

# Public Input Information Package

# November 18, 2019 at 7:00 pm

Sooke Council Chambers 2225 Otter Point Road, Sooke, BC

# **Five Year Financial Plan Amendment**

Proposed Bylaw:	751 (731-01), 2019.				
Information Booksas Conta	nto	Dago No			

Information Package Contents:	Page No.
<ul> <li>1. Advertisement of Public Input published in the Sooke News Mirror</li> <li>November 6 &amp; 13, 2019</li> </ul>	1
<ol> <li>Five Year Financial Plan Amendment Bylaw No. 751 (731-01), 2019, at third reading.</li> </ol>	2
3. Staff report to Council dated October 28, 2019.	6
	[

Please note that written and verbal submissions will become part of the public record.

Printed November 5, 2019



#### **Notice to Adopt**

# Five-Year Financial Plan Amendment Bylaw No. 751 & Business Licence Amendment Bylaw No. 753

Notice is hereby given that the District of Sooke Council will consider the adoption of the *Five-Year Financial Plan Amendment Bylaw No. 751 (731-01), 2019* and the *Business Licence Amendment Bylaw No. 753 (301-02), 2019,* at the **November 18, 2019**, Special Council meeting.

Date: Monday, November 18, 2019

Meeting Time: 7:00 p.m.

Place: District of Sooke, Council Chambers

2225 Otter Point Road, 3<sup>rd</sup> Floor

Copies of the proposed bylaw amendment and associated reports are available for public inspection starting Wednesday, November 6, 2019 until Monday, November 18, 2019, on the District's website <a href="https://www.sooke.ca">www.sooke.ca</a>, as well at the front reception on the 1<sup>st</sup> floor of the District of Sooke Municipal Hall, between the hours of 8:30 a.m. and 4:30 p.m., excluding weekends and statutory holidays.

**Note:** There will be an opportunity for public submissions with respect to both the *Five-Year Financial Plan Amendment Bylaw No. 751 (731-01), 2019,* and the *Business Licence Amendment Bylaw No. 753 (301-02), 2019* at the Special Council meeting scheduled for 7:00 p.m. on Monday, November 18, 2019 at the District of Sooke Council Chambers. You may also wish to convey your submission in writing to the Corporate Officer, no later than 12:00 p.m. (noon), on Monday, November 18, 2019.

Submissions may be forwarded in the following ways:

Mail or delivery to: Corporate Officer

District of Sooke 2205 Otter Point Road Sooke, BC V9Z 1J2

Email: corp@sooke.ca

Fax: 250-642-0541



# DISTRICT OF SOOKE FIVE YEAR FINANCIAL PLAN AMENDMENT BYLAW No. 751

	A bylaw to amend the Five-Year Financial Plan for the years 2019-2023.
The C	council of the District of Sooke, in open meeting assembled, enacts as follows:
1.	This Bylaw is cited as Five Year Financial Plan Amendment Bylaw No.751 (731-01), 2019.
2.	Bylaw No. 731, Five Year Financial Plan Bylaw, 2019, is hereby amended by the deleting Schedules A and B and replacing them with new Schedules A and B which are attached to and form part of this bylaw.
	a FIRST, SECOND and THIRD time the 28 day of October 2019.
PUBL	IC INPUT held the day of, 2019.
ADOF	PTED the day of, 2019.
Maja Ta Mayor	Carolyn Mushata Corporate Officer

# **SCHEDULE A**

Funding Sources	2019 2020		2021	2022	2023	
Property Taxes	8,373,075	9,160,812	9,814,570	10,556,537	11,121,974	
Parcel Taxes	2,098,628	2,258,303	2,811,760	2,869,629	2,928,945	
Fees and Charges	1,735,229	1,753,803	1,843,561	1,845,830	1,848,110	
Other Sources	7,055,653	6,169,501	11,045,566	4,568,447	4,591,557	
Transfer from Own Funds	3,369,827	1,489,136	1,158,893	463,677	583,677	
	22,632,411	20,831,554	26,674,349	20,304,119	21,074,262	
Expenditures						
•						
Debt - Principal and Interest	1,069,263	1,194,206	1,282,333	1,139,720	1,139,720	
Capital Expenditures	5,153,105	3,482,300	8,731,050	1,346,800	2,089,550	
Transfer to Own Funds	2,073,123	1,717,865	1,663,746	2,215,829	2,001,036	
Other Municipal Purposes	14,336,920	14,437,183	14,997,221	15,601,770	15,843,956	
	22,632,411	20,831,554	26,674,349	20,304,119	21,074,262	

#### **SCHEDULE B**

#### 2019 Financial Plan Statement

The District of Sooke adopted Policy No. 5.5, *Revenue, Tax and Budget Policy, 2008* on October 6, 2008. The policy guides the District of Sooke property tax, fees and charges, capital asset management and budget stabilization goals and objectives.

#### **Distribution of Revenues**

In accordance with section 165(3.1) of the *Community Charter* the proportion of total revenue derived from each revenue source is as follows:

Funding Source	2019	2020	2021	2022	2023
	%	%	%	%	%
Property Taxes	37.00%	43.98%	36.79%	51.99%	52.78%
Parcel Taxes	9.27%	10.84%	10.54%	14.13%	13.90%
Fees and Charges	7.67%	8.42%	6.91%	9.09%	8.77%
Other Sources	31.17%	29.62%	41.41%	22.50%	21.79%
Transfer from Own Funds	14.89%	7.15%	4.34%	2.28%	2.77%

#### **Distribution of Property Tax Revenues**

The distribution of property taxes among property classes is as follows:

	% Property
Property Class	Тах
Residential (1)	85.70%
Utilities (2)	0.07%
Light Industry (5)	0.99%
Business and Other (6)	12.92%
Managed Forest (7)	0.12%
Non-profit-Recreation (8)	0.19%
Farm (9)	0.01%
Total	100.00%

District of Sooke Bylaw No. 751

Five-Year Financial Plan Amendment (731-01)

Page 4 of 3

# SCHEDULE B (cont'd)

## **Permissive Tax Exemptions**

District of Sooke *Permissive Tax Exemption Bylaw No. 684, 2017,* as amended, provides a 3-year permissive tax exemption to qualifying non-profit entities.



## **Financial Plan Bylaw Amendment**

#### **RECOMMENDATION:**

THAT Council direct staff to transfer \$7,900 from the Housing Reserve Fund Establishment Bylaw, 2006 for the Housing Needs Report.

THAT Council give First, Second and Third reading to the bylaw cited as *Five Year Financial Plan Amendment Bylaw No. 751 (731-01), 2019.* 

#### **Report Summary:**

Bylaw No. 751 adjustments include the recognition of additional Gas Tax funds received in 2019 and those directed by Council to adjust or transfer the following:

- A) Record additional one-time Gas Tax payment of \$560,391 received by the District;
- B) Transfer \$442,704 for Sewer Equipment capital funding to be funded by Wastewater DCC funds;
- C) Transfer \$7,900 from Housing Reserve Fund for the increased costs of the expanded Housing Needs Report;
- D) Transfer \$45,000 from the 2019 EV Charger capital project to the Community Washroom capital project;
- E) Transfer \$30,000 from the 2019 EV Charger capital project to the DeMamiel Creek Connector capital project and;
- F) Transfer \$13,555 from the Gas Tax Reserve fund to the DeMamiel Creek Connector capital project.

#### **Previous Council Action:**

September 9, 2019 Council meeting resolutions directed staff to amend the 2019-2023 Five Year Financial Plan for the following items:

- Transfer \$442,704 for Sewer Equipment capital funding to come from Wastewater DCC funds;
- Transfer \$45,000 from the 2019 EV Charger capital project to the Community Washroom capital project;
- Transfer \$30,000 from the 2019 EV Charger capital project to the DeMamiel Creek Connector capital project and;
- Transfer \$13,555 from the Gas Tax Reserve fund to the DeMamiel Creek Connector capital project.

October 15, 2019 Council meeting adopted Development Cost Charge Expenditure Bylaw No. 749, 2019.

Financial Services File No. 1710-01

#### **Legal Impacts:**

Section 165 of the *Community Charter* requires that the municipality have a financial plan that is adopted annually, by bylaw, before the annual property tax bylaw is adopted and for certainty, the financial plan may be amended by bylaw at any time.

#### **Budget/Financial Impacts:**

Financial impacts are shown in Attachment 1 - Bylaw No. 751 and Attachment 2 - Amended 2019-2023 Five Year Financial Plan Consolidated Summary.

All adjustments do not alter the required 2019 Total Municipal Taxes.

The reallocation from the EV Charger capital budget is supported due to a recent grant application that had a requirement that no work on EV Chargers starting until the results of the grant application were provided which meant that the District had to defer this project to 2020. The recognition of the one-time additional Gas Tax funds received was not included in the original 2019-2023 Five Year Financial Plan due to the fact that it was unknown at the time of adoption if this one-time payment would be issued to municipalities in 2019. Now that it has been received by the District it is being recognized in the 2019-2023 Amended Five Year Financial Plan. The Wastewater capital project was going to be funded with borrowing but after further review it was determined and approved by Council that \$442,704 of the project will be funded with Wastewater DCC funds. The Housing Needs Report expanded in scope due to a grant being received which funded \$20,000 of the total expanded report costs and this resulted in an additional \$7,900 transfer from the Housing Reserve Fund being required to meet the grant requirements. The DeMamiel Creek Connector capital project expanded in scope due to a successful grant application that allowed the District to implement more elements of the project sooner than anticipated. The Community Washroom capital project costs were higher than anticipated and with the delay in the EV Charger project it was recommended that the EV Charger funds be used to offset the increased Community Washroom costs.

#### **Attached Documents:**

751 (731-01)-2019-Five Year Financial Plan Amendment Bylaw Attachment 2 Amended Five Year Financial Plan 2019 to 2023

Financial Services File No. 1710-01



# DISTRICT OF SOOKE FIVE YEAR FINANCIAL PLAN AMENDMENT BYLAW No. 751

	A bylaw to amend the Five Year Financial Plan for the years 2019-2023.						
The C	Council of the District of Sooke, in open meeting assembled, enacts as follows:						
1.	This Bylaw is cited as Five Year Financial Plan Amendment Bylaw No.751 (731-01), 2019.						
2.	Bylaw No. 731, <i>Five Year Financial Plan Bylaw, 2019,</i> is hereby amended by the deleting Schedules A and B and replacing them with new Schedules A and B which are attached to and form part of this bylaw.						
READ	D a FIRST, SECOND and THIRD time the day of, 2019.						
PUBL	IC INPUT held the day of, 2019.						
ADOF	PTED the day of, 2019.						
Maja Ta Mayor	ait Carolyn Mushata Corporate Officer						

# **SCHEDULE A**

Funding Sources	2019 2020		2021	2022	2023	
Property Taxes	8,373,075	9,160,812	9,814,570	10,556,537	11,121,974	
Parcel Taxes	2,098,628	2,258,303	2,811,760	2,869,629	2,928,945	
Fees and Charges	1,735,229	1,753,803	1,843,561	1,845,830	1,848,110	
Other Sources	7,055,653	6,169,501	11,045,566	4,568,447	4,591,557	
Transfer from Own Funds	3,369,827	1,489,136	1,158,893	463,677	583,677	
	22,632,411	20,831,554	26,674,349	20,304,119	21,074,262	
Expenditures						
•						
Debt - Principal and Interest	1,069,263	1,194,206	1,282,333	1,139,720	1,139,720	
Capital Expenditures	5,153,105	3,482,300	8,731,050	1,346,800	2,089,550	
Transfer to Own Funds	2,073,123	1,717,865	1,663,746	2,215,829	2,001,036	
Other Municipal Purposes	14,336,920	14,437,183	14,997,221	15,601,770	15,843,956	
	22,632,411	20,831,554	26,674,349	20,304,119	21,074,262	

#### **SCHEDULE B**

#### 2019 Financial Plan Statement

The District of Sooke adopted Policy No. 5.5, *Revenue, Tax and Budget Policy, 2008* on October 6, 2008. The policy guides the District of Sooke property tax, fees and charges, capital asset management and budget stabilization goals and objectives.

#### **Distribution of Revenues**

In accordance with section 165(3.1) of the *Community Charter* the proportion of total revenue derived from each revenue source is as follows:

Funding Source	<b>2019</b> %	<b>2020</b> %	<b>2021</b> %	<b>2022</b> %	<b>2023</b> %
Property Taxes	37.00%	43.98%	36.79%	51.99%	52.78%
Parcel Taxes	9.27%	10.84%	10.54%	14.13%	13.90%
Fees and Charges	7.67%	8.42%	6.91%	9.09%	8.77%
Other Sources	31.17%	29.62%	41.41%	22.50%	21.79%
Transfer from Own Funds	14.89%	7.15%	4.34%	2.28%	2.77%

#### **Distribution of Property Tax Revenues**

The distribution of property taxes among property classes is as follows:

	% Property
Property Class	Тах
Residential (1)	85.70%
Utilities (2)	0.07%
Light Industry (5)	0.99%
Business and Other (6)	12.92%
Managed Forest (7)	0.12%
Non-profit-Recreation (8)	0.19%
Farm (9)	0.01%
Total	100.00%

District of Sooke Bylaw No. 751 Five-Year Financial Plan Amendment (731-01) Page 4 of 3

# SCHEDULE B (cont'd)

## **Permissive Tax Exemptions**

District of Sooke *Permissive Tax Exemption Bylaw No. 684, 2017,* as amended, provides a 3-year permissive tax exemption to qualifying non-profit entities.

#### District of Sooke Amended 2019 to 2023 Five Year Financial Plan Consolidated Summary

		2019		2020	2021	2022	2023
Municipal generial property issues   8,140,075   2,250,000   2,150,000   10,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,000,000   10,	Funding Sources:						
Non misrikan change							
Content   Process   Section   Sect				, ,			, ,
Power Fund Power Turser	<u> </u>						
Note   Paralle	Total Municipal Taxes	8,373,075		9,160,812	9,814,570	10,556,537	11,121,974
Total Parcel Taxes		2,098,628		2,258,303			
Met Huses smiddlef for municipal purposes   955.80   265.00   26	•						
Covernment transfers and grists - Capital   955,000   1,311,965	Total Parcel Taxes	2,098,628		2,258,303	2,811,760	2,869,629	2,928,945
Montament transfers and grants - Operating   1,887.586   1,311.965   1,311.965   1,210.00   125.000   12	Net taxes available for municipal purposes			252,500	252,500	252,500	252,500
Investment Innome	Government transfers and grants - Capital	955,000		-	-	-	-
Proceeds from borrowing - Capital   770,000   400,000   500,000	, ,						
Proceeds from borrowing - Sewer Epansion   2,65,551   2,680,000   2,686,101   2,787,842   2,910,275   1,000,000						125,000	125,000
Proceeds from borrowing - Sewer Expansion   2,265,501   2,800,006   2,800,000   11,045,566   4,569,447   4,591,575   7,7150   7,7750   7	g ;				500,000	-	-
Ches for amontization	<u> </u>	387,296		1,400,000	-	-	-
Total Other Sources   7,055,653   6,169,501   11,045,566   4,569,447   4,591,575		-				-	-
Sales and user fees							
Penalites and fines 160,000 160,0000 1	Total Other Sources	7,055,653		6,169,501	11,045,566	4,568,447	4,591,557
Penalites and fines	Sales and user fees	77,750		77,750	77,750	77,750	77,750
Licenses and permils   674,543   669,543   6	Penalties and fines	160,000		160,000	160,000	160,000	160,000
Developer cost charges (Sewer)   180,000   1	Developer cost charges (Roads)	200,000		200,000	200,000	200,000	200,000
Sewer Fund Serviceability Fees   15,000   15,0	Licenses and permits	674,543		669,543	669,543	669,543	669,543
Sewer Fund generation charges   427,936   451,510   453,768   456,037   458,317   525,000   37,500	Developer cost charges (Sewer)	180,000		180,000	180,000	180,000	180,000
Sewer Expansion generation charges   1,755,229   1,755,303   1,843,561   1,845,303   1,845,701   1,755,702   1,755,703   1,849,136   1,158,893   463,677   583,677   7 total Funding Sources:	Sewer Fund Serviceability Fees	15,000		15,000	15,000	15,000	15,000
Total Fees and Charges	Sewer Fund generation charges	427,936		451,510	453,768	456,037	458,317
Transfers from Own Funds         3,369,827         1,489,136         1,158,893         463,677         583,677           Total Funding Sources:         22,632,411         20,831,554         26,674,349         20,304,119         21,074,262           Expenditures:         Funded by Tax           Debt Servicing:	Sewer Expansion generation charges	-		-	87,500	87,500	87,500
Page	Total Fees and Charges	1,735,229		1,753,803	1,843,561	1,845,830	1,848,110
Expenditures:   Funded by Tax	Transfers from Own Funds	3,369,827		1,489,136	1,158,893	463,677	583,677
Debt Servicing:	Total Funding Sources:	22,632,411		20,831,554	26,674,349	20,304,119	21,074,262
Debt Servicing:						_	
- General Government	Expenditures:		Funded by Tax				
- Fire Department 173,575 69,740 259,417 301,417 301,417 - Sewer Fund 601,762 - 645,833 645,83	<del>_</del>						
- Sewer Fund 601,762 - 645,833 645,835 647,832,833 645,833 645,833 645,833 645,835 647,832,833 645,833 645,833 645,833 645,833 645,835 647,832,833 645,833 645,833 645,833 645,835 647,832,833 645,833 645,833 645,833 645,835 647,832,833 645,835 647,832,833 645,833 645,833 645,835 647,832,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647,833 645,835 647			-	,	•	-	-
- Sewer Expansion	·		69,740				
Total Debt Servicing 1,069,263 69,740 1,194,206 1,282,333 1,139,720 1,139,720 1,139,720 Capital Expenditures:  - General Government 4,193,105 106,000 1,596,300 2,271,050 1,296,800 1,789,550 - Sewer Fund 960,000 0 1,886,000 460,000 50,000 300,000 - G0,000 - G0,000 0 - G0,000 - G0,000,000 - G0,000 - G		601,762	-	645,833			
Capital Expenditures:           - General Government         4,193,105         106,000         1,596,300         2,271,050         1,296,800         1,789,550           - Sewer Fund         960,000         1,886,000         460,000         50,000         300,000           - Sewer Expansion         -         -         6,000,000         -         -           Total Capital Expenditures         5,153,105         106,000         3,482,300         8,731,050         1,346,800         2,089,550           Transfers to Reserves         2,073,123         175,268         1,717,865         1,663,746         2,215,829         2,001,036           Other Municipal Purposes:           Council         536,613         536,613         550,212         554,033         557,922         561,880           CAO's Office         423,468         423,468         429,417         345,279         326,448         346,825           Human Resources / Office Administration         189,514         189,514         189,094         189,652         191,230         192,832           Corporate Services         495,102         448,602         511,467         519,199         536,862         544,889           Financial Services         1,243,933	·			-			
- General Government 4,193,105 106,000 1,596,300 2,271,050 1,296,800 1,789,550 - Sewer Fund 960,000 1,886,000 460,000 50,000 300,000 - Sewer Expansion 6,000,000	Total Debt Servicing	1,069,263	69,740	1,194,206	1,282,333	1,139,720	1,139,720
- Sewer Expansion	·						
- Sewer Expansion - 6,000,000 - 7  Total Capital Expenditures 5,153,105 106,000 3,482,300 8,731,050 1,346,800 2,089,550  Transfers to Reserves 2,073,123 175,268 1,717,865 1,663,746 2,215,829 2,001,036  Other Municipal Purposes:  Council 536,613 536,613 536,613 550,212 554,033 557,922 561,880 (2A)° Soffice 423,468 423,468 429,417 345,279 326,448 346,825 (191,230 192,832 (201,070) (201			106,000				
Total Capital Expenditures         5,153,105         106,000         3,482,300         8,731,050         1,346,800         2,089,550           Transfers to Reserves         2,073,123         175,268         1,717,865         1,663,746         2,215,829         2,001,036           Other Municipal Purposes:           Council         536,613         536,613         550,212         554,033         557,922         561,880           CAO's Office         423,468         423,468         429,417         345,279         326,448         346,825           Human Resources / Office Administration         189,514         189,514         188,094         189,652         191,230         192,832           Corporate Services         495,102         448,602         511,467         519,199         536,862         544,889           Financial Services         1,243,933         651,933         1,222,320         1,243,843         1,258,745         1,273,986           Development Services         2,420,607         2,210,071         2,407,136         2,444,385         2,489,372         2,579,869           Community Safety         4,484,525         3,561,867         4,707,017         4,707,402         5,214,315         5,267,185           Amortization         2,653		960,000		1,886,000		50,000	300,000
Transfers to Reserves         2,073,123         175,268         1,717,865         1,663,746         2,215,829         2,001,036           Other Municipal Purposes:         Council         536,613         536,613         550,212         554,033         557,922         561,880           CAO's Office         423,468         423,468         429,417         345,279         326,448         346,825           Human Resources / Office Administration         189,514         189,514         188,094         189,652         191,230         192,832           Corporate Services         495,102         448,602         511,467         519,199         536,862         544,889           Financial Services         1,243,933         651,933         1,222,320         1,243,843         1,258,745         1,273,986           Development Services         2,420,607         2,210,071         2,407,136         2,444,385         2,489,372         2,579,869           Community Safety         4,845,255         3,561,867         4,707,017         4,707,402         5,214,315         5,267,185           Amortization         2,653,501         2,680,036         2,856,101         2,878,982         2,902,091           Sewer Operations         1,889,659         1,741,483	·			<del></del>		-	
Other Municipal Purposes:           Council         536,613         536,613         550,212         554,033         557,922         561,880           CAO's Office         423,468         423,468         429,417         345,279         326,448         346,825           Human Resources / Office Administration         189,514         189,514         188,094         189,652         191,230         192,832           Corporate Services         495,102         448,602         511,467         519,199         536,862         544,889           Financial Services         1,243,933         651,933         1,222,320         1,243,843         1,258,745         1,273,986           Development Services         2,420,607         2,210,071         2,407,136         2,444,385         2,489,372         2,579,869           Community Safety         4,484,525         3,561,867         4,707,017         4,707,402         5,214,315         5,267,185           Amortization         2,653,501         2,680,036         2,856,101         2,878,982         2,902,091           Sewer Operations         1,889,659         1,741,483         2,137,328         2,147,893         2,174,398           Total Other Municipal Purposes:         14,336,920         8,022,068	Total Capital Expenditures	5,153,105	106,000	3,482,300	8,731,050	1,346,800	2,089,550
Council         536,613         536,613         536,613         550,212         554,033         557,922         561,880           CAO's Office         423,468         423,468         429,417         345,279         326,448         346,825           Human Resources / Office Administration         189,514         189,514         188,094         189,652         191,230         192,832           Corporate Services         495,102         448,602         511,467         519,199         536,862         544,889           Financial Services         1,243,933         651,933         1,222,320         1,243,843         1,258,745         1,273,986           Development Services         2,420,607         2,210,071         2,407,136         2,444,385         2,489,372         2,579,869           Community Safety         4,484,525         3,561,867         4,707,017         4,707,402         5,214,315         5,267,185           Amortization         2,653,501         2,680,036         2,856,101         2,878,982         2,902,091           Sewer Operations         1,889,659         1,741,483         2,137,328         2,147,893         2,174,398           Total Other Municipal Purposes:         14,336,920         8,022,068         14,437,183         14,997,221	Transfers to Reserves	2,073,123	175,268	1,717,865	1,663,746	2,215,829	2,001,036
CAO's Office	Other Municipal Purposes:						
Human Resources / Office Administration 189,514 189,514 188,094 189,652 191,230 192,832 Corporate Services 495,102 448,602 511,467 519,199 536,862 544,889 Financial Services 1,243,933 651,933 1,222,320 1,243,843 1,258,745 1,273,986 Development Services 2,420,607 2,210,071 2,407,136 2,444,385 2,489,372 2,579,869 Community Safety 4,484,525 3,561,867 4,707,017 4,707,402 5,214,315 5,267,185 Amortization 2,653,501 2,663,501 2,680,036 2,856,101 2,878,982 2,902,091 Sewer Operations 1,889,659 1,741,483 2,137,328 2,147,893 2,174,398 Total Other Municipal Purposes: 14,336,920 8,022,068 14,437,183 14,997,221 15,601,777 age 12 05,842,956	Council	536,613	536,613	550,212	554,033	557,922	561,880
Corporate Services         495,102         448,602         511,467         519,199         536,862         544,889           Financial Services         1,243,933         651,933         1,222,320         1,243,843         1,258,745         1,273,986           Development Services         2,420,607         2,210,071         2,407,136         2,444,385         2,489,372         2,579,869           Community Safety         4,484,525         3,561,867         4,707,017         4,707,402         5,214,315         5,267,185           Amortization         2,653,501         2,680,036         2,856,101         2,878,982         2,902,091           Sewer Operations         1,889,659         1,741,483         2,137,328         2,147,893         2,174,398           Total Other Municipal Purposes:         14,336,920         8,022,068         14,437,183         14,997,221         15,601,776         205,842,956	CAO's Office	423,468	423,468	429,417	345,279	326,448	346,825
Financial Services       1,243,933       651,933       1,222,320       1,243,843       1,258,745       1,273,986         Development Services       2,420,607       2,210,071       2,407,136       2,444,385       2,489,372       2,579,869         Community Safety       4,484,525       3,561,867       4,707,017       4,707,402       5,214,315       5,267,185         Amortization       2,653,501       2,680,036       2,856,101       2,878,982       2,902,091         Sewer Operations       1,889,659       1,741,483       2,137,328       2,147,893       2,174,398         Total Other Municipal Purposes:       14,336,920       8,022,068       14,437,183       14,997,221       15,601,776 age 12 05,842,956	Human Resources / Office Administration	189,514	189,514	188,094	189,652	191,230	192,832
Development Services       2,420,607       2,210,071       2,407,136       2,444,385       2,489,372       2,579,869         Community Safety       4,484,525       3,561,867       4,707,017       4,707,402       5,214,315       5,267,185         Amortization       2,653,501       2,680,036       2,856,101       2,878,982       2,902,091         Sewer Operations       1,889,659       1,741,483       2,137,328       2,147,893       2,174,398         Total Other Municipal Purposes:       14,336,920       8,022,068       14,437,183       14,997,221       15,601,777 age 12 05,842,956	Corporate Services	495,102	448,602	511,467	519,199	536,862	544,889
Community Safety       4,484,525       3,561,867       4,707,017       4,707,402       5,214,315       5,267,185         Amortization       2,653,501       2,680,036       2,856,101       2,878,982       2,902,091         Sewer Operations       1,889,659       1,741,483       2,137,328       2,147,893       2,174,398         Total Other Municipal Purposes:       14,336,920       8,022,068       14,437,183       14,997,221       15,601,770       age 12 05,842,956	Financial Services	1,243,933	651,933	1,222,320	1,243,843	1,258,745	1,273,986
Amortization       2,653,501       2,680,036       2,856,101       2,878,982       2,902,091         Sewer Operations       1,889,659       1,741,483       2,137,328       2,147,893       2,174,398         Total Other Municipal Purposes:       14,336,920       8,022,068       14,437,183       14,997,221       15,601,770 age 12 05,842,956	Development Services	2,420,607	2,210,071	2,407,136	2,444,385	2,489,372	2,579,869
Sewer Operations         1,889,659         1,741,483         2,137,328         2,147,893         2,174,398           Total Other Municipal Purposes:         14,336,920         8,022,068         14,437,183         14,997,221         15,601,770 age 12 05,842,956			3,561,867				
Total Other Municipal Purposes: 14,336,920 8,022,068 14,437,183 14,997,221 15,601,77¢ Page 12 05,442,956				2,680,036			
•	•					2,147,893	2,174,398
Total Expenditures: 22,632,411 8,373,075 20,831,554 26,674,349 20,304,119 21,074,262	Total Other Municipal Purposes:	14,336,920	8,022,068	14,437,183	14,997,221	15,601,77 <b>4 ag</b>	9 1 <b>2 0 5</b> , <b>842</b> ,956
	Total Expenditures:	22,632,411	8,373,075	20,831,554	26,674,349	20,304,119	21,074,262