-23234-690-2			0	100,000	150,000	50,000			
Road, Pedestrian and Cycling Master Plan	10-23231-690-2			98,199	130,000	35,000				
Community Sewer Modeling Plan			17,000							
Contract services	10-23236-690-2	1,898	13,000	3,820	13,260	13,260	13,525	13,796	14,072	14,353
		171,503	379,500	408,936	717,030	574,530	329,671	360,264	365,969	381,789
Street lighting and Traffic control										
Street lighting electricity	10-23251-420-2	43,545	46,000	45,571	46,920	47,000	47,940	48,899	49,877	50,874
Ornamental lighting electricity	10-23252-420-2	4,655	3,500	5,360	4,500	4,500	4,590	4,682	4,775	4,871
Ornamental lighting contracted maintenance	10-23252-650-2	830	2,500	5,524	2,500	3,500	6,000	8,500	11,000	13,500
Street Sign Replacement Program	10-23261-650-2			2,989	5,000	5,000	5,100	5,202	5,306	5,412
Traffic lights electricity	10-23264-420-2	3,045	3,500	3,038	4,000	3,500	3,570	3,641	3,714	3,789
Crossing guards	10-23269-680-2	14,907	14,907	15,000	14,907	18,500	18,870	19,247	19,632	20,025
		66,982	70,407	77,482	77,827	82,000	86,070	90,171	94,305	98,471
Public Transit										
Bus shelters Maintenance	10-23590-660-2	450	2,900	17,625	10,000	5,000	5,100	5,202	5,306	5,412
Total Engineering Services		557,188	751,429	931,268	1,248,109	1,083,991	921,973	972,552	1,059,841	1,096,182

**District of Sooke
 Financial Plan 2009 to 2013
 General Operating Fund**

Environmental Health Services	Account	<u>Actual 2007</u>	<u>Approved 2007</u>	<u>Forecast 2008</u>	<u>Approved 2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Contracts										
Animal control	10-24100-680-2	50,415	50,415	53,723	51,469	54,797	55,893	57,011	58,151	59,314
Storm water quality control	10-24990-680-2	35,670	35,670	35,683	37,560	38,700	49,000	49,980	50,980	51,999
		<u>86,085</u>	<u>86,085</u>	<u>89,406</u>	<u>89,029</u>	<u>93,497</u>	<u>104,893</u>	<u>106,991</u>	<u>109,131</u>	<u>111,313</u>

**Financial Plan 2009 to 2013
General Operating Fund**

Development Services	Account	Actual 2007	Approved 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Planning										
Salaries	10-26200-120-2	217,932	227,139	332,404	318,894	260,790	271,216	280,034	345,751	356,505
Benefits	10-26200-129-2	45,830	47,086	67,047	72,860	54,963	56,076	56,880	65,941	71,526
Specialty office supplies	10-26200-230-2	5,710	5,000	4,062	5,100	5,000	5,100	5,202	5,306	5,412
Travel - monthly operations	10-26200-510-2	0	1,000	348	1,000	350	357	364	371	379
Travel/conferences/memberships/education	10-26200-540-2	4,957	10,000	5,795	10,000	7,000	7,140	7,283	7,428	7,577
Advertising and other	10-26200-610-2	15,122	10,000	4,769	10,200	6,000	6,120	6,242	6,367	6,495
Special Projects	10-26200-690-2	2,524	5,000	23,804	5,100	5,100	5,202	5,306	5,412	5,520
		<u>292,075</u>	<u>305,225</u>	<u>438,229</u>	<u>423,154</u>	<u>339,203</u>	<u>351,211</u>	<u>361,311</u>	<u>436,577</u>	<u>453,413</u>
New FTE					0.50	0.00	0.00	0.00	1.00	0.00
Geographic Services										
Salaries	10-26220-120-2				0	113,797	132,710	136,691	140,792	145,016
Benefits	10-26220-129-2				0	23,145	27,851	28,227	28,605	28,987
Specialty Office Supplies	10-26220-230-2				0	1,705	1,739	1,774	1,809	1,846
Travel/conferences/memberships/education	10-26220-540-2				0	7,000	7,140	7,283	7,428	7,577
Consulting	10-26220-690-2				0	10,000		10,000		10,000
		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>155,647</u>	<u>169,440</u>	<u>183,974</u>	<u>178,635</u>	<u>193,425</u>
						1.75	0.25			
Other outside services										
Planner consulting contract	10-26200-850-2	0	0	0	0	0	0	0	0	0
Board of Variance		0	1,500	1,683	1,530	1,561	1,592	1,624	1,656	1,689
Mapping contract	10-26201-690-2	12,406	15,000	6,361	10,000	0	0	0	0	0
OCP update - ops supplies	10-26202-210-2	179	0	0	0	0	0	0	0	0
OCP update	10-26202-690-2	32,575	50,000	106,300	60,000	36,000	0	0	0	0
Signage Review	10-26203-690-2	0	500	0	510	2,510	520	530	541	552
Zoning Bylaw Review	10-26205-690-2	3,695	0	0	0	0	35,000	20,000	0	0
Downtown Revitalization Plan	10-26206-690-2	0	50,000	63,915	69,000	6,000	0	0	0	0
Parks and Trails Planning and Design	10-26207-690-2	0	0	49,574	60,000	25,000	7,000	10,000	10,000	10,000
Affordable Housing Strategy	10-26208-890-2	1,981	0		0	0	8,000	0	0	0
Industrial Land Strategy								15,000		
Parks Signage Strategy								5,000		
Argricultural Plan									20,000	
Heritage Plan										20,000
Measuring Up Project				0						
Tourism Development - Outside Services	10-26300-690-2	550	0	0	0	0	0	0	0	0
Plans - various		0	0	0	0	0	0	0	20,000	20,000
		<u>51,386</u>	<u>117,000</u>	<u>227,833</u>	<u>201,040</u>	<u>71,071</u>	<u>52,112</u>	<u>52,154</u>	<u>52,197</u>	<u>52,241</u>
Economic Development										
Specialty supplies	10-26510-230-2	591	1,500	909	1,530	1,530	1,561	1,592	1,624	1,656
ED - Special Projects	10-26510-290-2	625	0	0	0	0	0	0	0	0
Park watch program	10-26595-690-2	5,668	5,668	5,668	5,781	5,781	5,897	6,015	6,135	6,258
Initiatives - brochures, etc.	10-26920-690-2	0	0	0	0	0	0	0	0	0
EDC/Chamber contract	10-26920-690-2	28,734	28,150	28,150	28,713	28,713	29,287	29,873	30,470	31,080
EDC 2008 work plan	10-26910-690-2	11,383	32,000	19,484	30,500	30,500	31,110	31,732	32,367	33,014
EDI - outside services	10-26920-690-2	585	0	0	0	0	0	0	0	0
Visitor Information Centre	10-26990-680-2	15,000	15,000	16,000	16,000	17,000	18,000	19,000	20,000	20,000
Sooke Region Museum - Operating	10-26991-680-2	0	0	28,000	28,000	0	0	0	0	0
Sooke Region Museum - Endowment	10-26992-680-2			13,500	14,000	0	0	0	0	0
Conference Centre Bookings						0	0	150,000	300,000	300,000
		<u>62,586</u>	<u>82,318</u>	<u>111,711</u>	<u>124,524</u>	<u>83,524</u>	<u>85,855</u>	<u>238,212</u>	<u>390,596</u>	<u>392,008</u>
Total Development Services		<u>406,047</u>	<u>504,543</u>	<u>777,773</u>	<u>748,719</u>	<u>649,446</u>	<u>658,618</u>	<u>835,652</u>	<u>1,058,005</u>	<u>1,091,088</u>

**District of Sooke
Financial Plan 2009 to 2013
General Operating Fund**

Recreation and Cultural Services	Account	Actual 2007	Approved 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Community Parks										
Sooke Parks - maintenance and repairs	10-27110-680-2	103,059	105,000	147,840	107,100	91,980	93,820	95,696	97,610	99,562
Out of Scope Parks Projects				0	80,325	50,000	51,000	52,020	53,060	54,122
Hazardous Tree Maintenance	10-27111-680-2			13,825	15,000	10,000	10,200	10,404	10,612	10,824
Parks and Trail Maintenance	10-27112-680-2			4,926	15,000	10,000	10,200	10,404	10,612	10,824
Community Clean Up (e.g Graffiti)	10-27113-680-2			0	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Seasonal Adornment						3,000	3,060	3,121	3,184	3,247
Project Consultant	10-27110-890-2	1,235	0	0	0	0	0	0	0	0
Park Amenities Donation	10-27120-680-2	3,378	0	1,200	0	0	0	0	0	0
Ed Macgregor Park - allocated donations	10-27120-690-2	0	0	0	0	0	0	0	0	0
		107,672	105,000	167,791	222,425	169,980	173,280	176,645	180,078	183,580
Community Services										
Library services	10-27250-680-2	318,063	318,063	329,173	329,173	345,034	358,835	373,189	388,116	403,641
Sooke Community Association contract	10-27500-680-2	18,000	18,000	18,000	18,000	18,000	18,360	18,727	19,102	19,484
Sooke Canada Day Society	10-27510-680-2	2,000	1,000	1,000	1,000	1,000	1,020	1,040	1,061	1,082
Spirit of BC 2008	10-27511-680-2	0	0	2,646	3,000	5,000	5,100	5,202	5,306	5,412
Communities in Bloom	10-27512-680-2			5,625	5,000	19,500	20,000	20,000	20,000	20,000
Community Health Initiative	10-27513-680-2	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000
CIPI Society - Need Crisis and Information Lir	10-27520-680-2	3,000	3,000	3,060	3,060	3,060	3,121	3,184	3,247	3,312
Sooke Residents in Need - Crisis Centre	10-27530-680-2	6,000	6,000	6,000	6,000	6,000	6,120	6,242	6,367	6,495
Sooke Fine Arts - UBCM Tourism Grant	10-27540-680-2	6,370	0		0	0	0	0	0	0
UBCM Tourism Grant - Phase 1				10,852	0	0	0	0	0	0
UBCM Tourism Grant - Phase 2	10-27545-680-2	0	0	17,678	43,408	10,852	0	0	0	0
Sooke Arts Council	10-27550-680-2	2,500	2,500	2,500	2,500	2,500	2,550	2,601	2,653	2,706
Sooke Beatification Project - SPA	10-27560-680-2	11,010	0	11,150	0	0	0	0	0	0
Focus Grants	10-27570-680-2	45,000	0	0	0	0	0	0	0	0
Community Services - Special Projects	10-27580-680-2			8,940	0	0	0	0	0	0
Sooke Safe Halloween	10-27581-680-2					1,000	1,000	1,000	1,000	1,000
EMCS Youth Council	10-27582-680-2					3,000	3,000	3,000	3,000	3,000
		411,943	348,563	421,624	416,141	419,946	424,107	439,185	454,853	471,132
Total Recreation and Cultural Services		519,615	453,563	589,415	638,566	589,926	597,386	615,831	634,931	654,712

**District of Sooke
Financial Plan 2009 to 2013
General Operating Fund**

Fiscal Services	Account	Actual 2007	Approved 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Debt payments										
Annual lease payments	10-28100-710-2	57,153	99,600	75,661	97,522	93,228	92,021	92,021	59,659	59,659
Annual payment - Fire bylaw #91	10-28112-710-2	41,969	86,100	46,314	86,100	86,100	86,100	86,100	86,100	86,100
Annual payment - Silverspray bylaw #240	10-28113-710-2	0	0	0	0	0	0	0	0	0
Annual payment - Fire bylaw #242 (Ladder Truck) - principl	10-28114-710-2	44,125	48,986	20,723	48,616	20,723	20,723	20,723	20,723	20,723
Annual payment - Fire bylaw #242 (Ladder Truck) - intere	10-28115-710-2	20,136		27,892	0	27,892	27,892	27,892	27,892	27,892
Interest - Long Term Debt	10-28124-710-2	0	0	38,268	0					
New Fire Truck - holdback and Fall interest		0	21,600	0	0	0	0	0	0	0
		163,383	256,286	208,858	232,238	227,943	226,736	226,736	194,374	194,374
Transfers to own funds										
Fire Equipment Reserve Fund	10-28220-900-2	43,260	43,260	45,000	45,000	50,000	75,000	100,000	125,000	150,000
Capital Fund	10-28230-900-2	1,226,682	1,254,950	1,287,163	1,340,950	2,298,994	10,149,416	2,164,120	6,312,452	1,225,700
Parks Reserve	10-28240-900-2	0	0	12,150	0	0	0	75,000	100,000	125,000
Casino Reserve	10-28250-900-2	281,146	270,000	270,161	295,000	300,900	306,918	313,056	319,317	325,704
SPA Reserve	10-28260-900-2	6,478	3,175	6,280	6,063	2,844	5,000	5,000	5,000	3,750
Capital Works Reserve	10-28270-900-2	60,440	45,000	78,489	46,000	60,000	60,000	60,000	60,000	60,000
DCC Road Reserve	10-28280-900-2	475,906	0	416,047	300,000	225,000	656,000	365,000	365,000	275,000
DCC Wastewater Reserve	10-28290-900-2	74,802	0	224,231	67,000	67,000	206,000	67,000	67,000	67,000
Gas Tax - New Deal Reserve	10-28300-900-2	131,478	149,273	166,441	163,823	310,991	310,991	310,991	310,991	310,991
Emergency Road Repair/Snow Removal		190,000	190,000	0	0	0	0	0	0	0
		2,490,192	1,955,658	2,505,962	2,263,836	3,315,729	11,769,325	3,460,167	7,664,760	2,543,145
Total Fiscal Services		2,653,575	2,211,944	2,714,820	2,496,074	3,543,672	11,996,061	3,686,903	7,859,134	2,737,519

**District of Sooke
Financial Plan 2009 to 2013
General Operating Fund**

Transmission of Taxes	Account	Forecast <u>2007</u>	Approved <u>2007</u>	Forecast <u>2008</u>	Approved <u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
School District	10-28810-000-2	3,616,656	3,603,840	3,874,376	3,700,000	3,800,000	3,900,000	4,000,000	4,100,000	4,100,000
Regional Hospital District	10-28820-000-2	319,869	320,249	372,038	649,102	449,119	471,575	495,154	519,911	545,907
Capital Regional District	10-28830-000-2	1,555,816	1,557,468	1,759,169	1,764,329	2,139,998	2,246,998	2,359,348	2,477,315	2,601,181
BC Assessment Authority	10-28831-000-2	111,600	111,743	120,006	115,000	120,000	125,000	130,000	130,000	130,000
Municipal Finance Authority	10-28832-000-2	418	418	336	425	450	475	500	500	500
BC Transit	10-28833-000-2	238,516	238,883	290,359	225,000	250,000	275,000	300,000	300,000	300,000
		5,842,875	5,832,601	6,416,284	6,453,856	6,759,567	7,019,048	7,285,001	7,527,727	7,677,588

Tax Levy

School District	10-19810-000-1	3,616,656	3,603,840	3,874,376	3,700,000	3,800,000	3,900,000	4,000,000	4,100,000	4,100,000
Regional Hospital District	10-19820-000-1	319,869	320,249	372,038	649,102	449,119	471,575	495,154	519,911	545,907
Capital Regional District	10-19822-000-1	1,555,816	1,557,468	1,759,169	1,764,329	2,139,998	2,246,998	2,359,348	2,477,315	2,601,181
BC Assessment Authority	10-19831-000-1	111,600	111,743	120,006	115,000	120,000	125,000	130,000	130,000	130,000
Municipal Finance Authority	10-19832-000-1	418	418	336	425	450	475	500	500	500
BC Transit	10-19833-000-1	238,516	238,883	290,359	225,000	250,000	275,000	300,000	300,000	300,000
		5,842,875	5,832,601	6,416,284	6,453,856	6,759,567	7,019,048	7,285,001	7,527,727	7,677,588

**District of Sooke
Financial Plan 2009 to 2013
General Operating Fund**

Revenues	Account	Actual 2007	Approved 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Sale of services										
Zoning and planning books	10-14100-000-1	156	200	191	200	204	208	212	216	221
Office services fees	10-14210-000-1	52		3						
Financial and tax info services	10-14220-000-1	11,685	10,200	11,580	12,000	12,240	12,485	12,734	12,989	13,249
NSF charges	10-14230-000-1	250		200						
Sale of pins and flags	10-14250-000-1	100		131						
Record searches	10-14300-000-1	175		345						
Sale of land - road closure	10-14998-000-1	50,000	50,000	0	0	0	0	0	0	0
Miscellaneous	10-14999-000-1	1,889		824	1,000	1,000	1,000	1,000	1,000	1,000
		64,307	60,400	13,274	13,200	13,444	13,693	13,947	14,206	14,470
Licenses and permits										
Business licenses	10-15110-000-1	4,400	4,000	36,653	45,000	40,000	40,800	41,616	42,448	43,297
ALR Application fees	10-15120-000-1	1,200	400	900	400	408	416	424	433	442
Subdivision fees	10-15130-000-1	81,834	57,600	87,566	60,000	46,000	50,000	50,000	30,000	20,000
Soil Deposition Fee	10-15131-000-1	500		300						
Rezoning fees	10-15140-000-1	213,350	25,000	64,142	175,000	41,000	50,000	50,000	25,000	25,000
Delivery vehicle licenses	10-15159-000-1	2,020	2,200	2,695	2,200	2,700	2,754	2,809	2,865	2,923
Building and plumbing fees	10-15170-000-1	492,115	500,000	502,446	485,000	227,500	400,000	400,000	400,000	300,000
Sign permit fees	10-15171-000-1	660	250	715	300	306	312	318	325	331
Woodstove permits	10-15172-000-1	3,150	1,340	2,280	3,100	3,162	3,225	3,290	3,356	3,423
Demolition permits	10-15173-000-1	350	500	550	400	408	416	424	433	442
Title charge removal fee	10-15174-000-1	335	200	377	204	208	212	216	221	225
Title search	10-15175-000-1	2,470	3,000	2,170	2,000	2,040	2,081	2,122	2,165	2,208
Burning Permits	10-15176-000-1	650	0	100	0	0	0	0	0	0
Development permits	10-15180-000-1	61,836	35,000	34,084	60,000	25,000	40,000	40,000	30,000	30,000
Development variance permits	10-15185-000-1	3,200	4,000	2,000	3,200	2,500	2,000	2,000	1,500	1,500
Board of Variance fees	10-15187-000-1	0	1,000	1,000	1,020	1,040	1,061	1,082	1,104	1,126
Other	10-15190-000-1	840		5,160						
		868,910	634,490	743,138	837,824	392,272	593,278	594,303	539,850	430,917
Cost recovery										
Council	10-15211-000-1	0	0	418	0	0	0	0	0	0
Administration	10-15212-000-1	5,444	100	29,552	102	104	106	108	110	113
Finance	10-15215-000-1			2,283						
Fire	10-15224-000-1	7,836	4,500	15,951	4,590	4,682	4,775	4,871	4,968	5,068
Emergency	10-15225-000-1	0	0	0	0	0	0	0	0	0
Building	10-15229-000-1	507	0	5,653	0	0	0	0	0	0
Engineering	10-15232-000-1	2,977	200	6,730	204	208	212	216	221	225
Planning	10-15262-000-1	100	200	2,926	204	208	212	216	221	225
		16,864	5,000	63,513	5,100	5,202	5,306	5,412	5,520	5,631

		<u>Actual 2007</u>	<u>Approved 2007</u>	<u>Forecast 2008</u>	<u>Approved 2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Lease and Rental										
Lease - City Hall	10-15320-000-1	19,870	24,870	20,120	25,000	21,858	21,858	0	0	0
Lease - Kaltasin						15,000	40,000	40,000	40,000	40,000
Room rentals	10-15330-000-1	175								
		<u>20,045</u>	<u>24,870</u>	<u>20,120</u>	<u>25,000</u>	<u>36,858</u>	<u>61,858</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Investment income										
Interest	10-15510-000-1	152,487	75,000	148,508	88,000	99,014	89,564	97,064	94,364	88,964
Tax interest and penalties										
Interest	10-15610-000-1	17,473	13,000	21,918	16,000	20,000	19,000	18,000	16,000	16,000
Penalties	10-15620-000-1	95,677	75,000	131,513	85,000	115,000	105,000	95,000	85,000	85,000
		<u>113,150</u>	<u>88,000</u>	<u>153,431</u>	<u>101,000</u>	<u>135,000</u>	<u>124,000</u>	<u>113,000</u>	<u>101,000</u>	<u>101,000</u>
Revenue sharing										
Casino revenue	10-15710-000-1	281,146	270,000	270,160	295,000	300,900	306,918	313,056	319,317	325,704
Fire Department										
First Nations	10-15740-000-1	11,600	12,500	11,900	12,500	12,750	13,005	13,265	13,530	13,801
Oil tank inspections	10-15760-000-1	2,800	1,000	2,250	1,020	1,040	1,061	1,082	1,104	1,126
Hydrant painting	10-15790-000-1	1,340	2,000	1,405	2,040	2,081	2,122	2,165	2,208	2,252
		<u>15,740</u>	<u>15,500</u>	<u>15,555</u>	<u>15,560</u>	<u>15,871</u>	<u>16,189</u>	<u>16,512</u>	<u>16,843</u>	<u>17,179</u>
Development Cost Charges										
DCC - Roads	10-15810-000-1	475,906	0	416,047	300,000	225,000	656,000	365,000	365,000	275,000
DCC - Wastewater	10-15820-000-1	74,802	0	224,231	67,000	67,000	206,000	67,000	67,000	67,000
		<u>550,708</u>	<u>0</u>	<u>640,278</u>	<u>367,000</u>	<u>292,000</u>	<u>862,000</u>	<u>432,000</u>	<u>432,000</u>	<u>342,000</u>
Administration										
Deposits in lieu of parkland	10-15910-000-1	0	0	12,150	0	0	0	0	0	0
Ed Macgregor Park Donation	10-15920-000-1	3,378	0	0	0	0	0	0	0	0
School tax administration fee	10-15950-000-1	5,621	5,604	5,877	5,716	5,830	5,947	6,066	6,187	6,311
School District DCC fee	10-15960-000-1	2,028	2,030	2,109	2,071	2,112	2,154	2,197	2,241	2,286
		<u>11,027</u>	<u>7,634</u>	<u>20,136</u>	<u>7,787</u>	<u>7,942</u>	<u>8,101</u>	<u>8,263</u>	<u>8,429</u>	<u>8,597</u>
Unconditional Transfers										
Small Community Protection grant	10-16210-000-1	294,154	317,300	250,918	342,762	372,938	385,732	393,447	401,316	409,342
Traffic Fine revenue sharing	10-16211-000-1	82,912	65,000	66,320	83,000	84,099	82,656	84,309	85,995	87,715
		<u>377,066</u>	<u>382,300</u>	<u>317,238</u>	<u>425,762</u>	<u>457,037</u>	<u>468,388</u>	<u>477,756</u>	<u>487,311</u>	<u>497,057</u>

		<u>Actual</u> <u>2007</u>	<u>Approved</u> <u>2007</u>	<u>Forecast</u> <u>2008</u>	<u>Approved</u> <u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Conditional Transfers										
Street lighting cost sharing	10-17560-000-1	1,652	1,650	2,065	1,683	2,065	2,106	2,148	2,191	2,235
LWMP Stage 1	10-17573-000-1	10,000	0	0	0	0	0	0	0	0
LWMP Stage 2	10-17574-000-1	10,000	0	0	0	0	0	0	0	0
LWMP Grant - Stage 3	10-17575-000-1	0	10,000	0	10,000	0	0	0	0	0
JEPP grants	10-17610-000-1	1,280	281	775	1,000	0	0	0	0	0
West Nile assistance	10-17611-000-1	3,536	4,288	0	0	0	0	0	0	0
Emergency Planning grant	10-17612-000-1	2,819	13,148	5,867	0	0	0	0	0	0
Tsunami Preparedness grant	10-17613-000-1	7,000	9,078	0	0	0	0	0	0	0
West Nile (UBCM) grant	10-17614-000-1	0	8,908	0	0	0	0	0	0	0
Gas Tax Community Works grant	10-17615-000-1	131,478	149,273	166,441	163,823	310,991	310,991	310,991	310,991	310,991
Community to Community grant	10-17616-000-1	2,977	0	0	0	0	0	0	0	0
Community Response - Crystal Meth grant	10-17617-000-1			2,500	0	0	0	0	0	0
Grant requests submitted to Province										
Liquid Waste Management Plan	10-17620-000-1	0	100,000	0	100,000	100,000	0	0	0	0
Community Sewer Modeling Plan		0	11,333	0	0	0	0	0	0	0
Storm Water Management Plan Study	10-17621-000-1	0	0	0	10,000	0	0	0	0	0
Sustainability Workshop	10-17622-000-1			10,000	5,000	0	0	0	0	0
Cycling Infrastructure Partnerships Program		0	0	0	0	0	0	0	0	0
Sustainability Study -HB Lanarc				5,000	0	0	0	0	0	0
Measuring Up				15,000	0	0	0	0	0	0
Tourism Grant (2007 - Phase 1)	10-17618-000-1			10,852						
Tourism Grant (2008 - Phase 2)	10-17618-000-1	0	0	17,678	43,408	10,852	0	0	0	0
PEP Grant - 2006 Windstorm	10-17619-000-1	0	0	2,051	0	0	0	0	0	0
Focus Grants	10-19150-000-1	45,000	0	0	0	0	0	0	0	0
Marine Boardwalk				217,800						
Capital Grants		0	37,500	0	156,050	646,500	6,400,000	533,000	3,752,000	0
		<u>215,742</u>	<u>345,459</u>	<u>456,029</u>	<u>490,964</u>	<u>1,070,408</u>	<u>6,713,097</u>	<u>846,139</u>	<u>4,065,182</u>	<u>313,226</u>
Transfers from own reserves and allowances										
From surplus	10-19110-000-1	190,000	190,000	255,000	255,000	440,000	0	0	180,000	0
From Parks Reserve						325,000	0	0	0	0
From SPA Reserve	10-19160-000-1	11,010		13,883	0	0	0	0	0	0
From Affordable Housing Reserve	10-19170-000-1			0	0	0	0	0	0	0
From Community Works Reserve Fund (Gas Tax)	10-19180-000-1	32,575	210,000	271,688	475,000	226,000	0	667,000	0	0
From Capital Works Reserve Fund (GST)	10-19210-000-1	102,058	102,650	113,550	113,550	0	150,000	0	75,000	0
From Fire Capital Reserve Fund	10-19140-000-1	68,445	17,100	67,747	105,000	142,179	119,500	105,500	189,752	108,000
From Casino Reserve Fund	10-19150-000-1	728,000	728,000	345,760	385,000	250,000	400,000	50,000	580,000	50,000
From DCC Road Reserve		0	0	0	35,000	35,000	2,360,000	10,000	600,000	10,000
		<u>1,132,088</u>	<u>1,247,750</u>	<u>1,067,628</u>	<u>1,368,550</u>	<u>1,418,179</u>	<u>3,029,500</u>	<u>832,500</u>	<u>1,624,752</u>	<u>168,000</u>

	Account	Actual <u>2007</u>	Approved <u>2007</u>	Forecast <u>2008</u>	Approved <u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Other taxes										
Utility tax 1%	10-11120-000-1	89,915	89,915	93,253	98,907	101,078	103,100	105,162	107,265	109,410
Grants in lieu of taxes	10-12000-000-1	29,176	25,449	32,324	27,994	32,324	32,970	33,630	34,302	34,989
East Sooke Fire Protection - Local Service Tax	10-11130-000-1			26,457	26,040	27,340	30,070	30,671	31,285	31,911
Rural Tax refund - Boundary Extension	10-12100-000-1	14,531								
		<u>133,622</u>	<u>115,364</u>	<u>152,034</u>	<u>152,940</u>	<u>160,742</u>	<u>166,140</u>	<u>169,463</u>	<u>172,852</u>	<u>176,309</u>
Total non tax general municipal revenue		<u>3,952,902</u>	<u>3,271,767</u>	<u>4,081,042</u>	<u>4,193,687</u>	<u>4,404,870</u>	<u>12,458,032</u>	<u>3,959,417</u>	<u>7,921,626</u>	<u>2,529,054</u>

**District of Sooke
Financial Plan 2009 to 2013
Sewer Operating Fund
and
Sewer Replacement Reserve**

Sewer Operating Fund		Actual	Approved	Forecast	Approved	2009	2010	2011	2012	2013
Account		2007	2007	2008	2008					
# Parcel Tax Rolls		1,879	1,886	2,048	1,996	2,189	2,250	2,350	2,450	2,550
# Sewer Generation Charges		468	470	464	472	512	520	540	560	580
Total		2,347	2,356	2,512	2,468	2,701	2,770	2,890	3,010	3,130
Revenues										
Parcel Tax	40-11130-000-1	929,363	933,400	1,013,265	988,020	1,083,555	1,113,750	1,163,250	1,212,750	1,262,250
Sewer Generation Charge	40-11140-000-1	231,809	232,700	229,977	233,640	253,440	257,400	267,300	277,200	287,100
EPCOR Management Fee	40-11150-000-1	0	0	250	0	0	0	0	0	0
EPCOR Contribution to Rehabilitation Fund	40-11155-000-1	30,000	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer from EPCOR Rehabilitation Fund		0	0	0	0	0	0	0	0	0
Sewer Permit Fees	40-11160-000-1	13,900	0	2,500	0	0	0	0	0	0
Transfer from DCC Wastewater Reserve		0	0	0	0	0	0	0	0	0
Sanitary Sewer - Grant/Recovery	40-17510-000-1	0	33,333	0	33,333	0	0	0	0	0
Sewer System Modeling and Study - Grant	40-17511-000-1	0	0	0	11,334	0	0	0	0	0
2006 Windstorm Recovery		0	0	0	0	0	0	0	0	0
Investment Income		0	0	0	0	0	0	0	0	0
		1,205,072	1,199,433	1,265,992	1,286,327	1,356,995	1,391,150	1,450,550	1,509,950	1,569,350
Expenditures										
EPCOR, for operations as per agreement	40-21250-650-2	487,751	442,501	530,175	494,176	579,984	603,183	627,311	652,403	678,499
EPCOR Rehabilitation Reserve Account	40-21250-680-2	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
EPCOR, Rehabilitation, Repairs and Maintenance Expenses	40-21250-660-2	0	0	0	0	0	0	0	0	0
Rehabilitation, Repairs and Maintenance Expenses				8,250	15,000	15,000	15,000	15,000	15,000	15,000
MFA Long Term debt - principle repayment	40-28110-710-2	748,014	664,532	295,519	685,359	295,519	295,519	295,519	295,519	295,519
MFA Long Term debt - interest repayment	40-28124-710-2			389,840		389,840	389,840	389,840	389,840	389,840
Short Term Borrowing Costs after Completion		0	0	0	0	0	0	0	0	0
MFA Debt 1% Holdback		0	0	0	0	0	0	0	0	0
Insurance	40-21250-651-2	15,775	14,000	18,035	16,000	19,000	19,570	20,157	20,762	21,385
Ministry of Finance - Discharge fee	40-21250-653-2	1,114	1,200	1,114	1,200	1,200	1,200	1,200	1,200	1,200
Other Costs	40-21250-652-2	23,258	21,800	22,409	22,345	22,904	23,476	24,063	24,063	24,063
Special Projects - Audit of Parcel Tax Roll	40-21250-654-2	0	5,000	4,935	5,000	0	0	0	0	0
Sewer System - Modeling and Study	40-23222-850-2	0	20,000	21,300	17,000	0	0	0	0	0
Sewer System Modelling/Reports	40-23221-850-2	0	54,000	55,224	60,000	15,000	15,000	15,000	15,000	15,000
Sanitary Sewer Source Control Monitoring					0	0	16,000	16,000	16,000	16,000
Transfer to Sewer Replacement Reserve					0	0	0	0	0	0
		1,295,912	1,243,033	1,366,801	1,336,080	1,358,447	1,398,788	1,424,090	1,449,787	1,476,506
Change in Fund Balance - Surplus/(deficit)		-90,840	-43,600	-100,809	-49,753	-1,452	-7,638	26,460	60,163	92,844
Opening Sewer Operating Fund Balance		-2944	-2944	-93,784	-20,694	-194,593	-196,045	-203,683	-177,223	-117,060
Closing Sewer Operating Fund Balance		-93,784	-46,544	-194,593	-70,447	-196,045	-203,683	-177,223	-117,060	-24,216

District of Sooke
Reserves
2009 - 2013 Financial Plan

Description	Bylaw	Actual 2007	Forecast 2008	Approved 2008	2009	2010	2011	2012	2013
Fire Protection Reserve									
7									
Opening Balance		213,643	196,684	196,684	179,722	87,543	43,043	37,543	-27,209
Transfer In		43,260	45,000	45,000	50,000	75,000	100,000	125,000	150,000
Transfer Out		-68,445	-67,646	-105,000	-142,179	-119,500	-105,500	-189,752	-108,000
Interest		8,226	5,684						
Closing Balance		196,684	179,722	136,684	87,543	43,043	37,543	-27,209	14,791
Parks Reserve									
47									
Opening Balance		302,543	316,119	316,119	338,654	13,654	13,654	88,654	188,654
Transfer In		0	12,150	0	0	0	75,000	100,000	125,000
Transfer Out		0	0	0	-325,000	0	0	0	0
Interest		13,576	10,385						
Closing Balance		316,119	338,654	316,119	13,654	13,654	88,654	188,654	313,654
Casino Revenue Reserve									
55									
Opening Balance		542,399	114,920	114,920	51,074	101,974	8,892	271,948	11,266
Transfer In		300,521	281,914	295,000	300,900	306,918	313,056	319,317	325,704
Transfer Out		-728,000	-345,760	-385,000	-250,000	-400,000	-50,000	-580,000	-50,000
Closing Balance		114,920	51,074	24,920	101,974	8,892	271,948	11,266	286,970
Sooke Program Arts Reserve									
233									
Opening Balance		23,119	19,539	19,539	14,346	17,190	22,190	27,190	32,190
Transfer In		6,478	6,280	6,063	2,844	5,000	5,000	5,000	3,750
Transfer Out		-11,010	-12,154	0	0	0	0	0	0
Interest		952	681						
Closing Balance		19,539	14,346	25,602	17,190	22,190	27,190	32,190	35,940
Capital Works Reserve (GST)									
180									
Opening Balance		137,551	101,899	101,899	69,101	129,101	39,101	99,101	84,101
Transfer In		60,440	78,489	46,000	60,000	60,000	60,000	60,000	60,000
Transfer Out		-102,058	-113,550	-113,550	0	-150,000	0	-75,000	0
Interest		5,966	2,263						
Closing Balance		101,899	69,101	34,349	129,101	39,101	99,101	84,101	144,101
Road DCC Reserve									
247									
Opening Balance		578,582	1,080,450	1,080,450	1,531,519	1,721,519	17,519	372,519	137,519
Transfer In		475,906	416,047	300,000	225,000	656,000	365,000	365,000	275,000
Transfer Out		0	0	-35,000	-35,000	-2,360,000	-10,000	-600,000	-10,000
Interest		25,962	35,022						
Closing Balance		1,080,450	1,531,519	1,345,450	1,721,519	17,519	372,519	137,519	402,519
Wastewater DCC Reserve									
246									
Opening Balance		211,539	295,834	295,833	529,655	596,655	802,655	869,655	936,655
Transfer In		74,802	224,231	67,000	67,000	206,000	67,000	67,000	67,000
Transfer Out		0	0	0	0	0	0	0	0
Interest		9,492	9,590						
Closing Balance		295,833	529,655	362,833	596,655	802,655	869,655	936,655	1,003,655
Community Works Reserve (Gas Tax)									
248									
Opening Balance		204,882	314,289	314,278	220,472	305,463	616,454	260,445	571,436
Transfer In		131,478	166,481	163,823	310,991	310,991	310,991	310,991	310,991
Transfer Out		-32,575	-271,688	-475,000	-226,000	0	-667,000	0	0
Interest		10,493	11,390						
Closing Balance		314,278	220,472	3,101	305,463	616,454	260,445	571,436	882,427
Emergency Road Repair and Snow Removal									
283									
Opening Balance		0	190,000	190,000	190,000	190,000	190,000	190,000	190,000
Transfer In		190,000	0	0	0	0	0	0	0
Transfer Out		0	0	0	0	0	0	0	0
Interest			0						
Closing Balance		190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000
Total		2,629,722	3,124,543	2,439,058	3,163,099	1,753,508	2,217,055	2,124,612	3,274,056
Opening Balance									
		2,214,258	2,629,734	2,629,722	3,124,543	3,163,099	1,753,508	2,217,055	2,124,612
Transfers to/from Reserves									
		340,797	494,809	-190,664	38,556	-1,409,591	463,547	-92,444	1,149,445
Closing Balance									
		2,555,055	3,124,543	2,439,058	3,163,099	1,753,508	2,217,055	2,124,612	3,274,056

738,963

362,060

District of Sooke
2008 - 2012 Financial Plan
2009 Capital Plan

Department	Division	Project Name	2008		Funding Sources									
			Carry Over Budget	2009	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Other Grants
Council		Unallocated	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services		Records Management - File Cabinets	6,550	5,290		5,290								
		Council Chamber		3,825		3,825								
			6,550	9,115	0	9,115	0	0	0	0	0	0	0	0
Finance	Finance	Tempest Software Suite	75,227											
	Finance	Fixed Asset Module	10,000											
	Information Technology	Evergreen Equipment Replacement Plan		16,800		16,800								
			85,227	16,800	0	16,800	0	0	0	0	0	0	0	0
Development Services		GIS Enhancement Project		21,400		21,400								
			0	21,400	0	21,400	0	0	0	0	0	0	0	0
Public Works Yard			0	0	0	0	0	0	0	0	0	0	0	0
Building and Bylaw	City Hall	Radio Communication System	30,000	0		0								0
	City Hall	Automatic Sprinkler System	30,000	0		0								
	Fleet	Fleet - Upgrade Fire Hybrid Vehicle to replace Malibu		3,000		3,000								
			60,000	3,000	0	3,000	0	0	0	0	0	0	0	0
Fire Department	Fire	Thermal Imaging Camera		9,500		9,500								
	Fire	Protective Clothing Replacement		10,000		10,000								
	Fire	Fire Hose Replacement Program		5,000		5,000								
	Fire	2004 Chevy Truck - Lease Buy Out		20,179		20,179								
	Fire	Fire Hall Apron Repair		32,500		32,500								
	Fire	1st Responder Vehicle		9,000		9,000								
	Fire	Apparatus Automatic Tire Chains		6,000		6,000								
	Fire	Extrication Tool		50,000		50,000								
	Emergency	Emergency Generator	33,550											
			33,550	142,179	0	0	142,179	0	0	0	0	0	0	0
Engineering	Roads	Road and Sidewalk Improvement Program		306,000		76,000								230,000
	Roads	Sooke River Rd Repair - Paving		180,000		1,000								179,000
	Roads	Sooke River Rd - Bridge Repair		20,000		20,000								
		Stormwater Management/Culvert Replacement Program		50,000		50,000								
	Stormwater/Culvert	Nott's Brook - Rainwater Monitoring		23,000		23,000								
	Street Light	Street Light Installation Program		10,000		10,000								
				0		0								
			0	589,000	0	180,000	0	0	0	0	0	0	0	409,000
Community Development		Spirit Square - Ed Macgregor to Murray Rd Park	37,500	437,500				200,000						237,500
		Park Enhancement Program		0		0								
		John Phillips Connector Trail	25,000											
		John Phillips Stormwater Management	8,202	130,000								130,000		
		Broomhill Park - Bathroom	15,000	0		0								
		Galloping Goose Connector - Design		25,000		25,000								
		Public Boat Launch		925,000	280,000	320,000		325,000						
			85,702	1,517,500	280,000	345,000	0	325,000	200,000	0	0	0	130,000	237,500
			271,029	2,298,994	280,000	575,315	142,179	325,000	200,000	0	0	0	130,000	646,500

District of Sooke
2008 - 2012 Financial Plan
2010 Capital Plan

Department	Division	Project Name	2010	Funding Sources										
				Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Other Grants	
Council		Unallocated	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services		Council Chamber - Audio/Visual System	7,216	0	7,216	0	0	0	0	0	0	0	0	0
Finance	Information Technology	Evergreen Equipment Replacement Plan	35,000		35,000									
			35,000	0	35,000	0	0	0	0	0	0	0	0	0
Development Services		GIS Enhancement Project	10,000		10,000									
			10,000	0	10,000	0	0	0	0	0	0	0	0	0
Public Works Yard		Public Works Yard Maintenance	0	0	0	0	0	0	0	0	0	0	0	0
Building and Bylaw			0	0	0	0	0	0	0	0	0	0	0	0
Fire Department	Fire	Protective Clothing Replacement	16,000		16,000									
	Fire	Automatic Fire Chains	6,000		6,000									
	Fire	Fire Station Exhaust System Extension	10,000		10,000									
	Fire	Pager Replacement	5,000		5,000									
	Fire	Rescue Rope Replacement	7,500		7,500									
	Fire	Fire Hall #2 Expansion	25,000		25,000									
	Fire	Command Vehicle - Replace Unit #210	50,000		50,000									
			119,500	0	119,500	0	0	0	0	0	0	0	0	0
Engineering		Gatewood to Phillips Road Connector Construction Project	9,600,000	0	340,000			350,000	150,000	2,360,000		0	6,400,000	
	Roads	Road and Sidewalk Improvement Program	50,000		50,000									
		Stormwater Management/Culvert Replacement Program	50,000		50,000									
	Culvert	Street Light Installation Program	10,000		10,000									
	Street Light	Transit Stop - Garbage Receptacles	2,700		2,700									
	Transit		9,712,700	0	452,700	0	0	350,000	150,000	2,360,000	0	0	6,400,000	
Community Development	Parks	Phillips Park - Parking Lot Design	15,000		15,000									
		Park Enhancement Program	0		0									
		Public Boat Launch - Reimburse General Fund	250,000	0	250,000									
			265,000	0	265,000	0	0	0	0	0	0	0	0	0
			10,149,416	0	769,916	119,500	0	350,000	150,000	2,360,000	0	0	6,400,000	

District of Sooke
2008 - 2012 Financial Plan
2011 Capital Plan

Department	Division	Project Name	2011	Funding Sources										
				Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Other Grants	
Council		Unallocated	73,000		73,000	0								
Corporate Services		Records Management - Scanner	20,000		20,000									
			20,000	0	20,000	0	0	0	0	0	0	0	0	0
Finance	Information Technology	Evergreen Equipment Replacement Plan	35,000		35,000									
		Mpowered for Blackberry Onsite Inspection	29,920		29,920									
	Information Technology	Upgrade to Diamond Financials	18,000		18,000									
			82,920	0	82,920	0	0	0	0	0	0	0	0	0
Development Services		GIS Enhancement Project	10,000		10,000	0								
Public Works Yard					0	0								
Building and Bylaw	City Hall	Painting and Carpets for District Office	25,000		25,000									
	Fleet	Fleet - Replacement of 1993 Suburban	25,000		25,000									
			50,000	0	50,000	0	0	0	0	0	0	0	0	0
Fire Department	Fire	Vehicle Replacement - Unit #209 - Utility Vehicle	55,000			55,000								
	Fire	Protective Clothing Replacement	6,000			6,000								
	Fire	Pager Replacement	5,000			5,000								
	Fire	ATV Purchase	30,000			30,000								
	Fire	Thermal Camera	9,500			9,500								
			105,500	0	0	105,500	0	0	0	0	0	0	0	0
Engineering	Storm Drainage	HWY 14 and Downtown Core Storm Drainage Construction Project	1,000,000									667,000	333,000	
	Roads	Road and Sidewalk Improvement Program	200,000		200,000									
		Stormwater Management/Culvert Replacement Program	50,000		50,000									
	Street Light	Street Light Installation Program	10,000		10,000									
	Transit	Glass Transit Shelters	10,000		10,000									
	Transit	Transit Stop - Garbage Receptacles	2,700		2,700									
			1,272,700	0	272,700	0	0	0	0	0	0	667,000	333,000	
Community Development	Parks	Phillips Park - Parking Lot Construction	100,000		100,000									
		Park Enhancement Program	50,000		50,000									
		Boat Launch Development	400,000		200,000								200,000	
			550,000	0	350,000	0	0	0	0	0	0	0	200,000	
			2,164,120	0	858,620	105,500	0	0	0	0	0	667,000	533,000	

District of Sooke
2008 - 2012 Financial Plan
2012 Capital Plan

Department	Division	Project Name	2012	Funding Sources										
				Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Other Grants	
Council		Unallocated	0		0	0								0
Corporate Services					0	0								0
Finance	Information Technology	Evergreen Equipment Replacement Plan	35,000		35,000									
	Information Technology	Questica Budgeting Software	30,000		30,000									
			65,000	0	65,000	0	0	0	0	0	0	0	0	0
Development Services		GIS Enhancement Project	10,000		10,000	0								0
Public Works Yard			0		0	0								0
Building and Bylaw	City Hall	City Hall Security System Upgrades	25,000		25,000									0
Fire Department	Fire	Protective Clothing Replacement	6,000			6,000								
	Fire	2002 Fire Rescue/Pumper Unit #202 - Exercise Lease Buyout	41,374			41,374								
	Fire	2002 Emergency Vehicle Unit #206 - Exercise Lease Buyout	42,378			42,378								
	Fire	Reserve Apparatus Replacement #204	100,000			100,000								
			189,752	0	0	189,752	0	0	0	0	0	0	0	0
Engineering	Roads	HWY 14 Atherly to Charters Construction Project	5,600,000	180,000	463,000			530,000	75,000	600,000			0	3,752,000
	Roads	Road and Sidewalk Improvement Program	300,000		300,000									
	Culvert	Stormwater Management/Culvert Replacement Program	50,000		50,000									
	Street Light	Street Light Installation Program	10,000		10,000									
	Transit	Transit Stop - Garbage Receptacles	2,700		2,700									
	Transit	Glass Transit Shelters	10,000		10,000									
				5,972,700	180,000	835,700	0	0	530,000	75,000	600,000	0	0	3,752,000
Community Development		Parks Enhancement Program	50,000	0	50,000	0	0	0	0	0	0	0	0	0
			6,312,452	180,000	985,700	189,752	0	530,000	75,000	600,000	0	0	3,752,000	

District of Sooke
2009 - 2013 Financial Plan
Five Year Master Capital Project Listing

Department	Division	Project Name	2008	Preliminary 2009 - 2013				
			Carry Over	2009	2010	2011	2012	2013
Council	Council	Unallocated		0		73,000	0	325,000
	Council	Council Chamber		3,825	7,216			
	Corporate Services	Records Management	6,550	5,290		20,000		
Finance	Information Technology	Tempest Software Suite	75,227	0	0	0	0	
	Information Technology	Fixed Asset Software Module	10,000					
	Information Technology	Mpowered for Balckberry Onsite Inspection				29,920		
	Information Technology	Evergreen Equipment Replacement Program		16,800	35,000	35,000	35,000	35,000
Development Services	Finance	Upgrade Diamond Financial				18,000		
	Finance	Questica Budgeting Software					30,000	
Public Works Yard	GIS	GIS Enhancement Project		21,400	10,000	10,000	10,000	10,000
		Public Works Yard						
Building Maintenance	City Hall	Building Automatic Sprinkler System	30,000					
	City Hall	Radio Communication System	30,000					
Fire Department	City Hall	Painting and Carpets for District Office				25,000	0	0
	City Hall	City Hall Security System					25,000	
	Fleet	Fleet - Upgrade Fire Hybrid Vehicle to replace Mailibu		3,000				
	Fleet	Fleet - Replacement of 1993 Suburban				25,000		
	Fleet	Fleet - 4X4 Truck					0	25,000
	Fire	Thermal Imaging Camera		9,500		9,500		0
	Fire	Vehicle Replacement - Unit #209 Utility Vehicle				55,000		
	Fire	2002 Fire Rescue/Pumper Unit #202 - Exercise Lease Buyout					41,374	
	Fire	2002 Emergency Vehicle Unit #206 - Exercise Lease Buyout					42,378	
	Fire	Protective Clothing Replacement		10,000	16,000	6,000	6,000	8,000
	Fire	Fire Hose Replacement Program		5,000	0	0	0	0
	Fire	2004 Chevy Truck Lease Buy Out		20,179				
	Fire	Fire Hall Apron repair		32,500				
	Fire	1st Responder Vehicle		9,000				
	Fire	Automatic Tire Chains		6,000	6,000			
	Fire	Exhaust Extraction System			10,000			
	Fire	Pager Replacement			5,000	5,000		
	Fire	Command Vehicle			50,000			
	Fire	Rescue Rope Replacement			7,500			
	Fire	Fire Hall #1 Expansion						100,000
Fire	Fire Hall #2 Expansion			25,000				
Fire	Extrication Tool		50,000			0		
Fire	ATV Purchase				30,000			
Fire	Reserve Apparatus Replacement - Unit #204					100,000		
Engineering	Emergency	Emergency Generator - Sooke Community Hall	33,550					
	Storm Drainage	HWY 14 and Downtown Core Storm Drainage Construction Project				1,000,000		
	Roads	Gateway to Phillips Road Connector Construction Project			9,600,000			
	Roads	HWY 14 Atherly to Charters Construction Project					5,600,000	
	Roads	Townsend Road Enhancement Project						
	Roads	Road and Sidewalk Improvement Program		306,000	50,000	200,000	300,000	500,000
	Roads	Sooke River Rd Repair - Paving		180,000				
	Roads	Sooke River Rd - Bridge Repair		20,000				
	Stormwater/Culvert	Stormwater Management/Culvert Replacement Program		50,000	50,000	50,000	50,000	100,000
	Stormwater/Culvert	Nott's Brook - Stormwater Monitoring		23,000				
	Street Lighting	Street Lighting Installation Program		10,000	10,000	10,000	10,000	10,000

	Transit	Transit Stop - Garbage Receptacles			2,700	2,700	2,700	2,700
	Transit	Glass Transit Shelters				10,000	10,000	10,000
Community Development	Parks	Phillips Park - Storm Water Management Project	8,202	130,000				
	Parks	Phillips Park - Connector Trail	25,000					
	Parks	Phillips Park - Parking Lot Design			15,000			
	Parks	Phillips Park - Parking Lot Construction				100,000		
	Parks	Broomhill Park - Bathroom	15,000					
	Parks	Galloping Goose Connector - Design		25,000				
	Parks	Park Enhancement Program		0	0	50,000	50,000	100,000
	Parks	BC Spirit Square Project	37,500	437,500				
	Parks	Public Boat Launch		925,000	250,000			
	Parks	Boat Launch Development				400,000		
			<u>271,029</u>	<u>2,298,994</u>	<u>10,149,416</u>	<u>2,164,120</u>	<u>6,312,452</u>	<u>1,225,700</u>