

Special Council Meeting March 21 & 22, 2018

Budget Presentations 2018

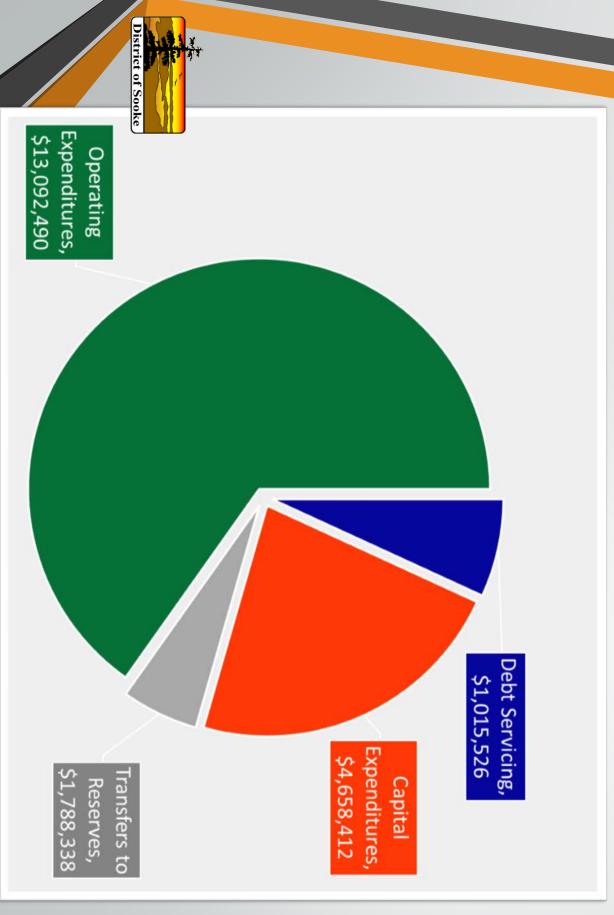


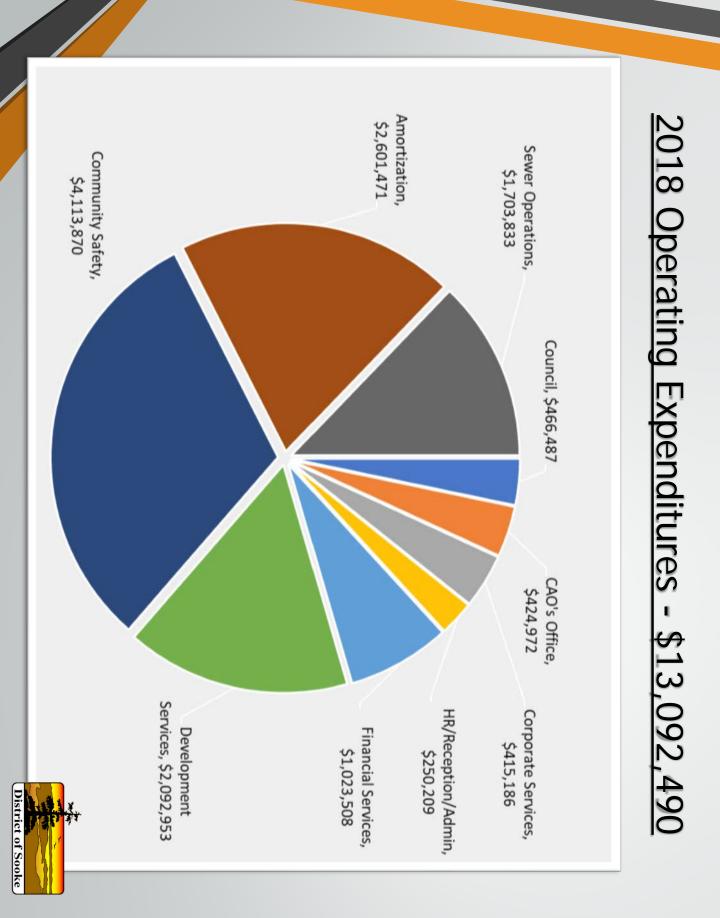
Director of Finance

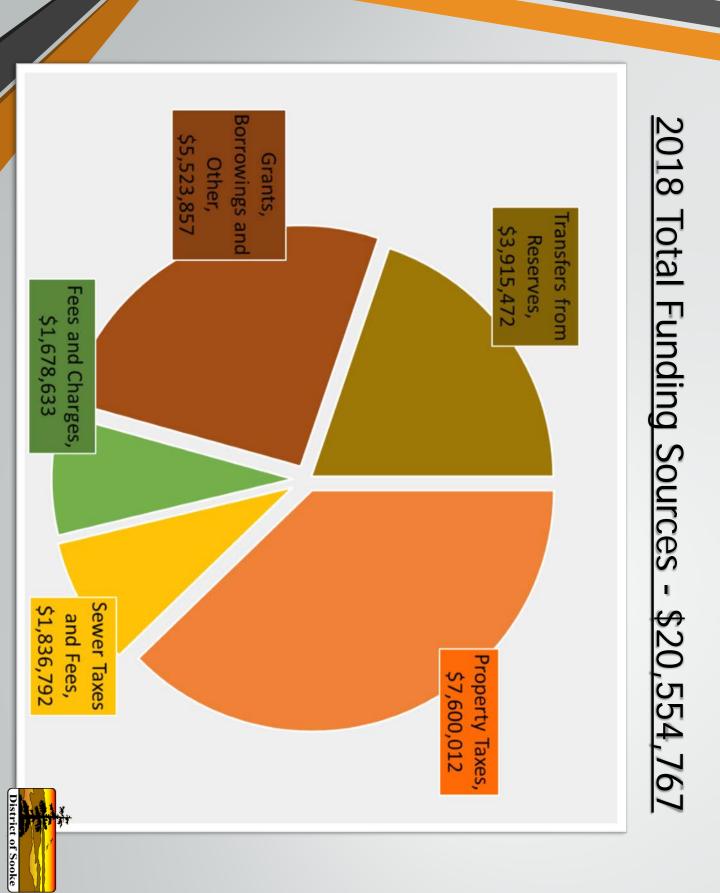
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Overview









Budget Changes

Department & Staffing

- Building and Bylaw now in Community Safety
- HR, reception and building admin. now its own dept
- Increase staffing for Parks labourers
- New Firefighter
- Inflation incorporated into contingency
- Additional info on planned borrowings

Presentation

- with the consolidated summary page Layout of some sheets has changed to tie in easier
- show expenditures funded from property taxes Added column on consolidated summary page to
- impact of changes in budgets Created consolation document for website to provide information on where tax dollars are spent and



Cost Drivers

Population Growth

- Population growth rates > tax increases
- Growth impacts all levels of service
- revenue. Impact on service levels exceeds value of new tax

Historically Low Taxes

- District is playing catch-up.
- Assets not adequately maintained (i.e. Roads)

Call Volume

Demands on community safety and engineering staff due to call volumes.





Road Maintenance

- Risk exists contract beyond 2019 will be significantly higher
- Study will be required in 2019

DCCs

- Financial plan assumes we can change Road DCC approval of changes) bylaw to include Beaton and Charters (DCC Bylaw review is in the budget but uncertainty exists over
- Affordable housing projects are having DCCs exempted/granted
- assumes this can be covered by reserve current pace (ahead of debt retirement). Plan Wastewater DCC balance will run out in 2021 at



Risk cont...

Staffing

- Significant growth in the community from current staffing levels there is some risk development activity is affecting all staff but budget assumes we can keep up with the pace. At particularly planning and building staff. Revenue
- Bylaw staff demands are also at risk due to new tederal legislation

Labour Relations

CUPE contract expires at the end of 2018

Reserves

Balances are getting low (requires capital project prioritizing or additional taxes)



Risk cont...

Overtime

- Only Wastewater budget includes budgeted overtime.
- Significant amount of overtime is being worked by \$64K for CUPE staff (non wastewater staff) staff due to increased workloads. 2017 amounted to
- staffing has helped for that dept. Fire Department new labour contract and new
- Management staff risks burn-out due to increased demands

Sewer Capacity

- Budget assumes expansion will occur in 2020
- Staff will be conducting capacity study in 2018 after infiltration issues have been addressed
- Significant capital costs required in existing system to maintain good operations



Opportunities

Capital Expenditures

Council advice to staff on priorities during budget remaining with reserves) projects not deemed time sensitive (potential to fund process could provide some tax relief by eliminating

Grants

Management Strategy and Asset Management Policy) increased opportunity for grant funding (need Asset Increased focus on Asset Management will allow

Permits & Fees

Review of fees bylaw and building regulation bylaw could provide opportunities for additional funds



Budget Components (Expenditures)

Debt Servicing

MFA Debt for Sewer, Municipal Building and other Assets

Capital Expenditures

- Road Program (5-year program);
- Staircases;
- Sidewalks; and others.

Transfer to Reserves

DCCs, Capital Asset Replacement, Policing, etc.

Operating Expenditures

Service Level Operating Costs:

Safety, Development Services, Wastewater Council, CAO, Corporate Services, HR/Reception/Admin, Financial Services, Community



Total Expenditures

Budget Details

- 2017 Approved Budget = \$19,399,635
- 2018 Draft Budget = \$20,554,767

Increase of \$1,155,132 (5.95%)

- Debt Servicing change \$(78,423)
- Capital spending change \$276,740
- Transfers to reserves change \$510,735
- Other Municipal Purposes change \$446,079



Debt Servicing Decrease

\$(78,423)

Mainly Due to the following:

- MFA loan for Building/Fire Hall is paid off. Impact of (\$86,095).
- Proposed new 2018 for Road Resurfacing in the 2017 road plan is being used). Impact of (\$205,854) 2021 plan is not in the 2018 – 2022 plan (new 5-yr
- New MFA loan for Fire Department vehicle. Impact of \$48,978
- Development Services Vehicle. Impact of \$7,157
- New MFA loan for Wastewater capital equipment Impact of \$162,361



Capital Expenditures Increase

\$276,740

Highlights for 2018 include:

- \$700,000 for year 1 of the 5-year Road Program
- \$405,000 for building improvements (HVAC/sprinklers/plumbing)
- Fire Department Water Tender \$425,000
- Washroom in JPMP \$100,000
- Electric Car Charging Stations \$80,000



Transfer to Reserves Increase

\$510,735

Mainly due to the following:

- Fire Equipment Reserve contributions of \$80,000
- Road DCCs anticipated increase in DCCs of \$100,000 due to increased development activity
- Capital Asset Replacement Reserve increase of requirements \$238,000 to help finance capital spending



Total Expenditures

Other Municipal Purposes \$446,079

Council change of \$49,264

- Special account for local charities \$8,000
- requested by providers) inflation approved by Council, plus changes Increases to Community Service Agreements (2%
- CRD Arts Development Services \$32,400

CAO's Office change of \$(85,228)

- Cost allocation to Sewer Fund
- Decrease in legal
- Decrease in Contingency
- Offset by increase for long term plans and training



Total Expenditures cont...

Other Municipal Purposes \$446,079

Corporate Services change of \$(688,295)

- HR, reception and building maintenance moved to own dept
- Bylaw dept moved to Community Safety
- Cost allocations to Sewer Fund

H/R & Office Admin change of \$250,209

- New line, costs have moved from Corporate Services
- Cost allocations to Sewer Fund



Total Expenditures cont...

Other Municipal Purposes \$446,079

Financial Services change of \$38,638

- Clerk and Deputy added for 2018 (not full year impact)
- Asset Management Plans
- Full year impact of new IT staff member
- Offset by increase in allocations to Sewer Fund

Development Services change of \$2,471

- Building dept moved to Community Safety
- Offset by:
- Increase in Parks Dept costs (seasonal labour)

DCC Bylaw review

District of Sooke

Total Expenditures cont...

Other Municipal Purposes \$446,079

Community Safety change of \$531,317

- Building dept moved from Development Services
- Bylaw dept moved from Corporate Services

Amortization change of \$38,445

Additional assets being managed (no impact on budget as revenue offset)

Sewer Operations change of \$309,256

- Increase in budget for consultants and chemicals
- o Increase in allocated admin costs



Funding Sources

Property Taxes = \$7,600,012 (increase of 2.52%)

- growth) Non market change revenue of \$263K (new
- Average assessed property increase of \$46
- For 2018, a 1% property tax increase (over all property classes) raises \$71,570

Sewer Parcel Taxes = \$1,836,792

- Funds operations of the Sewer Fund (no impact to Property laxes)
- Increase of \$50,232 due to new parcels in the SSA
- rate of \$30 for capital funding Increase of \$94,680 due to increase in parcel tax



Funding Sources cont...

Other Sources = \$5,523,857

- government grants, developer contributions and borrowings through the MFA Includes payments in lieu of taxes, utility taxes,
- anticipated borrowings Increase of \$355,031 is mainly due to increase in

Fees & Charges = \$1,678,633

- Service level fees and charges including Building Permits, Business Licenses, DCCs etc
- permits and fees (note: see earlier risks section) increase in DCC receipts (note: gets transferred to reserves), forecasted increase in building related Increase of \$252,259 due mainly to forecasted



Funding Sources cont...

Transfer from own funds = \$3,915,472

- Transfers from reserves for capital, operating and Sewer
- No significant change overall
- Decrease in transfers of reserves for general capital
- Offset by increase in transfer from reserves for sewer capital





Engineering

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Development Services Department

Rainwater Management Program 2018

Sooke River Road Drainage = \$250,000

of Sooke River Road. Capital project to alleviate seasonal flooding at north end

- Design work and consultation currently underway.
- Investigating various low impact options.

Kennedy Street South Drainage = \$100,000

Capital project to upgrade failed infrastructure; Kennedy Street South through Cains Park

- Design Work Completed in 2018.
- Includes remedial work to Water Street and preparation for future trail connection to the waterfront.



Rainwater Management Program 2019

Grant Road 6900 Block Drainage = \$100,000

Capital project to address a number of corroding and under-sized culverts, involving in-fill and ditch piping.

- Preliminary design work was completed in 2013
- sidewalks Infill of the ditch will also facilitate ample shoulder for

<u>Throup Stream Cross-Culvert Replacements = \$100,000</u>

Capital project to replace a number of cross-culverts along I hroup Stream

Cross-culverts were identified for replacement in the 2012 Rainwater Management Plan, as a medium priority.



Capital Expenditure Overview

Road Improvement Program 2018

\$700,000

\$ 685,612.00											
\$ 18,392.00	21.15 Grind & Pave (80mm) \$ 18,392.00	21.15	4 1) 484	4.0	120	Sooke Rd	End	Belvista Pl	. RD183	
\$ 25,840.00	11.34 Grind & Pave (80mm)	11.34	0 1	680	4.0	170	End	Sooke Rd	Belvista Pl	. RD184	
\$ 14,832.00	44.58 Grind & Pave (40mm)	44.58	5) 824	8.0	103	Woodgrove Pl	Christan Dr	Helgesen Rd	. RD228	
\$ 126,720.00	0.00 Reconstruction	0.00	4) 1584	8.0	198	Christan Dr	Otter Point Rd	Helgesen Rd	. RD229	
\$ 14,616.00	38.43 Grind & Pave (40mm)	38.43	2 1	812	7.0	116	Cedar Ridge Dr	Christan Dr	Eakin Dr	. RD206	
\$ 7,992.00	37.58 Grind & Pave (40mm) \$	37.58	4) 444	6.0	74	Eakin Dr	End	Cedar Ridge Dr	. RD203	
\$ 50,008.00	22.75 Grind & Pave (80mm) \$ 50,008.00	22.75	6 1) 1316	7.0	188	Christan Dr	Kamaureen Pl	Eakin Dr	. RD209	
\$ 24,472.00	16.48 Grind & Pave (80mm) \$	16.48	4 1) 644	7.0	92	Helgesen Rd	Rojean Dr	Christan Dr	. RD25	
\$ 38,000.00	16.09 Grind & Pave (80mm) \$	16.09	0 1	1000	5.0	200	Christan Dr	Kamaureen Pl	Rojean Dr	. RD207	
\$ 73,188.00	15.25 Grind & Pave (80mm) \$ 73,188.00	15.25	6 1) 1926	6.0	320	Helgesen Rd	Eakin Dr	Cedar Ridge Dr	. RD204	
\$ 23,712.00	11.92 Grind & Pave (80mm) \$	11.92	4 1) 624	6.0	104	Rojean Dr	Eakin Dr	Kamaureen Pl	. RD445	
\$ 91,680.00	9.82 Reconstruction	9.82	6 1) 1146	6.0	190	Otter Point Rd	Galena Rd	French Rd N	. RD262	
\$ 38,400.00	2.72 Reconstruction	2.72	0 1) 480	6.0	80	End	Rojean Dr	Kamaureen Pl	. RD208	
\$ 80,640.00	0.54 Reconstruction	0.54	8 1	1008	7.0	144	Rojean Dr	Eakin Dr	Christan Dr	. RD26	
\$ 57,120.00	0.00 Reconstruction	0.00	4 1) 714	7.0	102	Kamaureen Pl	Otter Point Rd	Eakin Dr	. RD434	
Cost	Prescribed Treatment Cost	PCI	ENGTH WIDTH AREA Trigger Year	ARE A	WIDTH	LENGTH	TO	FROM	STREET	SECTION ID	ehab yr.



Capital Expenditure Overview

Road Improvement Program 2019

\$700,000

																lehab yr.	
	2 RD234	2 RD239	2 RD436	2 RD237	2 RD221	2 RD30	2 RD260	2 RD256	2 RD245	2 RD254	2 RD253	2 RD259	2 RD285	2 RD284	2 RD258	r. SECTION ID	
	Grant Rd W	Firwood Pl	Firwood Pl	Winfield Dr	Otter Point Rd	Beaton Rd	Quartz Dr	Rhodonite Dr	French Rd N	Beaton Rd	Beaton Rd	Quartz Dr	Pyrite Dr	Pyrite Dr	Quartz Dr	STREET	
	Winfield Dr	Grant Rd W	Maple Park Terr	Grant Rd W	Rhodonite Dr	French Rd N	Galena Rd	Pyrite Dr	176 M N of Maple Ave N	Pyrite Dr	Amethyst Way	Pyrite Dr	Rhodonite Dr	Beaton Rd	Gatewood Rd	FROM	
	Maple Ave S	Maple Park Terr	End	Rudd Rd	Quartz Dr	Pyrite Dr	Pyrite Dr	Otter Point Rd	Galena Rd	Amethyst Way	Otter Point Rd	Gatewood Rd	Quartz Dr	Rhodonite Dr	Otter Point Rd	TO	
	320	356	156	269	94	177	149	209	450	173	96	97	66	138	66	LENGTH	
	8.0	8.0	8.0	7.0	8.0	5.0	5.0	8.0	6.0	5.0	5.0	5.0	5.0	5.0	8.5	WIDTH	
	2560 1	2848 3	1248 1	1883 1	752 1	885 1	745 1	1672 1	2700 1	865 1	480 1	485 1	495 1	690 1	561 1	LENGTH WIDTH AREA Trigger Year	
	35.42	42.49	38.10	10.30	34.96	31.52	27.58	24.90	16.06	14.60	8.74	7.91	6.88	0.83	0.00	PCI	
	35.42 Grind & Pave (40mm)	42.49 Grind & Pave (40mm) \$ 51,264.00	38.10 Grind & Pave (40mm) \$ 22,464.00	10.30 Grind & Pave (80mm) \$ 71,554.00	34.96 Grind & Pave (80mm)	31.52 Grind & Pave (80mm)	27.58 Grind & Pave (80mm)	24.90 Grind & Pave (80mm) \$ 63,536.00	16.06 Grind & Pave (80mm) \$ 102,600.00	14.60 Grind & Pave (80mm) \$ 32,870.00	8.74 Reconstruction	7.91 Reconstruction	6.88 Reconstruction	0.83 Reconstruction	0.00 Reconstruction	Prescribed Treatment Cost	
\$ 697,764.00	\$ 46,080.00	\$ 51,264.00	\$ 22,464.00	\$ 71,554.00	\$ 28,576.00	\$ 33,630.00	\$ 28,310.00	\$ 63,536.00	\$ 102,600.00	\$ 32,870.00	\$ 38,400.00	\$ 38,800.00	\$ 39,600.00	\$ 55,200.00	\$ 44,880.00	Cost	



Capital Expenditure Overview

Road Improvement Program 2020

\$700,000

\$ 705,840.00											
\$ 132,468.00	27.67 Grind & Pave (80mm) \$ 132,468.00	27.67	1	3486	6.0	580	Marathon Lane	Francis Rd	Wright Rd	3 RD321	(1)
\$ 22,952.00	32.25 Grind & Pave (80mm) \$ 22,952.00	32.25	1	604	4.0	150	End	Sooke Rd	Polymede Pl	3 RD380	(1)
\$ 147,840.00	8.05 Reconstruction	8.05	1	1848	4.0	462	End	Sooke Rd	Manzer Rd	3 RD447	(1)
\$ 10,800.00	43.75 Grind & Pave (40mm) \$ 10,800.00	43.75	4	600	6.0	100	Pyrite Dr	End	Cinnabar Pl	3 RD432	(1)
\$ 15,300.00	38.85 Grind & Pave (40mm) \$ 15,300.00	38.85	1	850	5.0	170	Amethyst Way	Pyrite Dr	Talc Pl	3 RD250	(1)
\$ 15,300.00	38.80 Grind & Pave (40mm) \$ 15,300.00	38.80	1	850	5.0	170	Amethyst Way	Pyrite Dr	Opal Pl	3 RD248	(1)
\$ 21,850.00	28.26 Grind & Pave (80mm) \$ 21,850.00	28.26	1	575	5.0	115	Larkspur Rd	Charval Pl	French Rd S	3 RD29	(1)
\$ 17,100.00	23.37 Grind & Pave (80mm) \$ 17,100.00	23.37	1	450	5.0	06	Pyrite Dr	End	Opal Pl	3 RD450	(1)
\$ 28,310.00	22.84 Grind & Pave (80mm) \$	22.84	1	745	5.0	149	Pyrite Dr	End	Talc Pl	3 RD454	(1)
\$ 36,800.00	8.16 Reconstruction	8.16	1	460	5.0	92	Cinnabar Pl	Opal Pl	Pyrite Dr	3 RD251	(1)
\$ 60,000.00	2.70 Reconstruction	2.70	1	750	5.0	150	Beaton Rd	Talc Pl	Pyrite Dr	3 RD257	(1)
\$ 39,600.00	1.89 Reconstruction	1.89	1	495	5.0	66	Opal Pl	Banner Rd	Pyrite Dr	3 RD247	(1)
\$ 40,000.00	0.00 Reconstruction	0.00	1	500	5.0	100	Talc Pl	Cinnabar Pl	Pyrite Dr	3 RD255	0
\$ 44,400.00	0.00 Reconstruction	0.00	1	555	5.0	110	Banner Rd	Grant Rd W	Pyrite Dr	3 RD246	(1)
\$ 24,480.00	36.25 Grind & Pave (40mm) \$	36.25	1	1360	8.0	170	Haywood Rd	Pyrite Dr	Grant Rd W	3 RD111	(1)
\$ 48,640.00	20.71 Grind & Pave (80mm) \$	20.71	1	1280	8.0	160	Gatewood Rd	Haywood Rd	Grant Rd W	3 RD110	(I)
Cost	Prescribed Treatment Cost	PCI I	ENGTH WIDTH AREA Trigger Year	AREA	WIDTH	LENGTH	TO	FROM	STREET	SECTION ID	lehab yr.



Capital Expenditure Overview

Road Improvement Program 2021

\$700,000

																	lehab yr.	
	4 RD106	4 RD44	4 RD94	4 RD97	4 RD96	4 RD79	4 RD292	4 RD307	4 RD305	4 RD458	4 RD301	4 RD298	4 RD300	4 RD2009Church	4 RD137	4 RD134	r. SECTION ID	
	Eustace Rd	Tominny Rd	Powliuk Cres	Saunders Rd	Powliuk Cres	Whiffin Spit Rd Richview Dr	Whiffin Spit Rd	Pears Point Rd	Briarwood Pl	O'Neill Rd	Dufour Rd	Dufour Rd	Dufour Rd	Church Rd	Church Rd	Church Rd	STREET	
	Gatewood Rd (2000 Block)	West Coast Rd	Caldwell Rd S	Powliuk Cres	Saunders Rd	Richview Dr	Briarwood Pl	Richview Dr	End	Deerlepe Rd	Deerlepe Rd	Whiffin Spit Rd	Possession Point Rd	Acreman Pl	Church Hill Dr	Felderhof Rd	FROM	
	Shields Rd	183 M NW of Hwy14	257 M N of Caldwell Rd	End	Caldwell Rd N	Briarwood Pl	Deerlepe Rd	Cul de Sac	Whiffin Spit Rd	Cul de Sac	End	Possession Point Rd	Deerlepe Rd	Felderhof Rd	Acreman Pl	Helgesen Rd	TO	
	299	186	245	80	56	255	120	42	259	166	48	210	206	288	139	85	LENGTH	
	8.0	7.0	11.0	11.0	11.0	6.0	6.0	9.0	7.0	6.5	6.0	6.0	6.0	8.0	8.0	8.0	WIDTH	
	2392	1302	2695	748	1045	1530	720	378	1813	1079	288	1260	1236	2304	1112	680	AREA	
	1	4	4	2	1	З	1	1	1	1	1	1	1	З	1	1	ENGTH WIDTH AREA Trigger Year	
	34.37	43.57	43.21	41.27	16.51	41.59	40.81	38.91	36.35	19.04	5.24	2.21	2.10	42.73	27.24	4.62	PCI	
	34.37 Grind & Pave (80mm)	43.57 Grind & Pave (40mm)	43.21 Grind & Pave (40mm)	41.27 Grind & Pave (40mm)	16.51 Grind & Pave (80mm)	41.59 Grind & Pave (40mm)	40.81 Grind & Pave (40mm)	38.91 Grind & Pave (40mm)	36.35 Grind & Pave (40mm)	19.04 Grind & Pave (80mm)	5.24 Reconstruction	2.21 Reconstruction	2.10 Reconstruction	42.73 Grind & Pave (40mm)	27.24 Grind & Pave (80mm)	4.62 Reconstruction	Prescribed Treatment Cost	
\$ 697,804.00	\$ 90,896.00	\$ 23,436.00	\$ 48,510.00	\$ 13,464.00	\$ 39,710.00	\$ 27,540.00	\$ 12,960.00	\$ 6,804.00	\$ 32,634.00	\$ 41,002.00	\$ 23,040.00	\$ 100,800.00	\$ 98,880.00	\$ 41,472.00	\$ 42,256.00	\$ 54,400.00	Cost	



Capital Expenditure Overview

Road Improvement Program 2022

\$700,000

												lehab yr.	
	5 RD277	5 RD516	5 RD372	5 RD388	5 RD102	5 RD446	5 RD443	5 RD101	5 RD140	5 RD143	5 RD142	r. SECTION ID	
	Otter Point Rd	Anna Marie Rd	Kaltasin Rd	Kaltasin Rd	Murray Rd	Lincroft Rd	Horne Rd	Goodmere Rd	Church Rd	Grant Rd East	Country Rd	STREET	
	Laronde Rd	Sooke Rd	Glenidle Rd	Seabroom Rd	Goodmere Rd	Murray Rd	Cul de Sac	Murray Rd	Country Rd	Country Rd	Church Rd	FROM	
	Pascoe Rd	378 M N of Sooke Rd	Seabroom Rd	Sooke Rd	Lincroft Rd	Cul de Sac	Murray Rd	129 M East of Murray Rd	Throup Rd	End	Grant Rd East	T0	
	766	378	413	417	89	148	205	129	383	195	270	LENGTH	
			4.0 1	4.0 1	7.0							WIDTH	
	8.0 6128 1	6.0 2268 5	1652 1	1668 1	623 1	5.4 799.2 2	6.0 1230 4	9.0 1161 1	8.0 3064 1	7.0 1365 2	5.0 1350 1	LENGTH WIDTH AREA Trigger Year	
	36.88	45.89	24.51	21.66	38.59	46.77	43.70	9.77	40.96	46.93	1.43	PCI	
	36.88 Grind & Pave (40mm)	45.89 Grind & Pave (40mm)	24.51 Grind & Pave (80mm)	21.66 Grind & Pave (80mm)	38.59 Grind & Pave (40mm) \$ 11,214.00	46.77 Grind & Pave (40mm) \$ 14,385.60	43.70 Grind & Pave (40mm)	9.77 Reconstruction	40.96 Grind & Pave (40mm)	46.93 Grind & Pave (40mm)	1.43 Reconstruction	Prescribed Treatment Cost	
\$ 605,629.60	\$ 110,304.00	\$ 40,824.00	\$ 62,776.00	\$ 63,384.00	\$ 11,214.00	\$ 14,385.60	\$ 22,140.00	\$ 92,880.00	\$ 55,152.00	\$ 24,570.00	\$ 108,000.00	Cost	





Development Services Department

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Parks

Public Space Enhancement 2018

Capital project to replace existing play structure. Broomhill Park Equipment Replacement = \$60,000

• Committed to in 2017.

Whiffin Spit Repairs = \$10,000

Capital project to install bollards and split rail fencing, to prevent parking on the lawn area



Feasibility Study - DeMamiel Creek Pedestrian Crossing

2018 = \$55,000

tor a pedestrian crossing for DeMamiel Creek guide the District in determining the most viable options The intent of this project is to work with a consultant to

Public and stakeholder consultation, geologic priorities when developing design concepts hydrologic and environmental considerations are



Brooks Park – Pirate Ship Upgrades

2018 = \$45,000

Place in the mid-1990's. A developer provided play equipment at Brooks Park

replacement of the structure. years however the level of deterioration warrants Repairs have been conducted over the last 5



Firwood Park Trail Connection

2018 = \$10,000

on private property. Broomhill trail system however the existing trail is Firwood Park provides trail connection to the

This budget would connect the existing trail within the park to the Firwood cul-de-sac.



John Phillips Memorial Park Bathroom

2018 = \$100,000

washrooms has been expressed in options for self-cleaning Park has been identified as a priority and interest Construction of a public washroom in John Phillips

This budget is to supply and install a basic single stall unit.



Murray Road Staircase Replacement

2018 = \$75,000

resulted in the staircase being closed to the public. not prove effective as a break in spring 2017 trail system at the end of Murray Road in the mid-1980's. Attempts to support the damaged areas did The CRD provided a stairway for public access to the



Possession Point – Access to Water

2018 = \$15,000

Road. rainwater management planning on Possession Point Point Road was designed in conjunction with Access to the water via a staircase from Possession



Parks Department Equipment

2018 = \$70,000

operational goals and accommodate day-to-day An addition to the fleet is required to meet maintenance requirements.

A new long box truck with a crew cab will collection accommodate an additional seasonal crew and add versatility to the fleet for maintenance and garbage

push mowers) to provide redundancy for when An additional set of mowers (ride-on mower and loss due to theft machines are down for repairs and replacement for



Whiffin Spit Study

2018 = \$50,000

significant erosion occurring approximately 800 m each winter from wave and storm action. There is Whiffin Spit Park is experiencing significant damage from the parking lot.

shoring up and repairing the "weakend" areas and with a bridge structure the feasibility of opening the area and replacing it This project will evaluate the cost benefit of





Greenspace Enhancement 2019

The following projects have been identified:

Macgregor Park Retaining Wall = \$15,000

Kaltasin Park Access to Water = \$35,000

Memorial Wall at Whiffin Spit = \$50,000



Greenspace Enhancement 2020

The following projects have been identified:

Welcome to Sooke Sign Illuminations = \$8,000

Whiffin Spit Resurfacing = \$50,000

Whiffin Spit Vault Toilet Replacement = \$20,000

Dog Park = \$17,000

<u>Development Services – Parks</u>

Greenspace Enhancement 2021

The following projects have been identified:

Broomhill Splash Park Replacement = \$150,000



Greenspace Enhancement 2022

The following projects have been identified:

Parks Trailhead Development = \$100,000

and bike racks at key trailheads. Includes the installation of foundation, vault toilet





Sanitary Sewer

Development Services Department

Sanitary Sewer 2018

Critical Parts Inventory = \$100,000

system can be repaired and operational in a timely Adequate required parts are on hand, to ensure manner, if failure occurs

spills The goal is to ensure critical parts for the operation of the wastewater system are on site to minimize downtime and possible environmental



Centrifuge 2018

Replacement = \$750,000

This project will include the following new items:

- Centrifuge;
- Sludge Pumps & Piping;
- Polymer Delivery System; and
- Extension to Existing Building.

hours and reduction in water requirements Savings will be incurred by system running less



Pump Install & Wet Well Expansion 2018

Additional 3rd Pump = \$350,000

identified requirement for third pump. The Wastewater Conceptual Design Update (2016)

- wet well operations. Flows into this station can cause high levels of
- mains are not backing up & will help prevent tailures Installation of a new pump will ensure gravity



Storm & Ground Water Infiltration 2018

Investigation & Repair = \$30,000

at the treatment plant. entering the sanitary sewer, causing capacity issues A significant amount of storm and ground water is

Flows can reach approx. 4x the annual dry weather flows.

This project will include the following:

- Catchment area inspections and testing; and
- Repairs to be completed as located.



Capital Projects

			2016	2017	2018	2019	2020	2021	2022
Capital Projects	Project								
General									
	Operations Tools				\$30,000	\$30,000 \$25,000			
	Critical Parts Inventory				\$100,000 \$75,000	\$75,000			
Lift stations									
	Prestige Lift Station Pump Upgrade - est 30k								
	Confined Space lifting device				\$20,000				
	New collection system emergency vehicle				\$50,000				
	Trailer vac unit					\$200,000			
WWTP									
	On Site Lift Station Modifications			\$10,000					
		Total	0¢	\$10,000	\$0 \$10,000 \$200,000 \$275,000	\$275,000	0\$	0\$	0\$



Capital Improvements

			2016	2017	2018	2019	2020	2021	2022
Capital Improvements									
General / Reports									
	Conceptional Design and Model Update		\$15,000					\$15,000	
	Receiving Environment Monitoring Program (every 5 year)					\$5,000			
	OutFall Inspection - Every 5 years				\$15,000				
	Receiving waters sampling report			\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
Collection System									
	Flow Monitoring		\$7,500				\$100,000		
	I&I investigations and repair				\$30,000	\$30,000			
	Safety Grating WCR, Sooke, Sun River				\$21,000				
	Sun River Check and Isolation valve replacement				\$10,000				
	Sooke road ultra sonic testing				\$2,000				
	Install third pump at Sooke road station/ wet well expansion				\$350,000				
	Caldwell Extension				\$45,000				
	West Coast Road Forcemain					\$520,000			
	Collection system Upgrades as per Conceptual Design update 2016					\$600,000	\$750,000 \$400,000	\$400,000	
WWTP									
	Digester DO probes est 20k		\$8,500	\$1,500					
+	Influent Screens	_							
- A A	SBR Wasting - Additional Line and Valves					\$15,000			
	Digester/ Decanter Upgrade				\$25,000				
	Centrifuge Replacement / Biosolids handeling			\$200,000	\$750,000				
District of Sooke	Centrifuge Repair		\$90,000						
		Total	121,000	\$206,500	1,000 \$206,500 \$1,253,000 \$1,175,000 \$855,000 \$420,000	\$1,175,000	\$855,000	\$420,000	\$0



Renewal Projects

			2016	2017	2018	2019	2020	2021	2022
Renewal Projects									
Collection System									
WWTP									
	Lab Equipment Replacement			\$5,000		\$10,000	\$5,000	\$5,000	
	Re coat doors windows and guardrails						\$6,000		
	Headworks building electrical (condition assessment)				\$10,000	\$10,000			
	WWTP Heaters						\$5,000		
	WWTP Generator upgrade				\$1,200				
	Air Header Membrane Replacement - SBR							\$30,000	
	Air Header Membrane Replacements - Digester								\$10,000
	Air Header Membrane Cleaning - SBR								
	Air Header Membrane Cleaning - Digester								
	Blower Rebuild				\$12,000				
	Blower motor upsize			\$70,000					
		Total	\$0	\$75,000	\$23,200	\$20,000	\$20,000 \$16,000	\$35,000	\$10,000

