



**2017 – 2021**

**Five Year Financial Plan**

Received at the April 10, 2017 Regular Council meeting

## 2017 – 2021 Financial Plan

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**District of Sooke  
Draft 2017 to 2021 Five Year Financial Plan  
Consolidated Summary**

	2017	2018	2019	2020	2021
<b>Funding Sources:</b>					
Municipal general property taxes	7,018,845	7,581,045	8,230,210	8,720,799	9,034,642
Non market change	163,673	130,000	130,000	130,000	130,000
<b>Total municipal taxes</b>	<b>7,182,518</b>	<b>7,711,045</b>	<b>8,360,210</b>	<b>8,850,799</b>	<b>9,164,642</b>
<b>Sewer Parcel Taxes</b>	<b>1,691,880</b>	<b>2,188,880</b>	<b>2,188,880</b>	<b>2,188,880</b>	<b>2,188,880</b>
Net taxes available for municipal purposes	247,500	247,500	247,500	247,500	247,500
Government transfers and grants	1,298,300	1,203,300	1,203,300	1,203,300	1,203,300
Investment income	60,000	60,000	60,000	60,000	60,000
Proceeds from borrowing	1,000,000	4,900,000	600,000	-	-
Offset for amortization	2,563,026	2,751,472	2,803,501	2,830,036	2,856,101
<b>Total Other Sources</b>	<b>5,168,826</b>	<b>9,162,272</b>	<b>4,914,301</b>	<b>4,340,836</b>	<b>4,366,901</b>
Sales and user fees	77,750	77,750	77,750	77,750	77,750
Penalties and fines	185,000	185,000	185,000	185,000	185,000
Developer cost charges (Roads)	100,000	100,000	100,000	100,000	100,000
Licenses and permits	566,392	566,392	566,392	566,392	566,392
Lease and rental	33,464	-	-	-	-
Developer cost charges (Sewer)	100,000	100,000	100,000	100,000	100,000
Sewer generation charges	363,768	451,268	451,268	451,268	451,268
<b>Total Fees and Charges</b>	<b>1,426,374</b>	<b>1,480,410</b>	<b>1,480,410</b>	<b>1,480,410</b>	<b>1,480,410</b>
Transfers from reserves for general capital (capital sheet)	2,534,022	2,130,002	697,650	1,021,605	1,381,069
Transfers from reserves for general capital (Protective Services)	91,600	-	-	-	-
Transfers from reserves for general capital (debt principal)	188,354	223,246	223,246	223,246	223,246
Transfers from surplus for general capital (debt servicing)	303,866	298,896	293,926	288,956	142,613
Transfers from surplus for general capital	250,000	30,000	-	-	-
Transfers from surplus for operating	266,676	-	-	-	-
Transfer from reserves for debt principal (Sewer DCC)	295,519	295,519	295,519	295,519	295,519
Transfers from reserves for sewer capital	-	-	-	-	-
Transfers from surplus (sewer repayment)	-	-	-	-	-
<b>Total Transfers from Own Funds</b>	<b>3,930,037</b>	<b>2,977,663</b>	<b>1,510,341</b>	<b>1,829,326</b>	<b>2,042,447</b>
<b>Total Funding Sources:</b>	<b>19,399,635</b>	<b>23,520,270</b>	<b>18,454,142</b>	<b>18,690,251</b>	<b>19,243,279</b>
<b>Expenditures:</b>					
<b>Debt Servicing:</b>					
- General Government	552,768	504,750	499,780	494,810	348,467
- Fire Department	91,663	91,507	155,845	155,845	155,845
- Sewer Fund	449,519	641,989	641,989	641,989	641,989
<b>Total Debt Servicing</b>	<b>1,093,949</b>	<b>1,238,246</b>	<b>1,297,614</b>	<b>1,292,644</b>	<b>1,146,301</b>
<b>Capital Expenditures:</b>					
- General Government	4,020,972	3,249,002	2,431,650	2,248,950	2,746,250
- Sewer Fund	360,700	4,664,000	120,000	120,000	65,000
<b>Total Capital Expenditures</b>	<b>4,381,672</b>	<b>7,913,002</b>	<b>2,551,650</b>	<b>2,368,950</b>	<b>2,811,250</b>
<b>Transfers to Reserves</b>	<b>1,277,603</b>	<b>1,538,051</b>	<b>1,687,312</b>	<b>2,052,444</b>	<b>2,232,575</b>
<b>Other Municipal Purposes:</b>					
Council	417,223	297,437	294,937	297,437	294,937
CAO's Office	510,200	485,200	470,200	455,200	475,200
Corporate Services	1,103,481	944,449	938,199	938,199	949,608
Financial Services	984,870	965,517	953,517	961,142	958,642
Development Services	2,090,482	2,099,567	2,110,485	2,146,783	2,132,398
Protective Services	3,582,553	3,572,605	3,607,003	3,632,693	3,646,544
Amortization	2,563,026	2,751,471	2,803,501	2,830,036	2,856,101
Sewer Operations	1,394,577	1,714,724	1,739,724	1,714,724	1,739,724
<b>Total Other Municipal Purposes:</b>	<b>12,646,411</b>	<b>12,830,971</b>	<b>12,917,566</b>	<b>12,976,213</b>	<b>13,053,154</b>
<b>Total Expenditures:</b>	<b>19,399,635</b>	<b>23,520,270</b>	<b>18,454,142</b>	<b>18,690,251</b>	<b>19,243,279</b>
Municipal General Property Taxes	7,018,845	7,581,045	8,230,210	8,720,799	9,034,642
% increase in property taxes	5.58%	5.55%	6.73%	4.31%	2.08%
Municipal General Property Taxes including Non Market Change	7,182,518	7,711,045	8,360,210	8,850,799	9,164,642

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Council and CAO**

<b>Council</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Salaries	81,300	81,300	81,300	81,300	81,300
Benefits	1,600	1,600	1,600	1,600	1,600
Travel/conferences/education	27,600	27,600	27,600	27,600	27,600
Public and Government relations	6,500	6,500	6,500	6,500	6,500
Primary Health Care Services Working Group	5,000	5,000	5,000	5,000	5,000
Volunteer recognition	2,500	-	-	-	-
Events (Levee, Parade)	10,000	10,000	10,000	10,000	10,000
Sponsorships	2,500	2,500	2,500	2,500	2,500
Communities in Bloom	-	2,500	-	2,500	-
Contingency	35,000	35,000	35,000	35,000	35,000
<b>Community Service Agreements:</b>					
Sooke Region Community Health Initiative	17,500	-	-	-	-
Sooke Region Community Health Network MOU	30,000	-	-	-	-
Sooke Community Association	28,000	-	-	-	-
Chamber of Commerce	-	-	-	-	-
Sooke Region Tourism Association	23,000	-	-	-	-
Visitor Information Centre	21,225	-	-	-	-
<b>Total Community Service Agreements</b>	<b>119,725</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Annual Grants:</b>					
Sooke Food Bank Society	-	-	-	-	-
Sooke Food Bank Society	10,000	-	-	-	-
Citizens on Patrol Sooke	2,800	-	-	-	-
EMCS Society for the Sooke Youth Council	3,500	-	-	-	-
JDF Regional Park Watch Society	5,000	-	-	-	-
Sooke Community Arts Council	4,000	-	-	-	-
Sooke Residents in Need Society - Crisis Centre	6,120	-	-	-	-
Sooke Lions Club	5,000	-	-	-	-
Sooke Family Resource Society	2,000	-	-	-	-
Sooke Region Food CHI	7,000	-	-	-	-
Sooke Fine Arts Society	7,000	-	-	-	-
Vancouver Island South Film & Media Commission	500	-	-	-	-

Sooke Transition Town - Wild Wise Sooke  
Need 2 - Suicide Prevention Education & Awareness

**Total Annual Grants**

Community Grants	57,437	57,437	57,437	57,437	57,437
Canada Day Fireworks	50,061	50,000	50,000	50,000	50,000
Sooke Christmas Bureau	3,000	3,000	3,000	3,000	3,000
	15,000	15,000	15,000	15,000	15,000
	<b>417,223</b>	<b>297,437</b>	<b>294,937</b>	<b>297,437</b>	<b>294,937</b>

**CAO's Office**

Salaries	140,000	140,000	140,000	140,000	140,000
Benefits	25,700	25,700	25,700	25,700	25,700
Travel	2,500	2,500	2,500	2,500	2,500
Memberships	2,000	2,000	2,000	2,000	2,000
Professional Development	15,000	15,000	15,000	15,000	15,000
Legal	150,000	130,000	100,000	100,000	100,000
Economic Development (conference hosting)	5,000	-	-	-	-
Economic Development (MRDT business plan)	10,000	-	-	-	-
Strategic Plan	-	-	15,000	-	-
OCP	10,000	-	-	-	-
Long-term Plans	-	20,000	20,000	20,000	40,000
Operating Contingency	150,000	150,000	150,000	150,000	150,000
	<b>510,200</b>	<b>485,200</b>	<b>470,200</b>	<b>455,200</b>	<b>475,200</b>

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Corporate Services**

<b>Corporate Services</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Salaries	707,715	566,929	566,929	566,929	553,584
Benefits	174,652	156,406	156,406	156,406	154,585
Professional Development	25,000	25,000	25,000	25,000	25,000
Memberships	2,000	2,000	2,000	2,000	2,000
Travel	5,000	5,000	5,000	5,000	5,000
Specialty office supplies	1,500	1,500	1,500	1,500	1,500
Hospitality and meals	1,500	1,500	1,500	1,500	1,500
Elections	12,500	12,500	6,250	6,250	6,250
Legislative Dues/Subscriptions	3,000	3,000	3,000	3,000	3,000
Advertising/Communications	30,000	30,000	30,000	30,000	30,000
Recruitment costs - travel	2,500	2,500	2,500	2,500	2,500
Recruitment costs - advertising	1,500	1,500	1,500	1,500	1,500
Reception Coverage	-	-	-	-	-
Contingency (staffing coverage)	-	-	-	-	-
Bylaw Vehicle Insurance	1,036	1,036	1,036	1,036	1,036
Bylaw Vehicle Fuel	1,698	1,698	1,698	1,698	1,698
Bylaw Vehicle Maintenance	500	500	500	500	500
Freight/courier	1,200	1,200	1,200	1,200	1,200
Postage	5,500	5,500	5,500	5,500	5,500
Office supplies	18,000	18,000	18,000	18,000	18,000
Subscriptions and Corporate Memberships	9,000	9,000	9,000	9,000	9,000
Records management and offsite storage	19,000	19,000	19,000	19,000	19,000
Occupational Health and Safety	1,800	1,800	1,800	1,800	1,800
Operating supplies	5,000	5,000	5,000	5,000	5,000
Natural Gas	-	-	-	-	-
Water	5,200	5,200	5,200	5,200	-
Electricity	10,000	10,000	10,000	10,000	10,000
Waste removal	6,000	6,000	6,000	6,000	-
Security	1,200	1,200	1,200	1,200	1,200
Contracted maintenance	31,480	31,480	31,480	31,480	31,480
Other outside services	20,000	20,000	20,000	20,000	20,000
	<b>1,103,481</b>	<b>944,449</b>	<b>938,199</b>	<b>938,199</b>	<b>949,608</b>
<b>Subtotal before amortization</b>	<b>1,103,481</b>	<b>944,449</b>	<b>938,199</b>	<b>938,199</b>	<b>949,608</b>
<b>Amortization - General Government</b>	145,270	147,449	150,398	151,902	153,000
<b>Total Corporate Services</b>	<b>\$ 1,248,751</b>	<b>\$ 1,091,898</b>	<b>\$ 1,088,597</b>	<b>\$ 1,090,101</b>	<b>\$ 1,102,608</b>

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Financial Services**

<b>Financial Services</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Financial Administration:</b>					
Salaries	237,968	239,825	239,825	239,825	239,825
Benefits	57,064	57,278	57,278	57,278	57,278
Less: Allocation to Sewer Fund	(44,255)	(44,565)	(44,565)	(44,565)	(44,565)
Subscriptions	150	150	150	150	150
Travel	1,000	1,000	1,000	1,000	1,000
Professional Development	4,000	4,000	4,000	4,000	9,000
Memberships	2,000	2,000	2,000	2,000	2,000
Tax adjustments	1,000	1,000	1,000	1,000	1,000
Banking	9,200	9,200	9,200	9,200	9,200
Property Tax Interest Expense (prepayment)	4,000	4,000	4,000	4,000	4,000
Tax forms and supplies	8,200	8,200	8,200	8,200	8,200
Property Tax Stabilization contingency	10,000	10,000	10,000	10,000	10,000
Interest on Refundable Deposits	4,000	4,000	4,000	4,000	4,000
Audit	40,000	40,000	40,000	40,000	40,000
Less: Allocation to Sewer Fund	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Insurance premiums (property and liability)	116,690	116,690	116,690	116,690	116,690
Less: Allocation to Sewer Fund	(58,345)	(58,345)	(58,345)	(58,345)	(58,345)
Insurance contingency	10,000	10,000	10,000	10,000	10,000
Insurance claims	10,000	10,000	10,000	10,000	10,000
	<b>406,672</b>	<b>408,433</b>	<b>408,433</b>	<b>408,433</b>	<b>413,433</b>
<b>Geographic Information Services</b>					
Salaries	146,210	148,417	148,417	148,417	148,417
Benefits	38,161	38,400	38,400	38,400	38,400
Specialty Office Supplies	800	800	800	800	800
Travel	1,000	1,000	1,000	1,000	1,000
Memberships	700	700	700	700	700
Professional Development	2,500	2,500	2,500	2,500	2,500
Asset Management Training	5,000	-	-	-	-
Data acquisition and consulting	11,000	11,000	11,000	11,000	11,000
	<b>205,371</b>	<b>202,818</b>	<b>202,818</b>	<b>202,818</b>	<b>202,818</b>
<b>Information Technology</b>					
Salaries	140,713	142,838	142,838	142,838	142,838
Benefits	37,535	37,765	37,765	37,765	37,765

## Financial Services

	2017	2018	2019	2020	2021
Less: Allocation to Sewer Fund	(44,562)	(45,151)	(45,151)	(45,151)	(45,151)
Professional Development	6,700	6,700	6,700	6,700	6,700
Telephone	17,000	17,000	17,000	17,000	17,000
Copy/service charges	4,500	4,500	4,500	4,500	4,500
Equipment lease/rental	22,900	25,900	25,900	25,900	25,900
Website maintenance	2,000	2,000	2,000	2,000	2,000
Software Licensing	98,700	82,875	70,875	78,500	71,000
Staff IT Software Training	6,300	6,300	6,300	6,300	6,300
IT Consulting/Back-up	7,500	-	-	-	-
LAN/PC's/Networking/Internet	73,540	73,540	73,540	73,540	73,540
	<b>372,826</b>	<b>354,267</b>	<b>342,267</b>	<b>349,892</b>	<b>342,392</b>
<b>Total Financial Services</b>	<b>984,870</b>	<b>965,517</b>	<b>953,517</b>	<b>961,142</b>	<b>958,642</b>



**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Development Services**

<b>Development Services</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Engineering Operations</b>					
Salaries	311,974	323,127	323,127	323,127	323,127
Benefits	77,016	78,200	78,200	78,200	78,200
Vehicle Insurance	1,652	1,652	1,652	1,652	1,652
Vehicle Maintenance	700	700	700	700	700
Specialty office supplies	1,061	1,061	1,061	1,061	1,061
Travel	1,061	1,061	1,061	1,061	1,061
Professional Development	10,000	10,000	10,000	10,000	10,000
Memberships	1,403	1,403	1,403	1,403	1,403
Consulting	10,000	10,000	10,000	10,000	10,000
	<b>414,867</b>	<b>427,204</b>	<b>427,204</b>	<b>427,204</b>	<b>427,204</b>
<b>Contract Services</b>					
Highway Maintenance Contract	252,380	256,166	260,008	263,908	267,867
Line Painting and Signage	10,000	10,000	10,000	10,000	10,000
Rainwater Infrastructure Maintenance	100,000	100,000	100,000	100,000	100,000
DCC Bylaw Review - Roads	25,000	-	-	25,000	-
Public Works Yard Maintenance	5,000	5,000	5,000	5,000	5,000
	<b>392,380</b>	<b>371,166</b>	<b>375,008</b>	<b>403,908</b>	<b>382,867</b>
<b>Street lighting and Traffic control</b>					
Street lighting electricity - BC Hydro	85,000	89,250	93,713	98,398	103,318
Street lighting electricity - District	30,000	31,500	33,075	34,729	36,465
Street lighting contracted maintenance - District	8,500	8,500	8,500	8,500	8,500
Traffic lights electricity	3,500	3,500	3,500	3,500	3,500
Crossing guards	14,000	14,000	14,000	14,000	14,000
	<b>141,000</b>	<b>146,750</b>	<b>152,788</b>	<b>159,127</b>	<b>165,783</b>
<b>Planning Operations</b>					
Salaries	256,706	260,235	260,235	260,235	260,235
Benefits	66,894	67,437	67,437	67,437	67,437
Specialty office supplies	1,400	1,400	1,400	1,400	1,400
Travel	500	500	500	500	500
Professional Development	7,500	7,500	7,500	7,500	7,500
Memberships	1,100	1,100	1,100	1,100	1,100
	<b>334,100</b>	<b>338,172</b>	<b>338,172</b>	<b>338,172</b>	<b>338,172</b>

## Development Services

	2017	2018	2019	2020	2021
<b>Building Inspection</b>					
Salaries	252,657	256,125	256,125	256,125	256,125
Benefits	70,868	71,312	71,312	71,312	71,312
Specialty office supplies	1,500	1,500	1,500	1,500	1,500
Professional Development	5,000	5,000	5,000	5,000	5,000
Travel	500	500	500	500	500
Memberships	1,081	1,081	1,081	1,081	1,081
Vehicle maintenance	1,000	1,000	1,000	1,000	1,000
Consulting	5,000	5,000	5,000	5,000	5,000
Vehicle insurance	778	778	778	778	778
	<b>338,384</b>	<b>342,296</b>	<b>342,296</b>	<b>342,296</b>	<b>342,296</b>
<b>Community Spaces</b>					
Parks salaries	207,780	210,570	210,570	210,570	210,570
Parks benefits	60,162	60,582	60,582	60,582	60,582
Parks overtime	-	-	-	-	-
Public Space maintenance	50,860	51,877	52,915	53,973	53,973
Parks Materials and Supplies	2,250	2,250	2,250	2,250	2,250
Parks Data and Telephone	750	750	750	750	750
Parks Office Expenses	16,220	16,220	16,220	16,220	16,220
Parks Vehicle Fuel	2,500	2,500	2,500	2,500	2,500
Parks Maintenance	750	750	750	750	750
Parks Memberships and Dues	2,600	2,600	2,600	2,600	2,600
Parks Travel	4,700	4,700	4,700	4,700	4,700
Parks Training	2,600	2,600	2,600	2,600	2,600
Parks PPE and Immunization	7,000	7,000	7,000	7,000	7,000
Works Yard electricity	25,000	25,000	25,000	25,000	25,000
Hazardous vegetation control	5,000	5,000	5,000	5,000	5,000
Community Clean Up Events	8,200	8,200	8,200	8,200	8,200
Banners	20,000	20,000	20,000	20,000	20,000
Seasonal Adornment	18,000	18,000	18,000	18,000	18,000
Boat Launch Parking Lease	-	-	-	-	-
Boat Launch Trail	10,880	10,880	10,880	10,880	10,880
Boat Launch operating and Maintenance	24,000	24,000	24,000	24,000	24,000
Downtown Parking Lease	500	500	500	500	500
Harbourway Walkway License	469,752	473,979	475,017	476,075	476,075
	<b>2,090,482</b>	<b>2,099,567</b>	<b>2,110,485</b>	<b>2,146,783</b>	<b>2,132,398</b>
<b>Subtotal before amortization</b>					

Development Services					2017	2018	2019	2020	2021
Amortization									
Amortization - Recreation and Culture					133,156	135,154	137,857	139,235	140,628
Amortization - Engineering Services					1,445,505	1,467,187	1,496,531	1,511,496	1,526,611
Amortization - Storm Sewer					106,968	108,572	110,744	111,851	112,970
Total Amortization					1,685,629	1,710,913	1,745,131	1,762,583	1,780,208
Total Development Services									
					3,776,111	3,810,480	3,855,616	3,909,365	3,912,606

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Protective Services**

**Protective Services**

**Policing**

	2017	2018	2019	2020	2021
Contract with RCMP	1,994,039	1,994,039	1,994,039	1,994,039	1,994,039
Police Based Victims Services	8,323	8,323	8,323	8,323	8,323
Integrated Mobile Crisis Response Team	5,792	5,792	5,792	5,792	5,792
Regional Domestic Violence Unit	11,500	11,500	11,500	11,500	11,500
Mobile Youth Services Team	3,500	3,500	3,500	3,500	3,500
Diversity and Advisory Committee	350	350	350	350	350
Crime Stoppers Funding	3,800	3,800	3,800	3,800	3,800
CR Action Team	-	-	-	-	-
Source Information	7,000	7,000	7,000	7,000	7,000
Community Liaison Officer	-	-	-	-	-
	<b>2,034,304</b>	<b>2,034,304</b>	<b>2,034,304</b>	<b>2,034,304</b>	<b>2,034,304</b>

**Emergency Program**

Supplies	8,000	8,000	8,000	8,000	8,000
Office supplies	800	800	800	800	800
EOC radio operations	2,000	2,000	2,000	2,000	2,000
Emergency Program Vehicle Maintenance	1,500	1,500	1,500	1,500	1,500
Communications	1,400	1,400	1,400	1,400	1,400
Professional Development	3,000	3,000	3,000	3,000	3,000
Volunteer Training General	1,600	1,600	1,600	1,600	1,600
Annual Exercise	1,000	2,000	2,000	2,000	2,000
Emergency planning - outside services (ESS Director)	2,100	2,100	2,100	2,100	2,100
	<b>21,400</b>	<b>22,400</b>	<b>22,400</b>	<b>22,400</b>	<b>22,400</b>

**Fire Department**

**Administration**

Salaries	578,701	553,923	564,388	575,923	587,825
Benefits	167,882	156,158	157,898	159,809	161,758
Overtime	80,000	80,000	80,000	80,000	80,000
Operating supplies	3,500	3,500	3,500	3,500	3,500
Office supplies	2,500	2,500	2,500	2,500	2,500
Office equipment leases	800	800	800	800	800
Staff Training	10,000	10,000	13,000	13,000	13,000
OH&S training	1,000	1,000	1,000	1,000	1,000

## Protective Services

	2017	2018	2019	2020	2021
Memberships	1,188	1,188	1,188	1,188	1,188
Subscriptions	2,122	2,122	2,122	2,122	2,122
Hospitality - operating supplies	4,000	4,000	4,000	4,000	4,000
Appreciation Dinner	12,000	12,000	14,000	14,000	14,000
	<b>863,694</b>	<b>827,192</b>	<b>844,397</b>	<b>857,842</b>	<b>871,694</b>

## Volunteer Firefighters

Duty officer remuneration	33,310	33,310	33,310	33,310	33,310
First response duty remuneration	27,779	27,779	27,779	27,779	27,779
Relief worker wages/remuneration	75,636	77,773	79,728	81,703	81,703
Volunteer Performance Incentive	30,000	35,000	40,000	45,000	45,000
Volunteer Association Payment	37,779	37,779	37,779	37,779	37,779
EAP Benefits	1,512	1,512	1,512	1,512	1,512
WCB Benefits	450	450	450	450	450
Medical testing	2,900	2,900	2,900	2,900	2,900
Recruitment	2,500	3,000	3,000	3,000	3,000
	<b>211,866</b>	<b>219,503</b>	<b>226,458</b>	<b>233,433</b>	<b>233,433</b>

## Training

Courses and certifications	34,000	34,000	38,000	40,000	40,000
Travel and expenses	2,000	2,000	2,000	2,000	2,000
Driver certification / air brakes	500	500	500	500	500
Audio visual repair and replacement	500	500	500	500	500
Operating supplies	1,855	1,855	1,855	1,855	1,855
	<b>38,855</b>	<b>38,855</b>	<b>42,855</b>	<b>44,855</b>	<b>44,855</b>

## Telecommunications

CREST	47,000	64,917	66,155	67,424	67,424
Telephone and Data services	11,241	11,241	11,241	11,241	11,241
Radio and pager maintenance	1,000	1,000	1,000	1,000	1,000
Repairs general	2,645	2,645	2,645	2,645	2,645
	<b>61,886</b>	<b>79,803</b>	<b>81,041</b>	<b>82,310</b>	<b>82,310</b>

## Inspections and Prevention

Operating supplies	1,119	1,119	1,119	1,119	1,119
Community Education	3,843	3,843	3,843	3,843	3,843
	<b>4,962</b>	<b>4,962</b>	<b>4,962</b>	<b>4,962</b>	<b>4,962</b>

## Station Maintenance

Fire Hall #1					
Security	1,200	1,200	1,200	1,200	1,200
Hydro	16,000	16,000	16,000	16,000	16,000
Gas	5,500	5,500	5,500	5,500	5,500

## Protective Services

	2017	2018	2019	2020	2021
Water	1,800	1,800	1,800	1,800	1,800
General Maintenance and servicing	5,000	5,000	5,000	5,000	5,000
Garbage and recycle	2,400	2,400	2,400	2,400	2,400
Janitorial	10,740	10,740	10,740	10,740	10,740
	<b>42,640</b>	<b>42,640</b>	<b>42,640</b>	<b>42,640</b>	<b>42,640</b>

### Fire Hall #2

Security	1,200	1,200	1,200	1,200	1,200
Hydro	2,500	2,500	2,500	2,500	2,500
Water	300	300	300	300	300
General Maintenance and servicing	2,500	2,500	2,500	2,500	2,500
Janitorial	4,080	4,080	4,080	4,080	4,080
	<b>10,580</b>	<b>10,580</b>	<b>10,580</b>	<b>10,580</b>	<b>10,580</b>

## Vehicle maintenance and operating

Wages	11,978	11,978	11,978	11,978	11,978
Benefits	1,463	1,463	1,463	1,463	1,463
Fuel	14,705	14,705	14,705	14,705	14,705
Vehicle maintenance general	23,000	23,000	28,000	31,000	31,000
Insurance premiums	17,136	17,136	17,136	17,136	17,136
Tire replacement	3,500	3,500	3,500	3,500	3,500
Repairs or fabrication	4,200	4,200	4,200	4,200	4,200
Outside repair services	-	-	-	-	-
	<b>75,982</b>	<b>75,982</b>	<b>80,982</b>	<b>83,982</b>	<b>83,982</b>

## Debt Servicing (see Debt Servicing and Transfers)

	<b>91,663</b>	<b>91,507</b>	<b>155,845</b>	<b>155,845</b>	<b>155,845</b>
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## Equipment maintenance

Operation and Maintenance	25,000	25,000	25,000	25,000	25,000
SCBA maintenance	10,000	10,000	10,000	10,000	10,000
SCBA Cylinder Replacement Program	9,600	9,600	9,600	9,600	9,600
SCBA Units	50,000	50,000	50,000	50,000	50,000
Small tools and equipment replacement	5,000	5,000	5,000	5,000	5,000
Other outside services	4,000	4,000	4,000	4,000	4,000
	<b>103,600</b>	<b>103,600</b>	<b>103,600</b>	<b>103,600</b>	<b>103,600</b>

## Protective Clothing

Turnout gear replacement	32,000	32,000	32,000	32,000	32,000
Turnout gear repair	3,000	3,000	3,000	3,000	3,000
Turnout gear operating supplies	3,000	3,000	3,000	3,000	3,000
Coveralls - Forestry - Maintenance	3,000	3,000	3,000	2,000	2,000

## Protective Services

	2017	2018	2019	2020	2021
Other required PP equipment	500	500	500	500	500
	<b>41,500</b>	<b>41,500</b>	<b>41,500</b>	<b>40,500</b>	<b>40,500</b>
<b>Uniforms</b>					
Dress uniforms and regalia	11,000	11,000	11,000	11,000	11,000
Stationwear and boots	10,000	10,000	10,000	10,000	10,000
Cleaning and repair	2,500	2,500	2,500	2,500	2,500
	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>
<b>Other</b>					
Medical supplies	7,000	7,000	7,000	7,000	7,000
East Sooke Fire Contract	40,784	40,784	40,784	40,784	40,784
	<b>47,784</b>	<b>47,784</b>	<b>47,784</b>	<b>47,784</b>	<b>47,784</b>
<b>Total Fire Department</b>	<b>1,618,511</b>	<b>1,607,408</b>	<b>1,706,144</b>	<b>1,731,833</b>	<b>1,745,685</b>
<b>Total Protective Services, before amortization</b>	<b>3,674,215</b>	<b>3,664,112</b>	<b>3,762,848</b>	<b>3,788,538</b>	<b>3,802,389</b>
Less Debt Servicing (shown separately)	(91,663)	(91,507)	(155,845)	(155,845)	(155,845)
<b>Subtotal before amortization</b>	<b>3,582,553</b>	<b>3,572,605</b>	<b>3,607,003</b>	<b>3,632,693</b>	<b>3,646,544</b>
Amortization - Protective Services	251,219	254,987	260,087	262,687	265,000
<b>Total Protective Services (less debt)</b>	<b>3,833,771</b>	<b>3,827,592</b>	<b>3,867,090</b>	<b>3,895,380</b>	<b>3,911,544</b>

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**

<b>Fiscal Services</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Debt servicing</b>					
MFA lease (Fire - equipment and vehicles) - principal			52,338	52,338	52,338
MFA lease (Fire - equipment and vehicles) - interest			12,000	12,000	12,000
Provincial Debt (Fire - Ladder Truck) - principal	20,723	20,723	20,723	20,723	20,723
Provincial Debt (Fire - Ladder Truck) - interest	27,892	27,892	27,892	27,892	27,892
MFA loan ( 50% Fire and 50% General - building) - principal and interest	80,651	-	-	-	-
MFA loan (50% Fire and 50% General - building) - interest	5,444	-	-	-	-
MFA loan (Fire - vehicles) - principal		34,892	34,892	34,892	34,892
MFA loan (Fire - vehicles) - interest		8,000	8,000	8,000	8,000
MFA loan (General - Parks equipment and vehicles) - principal	-	-	-	-	-
MFA loan (General - Parks equipment and vehicles) - interest	-	-	-	-	-
MFA loan (General - road resurfacing) - principal	188,354	188,354	188,354	188,354	188,354
MFA loan (General - road resurfacing) - interest	17,500	17,500	17,500	17,500	17,500
MFA loan (General - property purchase) - principal	284,000	284,000	284,000	284,000	142,000
MFA loan (General - property purchase) - interest	19,866	14,896	9,926	4,956	613
	<b>644,430</b>	<b>596,257</b>	<b>655,625</b>	<b>650,655</b>	<b>504,312</b>
<b>Funded by:</b>					
Capital Asset Replacement Reserve	188,354	223,246	223,246	223,246	223,246
Property Tax	152,210	74,115	138,453	138,453	138,453
Accumulated Surplus	303,866	298,896	293,926	288,956	142,613
	<b>644,430</b>	<b>596,257</b>	<b>655,625</b>	<b>650,655</b>	<b>504,312</b>
<b>Transfers to own reserve funds</b>					
Fire Equipment Reserve Fund	-	-	-	-	-
SPA Reserve	11,100	11,100	11,100	11,100	11,100
Capital Works Reserve (GST)	10,000	10,000	60,000	100,000	150,000
Capital Improvement Financing Reserve	20,567	12,000	12,000	12,000	12,000
Future Policing Costs	85,000	85,240	85,240	85,240	85,240
Sewer Reserve Fund	246,371	514,954	533,954	558,954	588,954
Capital Asset Replacement Reserve (Minimum per Bylaw)	12,815	13,007	13,268	13,400	13,531
Transfer to Capital Asset Replacement Reserve - Non-market change revenue	20,000	20,000	100,000	150,000	200,000
Capital Asset Replacement Reserve (Recommended additional)	-	-	-	250,000	300,000
	<b>405,653</b>	<b>666,301</b>	<b>815,562</b>	<b>1,180,694</b>	<b>1,360,825</b>
<b>Proceeds received that must be transferred to reserves</b>					
Carbon Tax Rebate	1,750	1,750	1,750	1,750	1,750
Casino revenues	245,000	245,000	245,000	245,000	245,000
Road DCCs	100,000	100,000	100,000	100,000	100,000
Gas Tax revenues to Gas Tax Reserve	525,000	525,000	525,000	525,000	525,000
General revenues to Revenue Smoothing Reserve	-	-	-	-	-
	<b>871,750</b>	<b>871,750</b>	<b>871,750</b>	<b>871,750</b>	<b>871,750</b>



**District of Sooke  
Amended 2016 to 2020 Five Year Financial Plan  
Capital Fund**

<b>Capital</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
<b>Transfers from Reserves</b>					
Fire Equipment Reserve	55,000	-	-	-	-
Casino Reserve Fund	350,000	419,405	200,000	100,000	-
SPA Reserve	10,000	10,000	10,000	10,000	10,000
Capital Works Reserve (GST)	50,000	-	-	-	-
DCC Road Reserve	155,058	1,223,047	-	186,605	671,069
Community Works Reserve (Gas Tax)	1,099,570	200,000	400,000	650,000	700,000
Land Sale Reserve	73,393	-	-	-	-
Playing Field Reserve	400,000	-	-	-	-
Revenue Smoothing Reserve	71,000	-	-	-	-
Capital Asset Replacement Reserve	230,000	272,550	87,650	75,000	-
Capital Improvement Financing Reserve	40,000	5,000	-	-	-
	<b>2,534,022</b>	<b>2,130,002</b>	<b>697,650</b>	<b>1,021,605</b>	<b>1,381,069</b>
<b>Other</b>					
Government Grants	60,000	-	-	-	-
Developer Contributions	-	-	-	-	-
Proceeds from borrowing	1,000,000	400,000	600,000	-	-
Transfer from Surplus	250,000	-	-	-	-
Taxation - Transfer from General Operating	176,950	719,000	1,134,000	1,227,345	1,365,181
	<b>1,486,950</b>	<b>1,119,000</b>	<b>1,734,000</b>	<b>1,227,345</b>	<b>1,365,181</b>
<b>Total Revenue</b>	<b>4,020,972</b>	<b>3,249,002</b>	<b>2,431,650</b>	<b>2,248,950</b>	<b>2,746,250</b>
<b>Expenditures</b>					
Council (Sooke Program for the Arts)	10,000	10,000	10,000	10,000	10,000
General Government	174,272	56,950	28,550	25,950	27,150
Public Works Yard	30,000	-	-	-	-
Buildings	310,000	55,000	60,000	45,000	45,000
Fire Department	55,000	455,600	659,100	144,000	50,100
Engineering	3,191,700	2,521,452	1,574,000	1,924,000	2,514,000
Public Space Enhancement Program	200,000	100,000	100,000	100,000	100,000
Seniors/Youth Centre	50,000	50,000	-	-	-
<b>Total expenditures</b>	<b>4,020,972</b>	<b>3,249,002</b>	<b>2,431,650</b>	<b>2,248,950</b>	<b>2,746,250</b>

District of Sooke  
Draft Financial Plan 2017 - 2021  
2017 Capital Plan

Department	Project Name	2017	Funding Sources													Proceeds from Borrowing		
			Gen Ops Surplus	Taxes	Revenue Smoothing	FER	Playing Field Reserve	Casino	GST	Road DCC	Gas Tax	Capital Asset Replacement	Capital Improvement Financing	Land Sale	SPA Reserve		Other Grants	
Council	Public Art (Canada 150 Banners)	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
		10,000	-	-	-	-	-	-	-	-	-	-	-	-	10,000	10,000	-	
General Government	Computer Equipment Replacement Plan Collabware SharePoint Upgrade Tempest Upgrade Tempest Electronic Plan Submission Asset Management Plan (Roads) Website refresh Other operating Software	32,950	-	32,950	-	-	-	-	-	-	-	-	-	-	-	-	-	
		10,000	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	
		1,500	-	1,500	-	-	-	-	-	-	-	-	-	-	-	-	-	
		47,322	-	-	-	-	-	-	-	-	-	-	-	47,322	-	-	-	
		55,000	-	-	-	-	-	-	-	-	55,000	-	-	25,000	-	-	-	
Public Works Yard	Roof replacement Electrical	23,000	-	2,500	-	-	-	-	-	-	-	-	-	-	-	-	-	
		174,272	-	46,950	-	-	-	-	-	-	55,000	-	-	72,322	-	-	-	
Buildings	Office Repairs Elevator Remediation / reconstruction (washrooms and reception area) Previous VIHA space - reconstruction Plumbing and Sprinkler System	20,000	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	
		10,000	-	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	
		30,000	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	
		50,000	-	-	-	-	-	-	-	-	50,000	-	-	-	-	20,000	-	
		50,000	-	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	
Fire Department	Safety Equipment Critical Equipment Replacement	35,000	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	
		25,000	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	
		150,000	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	
		310,000	-	-	-	-	-	-	-	-	90,000	-	-	-	-	20,000	-	
		5,000	-	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	
Engineering Note 1	Road and Sidewalk Improvement Program Roundabout/Town Centre Project Electric Car Charging Station Town Centre - Land acquisition (annually until 2017) Goodmiere Road Final Design Murray/Horne Rd Rainwater Management Design Murray Rd Staircase Repair Sidewalk/Trail Maple S. to Nordin Feasibility Study/Denham Creek Pedestrian Crossing Sooke River Road Drainage Rainwater Management Program Turf field project Street Light Installation Program Parks Dept. Equip. (vehicle, tractor, mowers and tools) Transit Stops enhancements	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
		1,000,000	-	-	71,000	-	-	-	-	-	-	-	-	-	-	-	-	1,000,000
		311,570	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		107,130	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		700,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
138,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Community Development	Public Space Enhancement Program (note 3) Seniors/Youth Centre	3,191,700	250,000	130,000	71,000	-	400,000	200,000	-	155,058	904,570	-	40,000	1,071	-	40,000	1,000,000	
		200,000	-	-	-	-	-	100,000	50,000	-	50,000	-	-	-	-	-	-	-
		50,000	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-
		250,000	-	-	-	-	-	150,000	50,000	-	50,000	-	-	-	-	-	-	-
		4,020,972	250,000	176,950	71,000	55,000	400,000	350,000	50,000	155,058	1,099,570	230,000	40,000	73,393	10,000	60,000	1,000,000	

District of Sooke  
Draft Financial Plan 2017 - 2021  
2018 Capital Plan

Department	Project Name	2018	Funding Sources											
			Gen Ops Surplus	Taxes	FER	Parks Re	Casino	GST	Road DCC	Gas Tax	Capital Asset Replacement	Capital Improvement Financing	Land Salt/SPA Reserve	Borrowing
Council	Arts Advisory Panel	10,000	-	-	-	-	-	-	-	-	-	10,000	-	
		10,000	-	-	-	-	-	-	-	-	-	10,000	-	
		31,950 25,000 -	-	-	-	-	-	-	-	31,950 25,000	-	-	-	
General Government	Computer Equipment Replacement Plan Phone System Operating Software	56,950	-	-	-	-	-	-	-	56,950	-	-	-	
Public Works Yard		-	-	-	-	-	-	-	-	-	-	-	-	
Building and Bylaw	HVAC Addition to Fire Department Training Tower	40,000	-	-	-	-	-	-	-	-	-	-	-	
		15,000	15,000	-	-	-	-	-	-	40,000	-	-	-	
		55,000	-	15,000	-	-	-	-	-	40,000	-	-	-	
Fire Department	Critical Equipment Replacement Tender Truck	- 55,600 400,000 455,600	- - -	- - -	- - -	- - -	- - -	- - -	- - -	55,600 55,600 55,600	- - -	- - -	- 400,000 400,000	
Engineering	Church Road Collector Widening Road and Sidewalk Improvement Program Rainwater Management Program Street Light Installation Program Downtown Art Bench Transit Stops enhancements	1,942,452 250,000 300,000 12,000 5,000 12,000 2,521,452	250,000 130,000 300,000 12,000 - 12,000 -	- - - - - -	269,405	-	1,223,047	200,000	120,000	5,000	-	-		
Community Development	Public Space Enhancement Program Seniors/Youth Centre	100,000 50,000 150,000	- - -	- - -	- - -	100,000 50,000 150,000	-	1,223,047	200,000	120,000	5,000	-	-	
Total		3,249,002	-	719,000	-	-	419,405	-	1,223,047	200,000	272,550	5,000	10,000	400,000

District of Sooke  
Draft Financial Plan 2017 - 2021  
2019 Capital Plan

			Funding Sources											
Department	Project Name	2019	Gen Ops Surplus	Taxes	Proceeds from borrowing	FER	Parks Re	Casino	GST	Road DCC	Gas Tax	Capital Asst/ Replacement	Capital Improvement Financing	Land Salt/SPA Reserve
Council	Arts Advisory Panel	10,000	-	-		-					-			10,000
		10,000	-	-		-		-		-	-	-		10,000
General Government	Computer Equipment Replacement Plan	28,550									-	28,550		
		28,550	-	-		-		-		-	-	28,550		
Buildings	Dist. Parking Lot, Fire Hall 2 drain system Council Chamber upgrades	50,000		50,000							-			-
		10,000		10,000							-			
Public Works Yard		60,000	-	60,000	-		-	-		-	-	-	-	-
		-		-		-		-		-	-	-		
Fire Department	Critical Equipment Replacement Replacement of Engine 3	-				-								
		59,100										59,100		
Engineering	Charters Road Road and Sidewalk Improvement Program Rainwater Infrastructure Parks Dept. Equipment Streelight Installation Program Transit Stop Enhancements	600,000	-	-	600,000	-	-	-	-	-	-	-	-	-
		659,100										-		
Community Development	Public Space Enhancement Program	1,000,000		400,000				200,000		-	400,000	-		
		250,000		250,000										
Total		300,000	-	300,000							-			
		-		12,000										
		12,000	-	12,000	-		-	200,000	-	-	400,000	-	-	-
		1,574,000		974,000										
		100,000		100,000										
		100,000	-	100,000										
		2,431,650	-	1,134,000	600,000	-	-	200,000	-	-		87,650	-	10,000

District of Sooke  
Draft Financial Plan 2017 - 2021  
2020 Capital Plan

Department	Project Name	2020	Funding Sources							Capital Asset Replacement	Land Sale/SPA Reserve
			Gen Ops Surplus	Taxes	FER	Parks Rec	Casino	GST	Road DCC	Gas Tax	
Council	Arts Advisory Panel	10,000	-	-	-	-	-	-	-	-	10,000
		10,000	-	-	-	-	-	-	-	-	10,000
Finance	Computer Equipment Replacement Plan	25,950	-	25,950	-	-	-	-	-	-	-
		25,950	-	25,950	-	-	-	-	-	-	-
Buildings	Carpets / Flooring FH 2 Door / Septic Furniture replacement	20,000	-	20,000	-	-	-	-	-	-	-
		10,000	-	10,000	-	-	-	-	-	-	-
		15,000	-	15,000	-	-	-	-	-	-	-
Fire Department	Critical Equipment Replacement Replacement of Car 1	45,000	-	45,000	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		69,000	-	69,000	-	-	-	-	-	-	-
Engineering	Brownsey widening Public Outdoor Space Road and Sidewalk Improvement Program Rainwater Infrastructure Parks Dept. Equipment Streetlight Installation Program Transit Stop Enhancements	75,000	-	75,000	-	-	-	-	-	-	-
		144,000	-	69,000	-	-	-	-	-	-	-
		1,200,000	-	413,395	-	-	100,000	-	186,605	500,000 150,000	-
Community Development	Public Space Enhancement Program	12,000	-	12,000	-	-	-	-	-	-	-
		12,000	-	12,000	-	-	-	-	-	-	-
		1,924,000	-	987,395	-	-	100,000	0	186,605	650,000	-
Total		100,000	-	100,000	-	-	-	-	-	-	-
		100,000	-	100,000	-	-	-	-	-	-	-
		2,248,950	-	1,227,345	-	-	100,000	-	186,605	650,000	10,000

District of Sooke  
Draft Financial Plan 2017 - 2021  
2021 Capital Plan

Department	Project Name	2021	Funding Sources									
			Gen Ops Surplus	Taxes	FER	Parks Re/Casino	GST	Road DCC	Gas Tax	Capital Asset Replacement	Capital Improvement Financing	Land Sale/SPA Reserve
Council	Arts Advisory Panel	10,000	-	-	-	-	-	-	-	-	-	10,000
		10,000	-	-	-	-	-	-	-	-	-	10,000
Finance	Computer Equipment Replacement Plan	27,150	-	27,150	-	-	-	-	-	-	-	-
		27,150	-	27,150	-	-	-	-	-	-	-	-
Buildings	Carpets / Flooring FH 2 Door / Septic Furniture replacement	20,000	-	20,000	-	-	-	-	-	-	-	-
		10,000	-	10,000	-	-	-	-	-	-	-	-
		15,000	-	15,000	-	-	-	-	-	-	-	-
Fire Department	Critical Equipment Replacement	45,000	-	45,000	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
		50,100	-	50,100	-	-	-	-	-	-	-	-
Engineering	Grant Rd Connector (Otter Point to Gatewood) Road and Sidewalk Improvement Program Rainwater Infrastructure Parks Dept. Equipment Streetlight Installation Program Transit Stop Enhancements	1,940,000	-	568,931	-	-	-	671,069	700,000	-	-	-
		250,000	-	250,000	-	-	-	-	-	-	-	-
		300,000	-	300,000	-	-	-	-	-	-	-	-
		12,000	-	12,000	-	-	-	-	-	-	-	-
		12,000	-	12,000	-	-	-	-	-	-	-	-
Community Development	Public Space Enhancement Program	2,514,000	-	1,142,931	-	-	0	671,069	700,000	-	-	-
		100,000	-	100,000	-	-	-	-	-	-	-	-
		100,000	-	100,000	-	-	-	-	-	-	-	-
Total		2,746,250	-	1,365,181	-	-	-	671,069	700,000	-	-	10,000

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Revenues**

<b>Revenues</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Net Taxes available for municipal purposes</b>					
Utility tax 1%	168,000	168,000	168,000	168,000	168,000
Grants in lieu of taxes	33,000	33,000	33,000	33,000	33,000
East Sooke Fire Protection - Local Service Tax	40,000	40,000	40,000	40,000	40,000
School tax administration fee	6,500	6,500	6,500	6,500	6,500
School District	4,684,038	4,684,038	4,684,038	4,684,038	4,684,038
Regional Hospital District	673,519	673,519	673,519	673,519	673,519
Capital Regional District	2,963,089	2,963,089	2,963,089	2,963,089	2,963,089
BC Assessment Authority	136,660	136,660	136,660	136,660	136,660
Municipal Finance Authority	443	443	443	443	443
BC Transit	639,016	639,016	639,016	639,016	639,016
Vancouver Island Regional Library	581,229	601,572	622,627	644,419	644,419
School District	(4,684,038)	(4,684,038)	(4,684,038)	(4,684,038)	(4,684,038)
Regional Hospital District	(673,519)	(673,519)	(673,519)	(673,519)	(673,519)
Capital Regional District	(2,963,089)	(2,963,089)	(2,963,089)	(2,963,089)	(2,963,089)
BC Assessment Authority	(136,660)	(136,660)	(136,660)	(136,660)	(136,660)
Municipal Finance Authority	(443)	(443)	(443)	(443)	(443)
BC Transit	(639,016)	(639,016)	(639,016)	(639,016)	(639,016)
Vancouver Island Regional Library	(581,229)	(601,572)	(622,627)	(644,419)	(644,419)
	<b>247,500</b>	<b>247,500</b>	<b>247,500</b>	<b>247,500</b>	<b>247,500</b>

**Sales and user fees**

Zoning and planning books	-	-	-	-	-
Financial and tax info services	14,000	14,000	14,000	14,000	14,000
NSF charges	500	500	500	500	500
Boat Launch Fees	15,000	15,000	15,000	15,000	15,000
Criminal Record Checks	18,000	18,000	18,000	18,000	18,000
Miscellaneous	2,000	2,000	2,000	2,000	2,000
Land Sale	-	-	-	-	-
Sewer service fee	-	-	-	-	-
Cost recovery - Administration	1,500	1,500	1,500	1,500	1,500

<b>Revenues</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Cost recovery - Fire	7,000	7,000	7,000	7,000	7,000
Cost recovery - RCMP	-	-	-	-	-
Cost recovery - Engineering	1,200	1,200	1,200	1,200	1,200
Cost recovery - Planning	-	-	-	-	-
Cost recovery - Rec & Culture	4,000	4,000	4,000	4,000	4,000
First Nations	13,050	13,050	13,050	13,050	13,050
Oil tank inspections	-	-	-	-	-
School Site Acquisition Fees	1,500	1,500	1,500	1,500	1,500
	<b>77,750</b>	<b>77,750</b>	<b>77,750</b>	<b>77,750</b>	<b>77,750</b>
<b>Grants and contributions</b>					
Small Community Protection grant	340,000	340,000	340,000	340,000	340,000
Traffic Fine revenue sharing	85,000	85,000	85,000	85,000	85,000
Asset Management Training Grant	5,000	-	-	-	-
Provincial Climate Action Rebate Incentive	1,800	1,800	1,800	1,800	1,800
Street lighting cost sharing	1,500	1,500	1,500	1,500	1,500
Gas Tax Community Works grant	525,000	525,000	525,000	525,000	525,000
Developer contributions	-	-	-	-	-
Conditional Grants - Non-capital projects	30,000	-	-	-	-
Conditional Grants - Capital projects	60,000	-	-	-	-
	<b>1,048,300</b>	<b>953,300</b>	<b>953,300</b>	<b>953,300</b>	<b>953,300</b>
<b>Investment income</b>					
Interest	60,000	60,000	60,000	60,000	60,000
	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Penalties and fines</b>					
Interest	50,000	50,000	50,000	50,000	50,000
Penalties	135,000	135,000	135,000	135,000	135,000
	<b>185,000</b>	<b>185,000</b>	<b>185,000</b>	<b>185,000</b>	<b>185,000</b>
<b>Licenses and permits</b>					
Business licenses	60,000	60,000	60,000	60,000	60,000
Road Closure Fee	-	-	-	-	-
Film Permit Fee	-	-	-	-	-



<b>Revenues</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Liquor Licence Application fee	318	318	318	318	318
ALR Application fees	520	520	520	520	520
Subdivision fees	52,500	52,500	52,500	52,500	52,500
Soil Deposition Fee	350	350	350	350	350
Rezoning fees	35,000	35,000	35,000	35,000	35,000
Delivery vehicle licenses	3,107	3,107	3,107	3,107	3,107
Building Permit Fees	370,000	370,000	370,000	370,000	370,000
Sign permit fees	345	345	345	345	345
Demolition permits	460	460	460	460	460
Title charge removal fee	106	106	106	106	106
Title search	1,436	1,436	1,436	1,436	1,436
Burning Permits	250	250	250	250	250
Plumbing Permit Fees	30,000	30,000	30,000	30,000	30,000
Development permits	10,000	10,000	10,000	10,000	10,000
Development variance permits	2,000	2,000	2,000	2,000	2,000
Board of Variance fees	-	-	-	-	-
	<b>566,392</b>	<b>566,392</b>	<b>566,392</b>	<b>566,392</b>	<b>566,392</b>
<b>Lease and Rental</b>					
Lease - Kaltasin	21,700	-	-	-	-
Lease - City Hall	11,764	-	-	-	-
	<b>33,464</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Developer Cost Charges</b>					
DCC - Roads	100,000	100,000	100,000	100,000	100,000
	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Casino revenue sharing</b>					
Casino revenue	250,000	250,000	250,000	250,000	250,000
	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
<b>Total</b>	<b>2,568,406</b>	<b>2,439,942</b>	<b>2,439,942</b>	<b>2,439,942</b>	<b>2,439,942</b>

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Sewer Fund**

<b>Sewer Fund</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
<b>Operating</b>					
Parcel Tax	1,691,880	1,691,880	1,691,880	1,691,880	1,691,880
Revenue from increase in Parcel tax	-	-	-	-	-
Sewer Generation Charge	363,768	363,768	363,768	363,768	363,768
Other Fees					
DCC - Wastewater	100,000	100,000	100,000	100,000	100,000
Transfer from Future Sewer Expenditures	-	-	-	-	-
Transfer from DCC Wastewater Reserve	295,519	295,519	295,519	295,519	295,519
	<b>2,451,167</b>	<b>2,451,167</b>	<b>2,451,167</b>	<b>2,451,167</b>	<b>2,451,167</b>
Amortization offset	480,909	488,122	497,885	502,864	507,892
<b>Total Revenues</b>	<b>2,932,076</b>	<b>2,939,289</b>	<b>2,949,052</b>	<b>2,954,031</b>	<b>2,959,059</b>
<b>Expenditures</b>					
<b>Operating</b>					
Salaries	394,113	398,358	398,358	398,358	398,358
Benefits	96,777	97,250	97,250	97,250	97,250
Operator overtime	66,300	66,300	66,300	66,300	66,300
	<b>557,190</b>	<b>561,908</b>	<b>561,908</b>	<b>561,908</b>	<b>561,908</b>
<b>Operating costs:</b>					
Contractors and Consultants	257,500	257,500	257,500	257,500	257,500
Materials and Supplies	47,250	47,250	47,250	47,250	47,250
Freight and Courier	2,000	2,000	2,000	2,000	2,000
Chemicals	48,110	48,110	48,110	48,110	48,110
Licenses	1,200	1,200	1,200	1,200	1,200
Hydro Charges	82,400	82,400	82,400	82,400	82,400
Water Charges	6,630	6,630	6,630	6,630	6,630
Telephones and Data lines	18,585	18,585	18,585	18,585	18,585
Stationary, Printing and Office Expenses	3,000	3,000	3,000	3,000	3,000
Office machines and Furniture	2,000	2,000	2,000	2,000	2,000
Software	1,000	1,000	1,000	1,000	1,000
Computer Charges	3,000	3,000	3,000	3,000	3,000
Parking	200	200	200	200	200

Vehicle Fuel	2,400	2,400	2,400	2,400	2,400	2,400
Vehicle Insurance	2,450	2,450	2,450	2,450	2,450	2,450
Vehicle Maintenance and Expenses	3,000	3,000	3,000	3,000	3,000	3,000
Memberships and Professional Dues	1,000	1,000	1,000	1,000	1,000	1,000
Recognition	100	100	100	100	100	100
Travel	5,200	5,200	5,200	5,200	5,200	5,200
Training and Tuition	6,000	6,000	6,000	6,000	6,000	6,000
	493,025	493,025	493,025	493,025	493,025	493,025
<b>Allocated admin costs:</b>						
- Finance staff admin (15%)	44,255	44,565	44,565	44,565	44,565	44,565
- IT staff admin (25%)	44,562	45,151	45,151	45,151	45,151	45,151
- Audit (50%)	6,000	6,000	6,000	6,000	6,000	6,000
- Property and Liability Insurance (50%)	58,345	58,345	58,345	58,345	58,345	58,345
	153,162	154,061	154,061	154,061	154,061	154,061
EPCOR, for operations as per agreement	-	-	-	-	-	-
Insurance	-	-	-	-	-	-
DCC Bylaw - Sanitary	25,000	-	25,000	-	-	25,000
Long Term Plans	65,000	12,500	12,500	12,500	12,500	12,500
Rehabilitation, repairs and maintenance	-	-	-	-	-	-
Ministry of Finance - Discharge fee	1,200	1,200	1,200	1,200	1,200	1,200
Repayment of prior years deficits	-	-	-	-	-	-
Transfer in to DCC Wastewater Reserve	-	-	-	-	-	-
	100,000	100,000	100,000	100,000	100,000	100,000
Transfer in to Sewer Reserve Fund	1,394,577	1,322,694	1,347,694	1,322,694	1,347,694	1,347,694
Amortization	246,371	514,954	533,954	558,954	588,954	588,954
	480,909	488,122	497,885	502,864	507,892	507,892
<b>Total Operating Expenditures</b>	<b>2,121,856</b>	<b>2,325,770</b>	<b>2,379,533</b>	<b>2,384,512</b>	<b>2,444,540</b>	
<b>Sewer Debt</b>						
MFA Long Term debt - principal repayment	295,519	295,519	295,519	295,519	295,519	295,519
MFA Long Term debt - interest repayment	154,000	154,000	154,000	154,000	154,000	154,000
<b>Total Sewer Debt</b>	<b>449,519</b>	<b>449,519</b>	<b>449,519</b>	<b>449,519</b>	<b>449,519</b>	<b>449,519</b>
<b>Capital</b>						
Non DCC Capital Projects	360,700	164,000	120,000	120,000	120,000	65,000
<b>Total Capital expenditures</b>	<b>360,700</b>	<b>164,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>65,000</b>
<b>Total expenditures</b>	<b>2,932,075</b>	<b>2,939,289</b>	<b>2,949,052</b>	<b>2,954,031</b>	<b>2,959,059</b>	
<b>Sewer Fund Surplus (deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Sewer Expansion**

<b>Sewer Fund</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
<b>Operating</b>					
Parcel Tax	-	497,000	497,000	497,000	497,000
Sewer Generation Fees	-	87,500	87,500	87,500	87,500
Connection Fees	-	4,500,000	-	-	-
Proceeds from Borrowing	-	-	-	-	-
DCC - Wastewater	-	-	-	-	-
Amortization offset	-	5,084,500	584,500	584,500	584,500
<b>Total Revenues</b>	-	150,000	150,000	150,000	150,000
	-	5,234,500	734,500	734,500	734,500
<b>Expenditures</b>					
<b>Operating</b>					
Contractors and Consultants	-	257,500	257,500	257,500	257,500
Materials and Supplies	-	46,720	46,720	46,720	46,720
Freight and Courier	-	2,000	2,000	2,000	2,000
Chemicals	-	48,110	48,110	48,110	48,110
Licenses	-	1,200	1,200	1,200	1,200
Hydro Charges	-	25,000	25,000	25,000	25,000
Water Charges	-	6,500	6,500	6,500	6,500
Software	-	2,000	2,000	2,000	2,000
Computer Charges	-	3,000	3,000	3,000	3,000
	-	392,030	392,030	392,030	392,030
Amortization	-	150,000	150,000	150,000	150,000
<b>Total Operating Expenditures</b>	-	542,030	542,030	542,030	542,030
<b>Sewer Debt</b>					
MFA Long Term debt - principal repayment	-	87,170	87,170	87,170	87,170
MFA Long Term debt - interest repayment	-	105,300	105,300	105,300	105,300
<b>Total Sewer Debt</b>	-	192,470	192,470	192,470	192,470
<b>Capital</b>					
Expansion Project	-	4,500,000	-	-	-
<b>Total Capital expenditures</b>	-	4,500,000	-	-	-
<b>Total expenditures</b>	-	5,234,500	734,500	734,500	734,500
<b>Sewer Fund Surplus (deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**Reserve Funds**

Description	2017	2018	2019	2020	2021
<b>Fire Protection Reserve</b>					
Opening Balance	113,995	448	448	448	448
Transfer In	-	-	-	-	-
Transfer Out	(113,547)	-	-	-	-
Interest	-	-	-	-	-
Closing Balance	448	448	448	448	448
<b>Park Land Reserve</b>					
Opening Balance	206,777	206,777	206,777	206,777	206,777
Transfer In	-	-	-	-	-
Transfer Out	-	-	-	-	-
Interest	-	-	-	-	-
Closing Balance	206,777	206,777	206,777	206,777	206,777
<b>Land Sale Reserve</b>					
Opening Balance	73,422	-	-	-	-
Transfer In	-	-	-	-	-
Transfer Out	(73,393)	-	-	-	-
Interest	-	-	-	-	-
Closing Balance	-	-	-	-	-
<b>Casino Revenue Reserve</b>					
Opening Balance	347,404	242,404	67,999	112,999	257,999
Transfer In	245,000	245,000	245,000	245,000	245,000
Transfer Out	(350,000)	(419,405)	(200,000)	(100,000)	-
Interest	-	-	-	-	-
Closing Balance	242,404	67,999	112,999	257,999	502,999
<b>Sooke Program Arts Reserve</b>					
Opening Balance	58,257	59,357	60,457	61,557	62,657
Transfer In	11,100	11,100	11,100	11,100	11,100
Transfer Out	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Interest	-	-	-	-	-
Closing Balance	59,357	60,457	61,557	62,657	63,757

<b>Seniors/Youth Facility Reserve</b>						
Opening Balance	150,677	200,677	250,677	250,677	250,677	250,677
Transfer In (from Casino)	50,000	50,000	-	-	-	-
Transfer Out	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Closing Balance	200,677	250,677	250,677	250,677	250,677	250,677
<b>Capital Works Reserve (GST)</b>						
Opening Balance	62,965	22,965	32,965	92,965	92,965	192,965
Transfer In	10,000	10,000	60,000	100,000	100,000	150,000
Transfer Out	(50,000)	-	-	-	-	-
Interest	-	-	-	-	-	-
Closing Balance	22,965	32,965	92,965	192,965	192,965	342,965
<b>Emergency Road Repair and Snow Removal</b>						
Opening Balance	177,138	177,138	177,138	177,138	177,138	177,138
Transfer In	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Closing Balance	177,138	177,138	177,138	177,138	177,138	177,138
<b>Capital Improvement Financing Reserve</b>						
Opening Balance	54,894	35,461	42,461	54,461	54,461	66,461
Transfer In	20,567	12,000	12,000	12,000	12,000	12,000
Transfer Out	(40,000)	(5,000)	-	-	-	-
Interest	-	-	-	-	-	-
Closing Balance	35,461	42,461	54,461	66,461	66,461	78,461
<b>Community Amenities Reserve</b>						
Opening Balance	112,721	112,721	112,721	112,721	112,721	112,721
Transfer In	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Closing Balance	112,721	112,721	112,721	112,721	112,721	112,721
<b>Playing Field Reserve</b>						
Opening Balance	403,017	3,017	3,017	3,017	3,017	3,017
Transfer In	-	-	-	-	-	-
Transfer Out	(400,000)	-	-	-	-	-
Interest	-	-	-	-	-	-
Closing Balance	3,017	3,017	3,017	3,017	3,017	3,017

<b>Capital Asset Replacement Reserve</b>						
Opening Balance	634,335	215,743	(23,800)	1,818	340,218	340,218
Transfer In	32,815	33,007	113,268	413,400	513,531	513,531
Transfer Out	(451,407)	(272,550)	(87,650)	(75,000)	-	-
Interest	-	-	-	-	-	-
Closing Balance	215,743	(23,800)	1,818	340,218	853,749	853,749
<b>Road DCC Reserve</b>						
Opening Balance	2,063,851	2,008,793	885,746	985,746	899,141	899,141
Transfer In	100,000	100,000	100,000	100,000	100,000	100,000
Transfer Out	(155,058)	(1,223,047)	-	(186,605)	(671,069)	(671,069)
Interest	-	-	-	-	-	-
Closing Balance	2,008,793	885,746	985,746	899,141	328,072	328,072
<b>Wastewater DCC Reserve</b>						
Opening Balance	551,658	356,139	160,620	3,982	3,982	3,982
Transfer In	100,000	100,000	100,000	100,000	100,000	100,000
Transfer Out	(295,519)	(295,519)	(256,638)	(100,000)	(100,000)	(100,000)
Interest	-	-	-	-	-	-
Closing Balance	356,139	160,620	3,982	3,982	3,982	3,982
<b>Community Works Reserve (Gas Tax)</b>						
Opening Balance	807,717	233,147	558,147	683,147	558,147	558,147
Transfer In	525,000	525,000	525,000	525,000	525,000	525,000
Transfer Out	(1,099,570)	(200,000)	(400,000)	(650,000)	(700,000)	(700,000)
Interest	-	-	-	-	-	-
Closing Balance	233,147	558,147	683,147	558,147	383,147	383,147
<b>Sewer Reserve Fund</b>						
Opening Balance	306,108	552,479	1,067,433	1,562,506	1,925,941	1,925,941
Transfer In	246,371	514,954	533,954	558,954	588,954	588,954
Transfer Out	-	-	(38,881)	(195,519)	(195,519)	(195,519)
Interest	-	-	-	-	-	-
Closing Balance	552,479	1,067,433	1,562,506	1,925,941	2,319,376	2,319,376
<b>Revenue Smoothing Reserve</b>						
Opening Balance	71,000	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Transfer Out	(71,000)	-	-	-	-	-
Interest	-	-	-	-	-	-
Closing Balance	-	-	-	-	-	-

<b>Reserve for Future Policing Costs</b>						
Opening Balance						429,335
Transfer In	88,615	173,615	258,855	344,095	344,095	85,240
Transfer Out	85,000	85,240	85,240	85,240	85,240	-
Interest	-	-	-	-	-	-
Closing Balance	173,615	258,855	344,095	429,335	429,335	514,575
<b>Carbon Tax Rebate Reserve Fund</b>						
Opening Balance						12,327
Transfer In	5,327	7,077	8,827	10,577	10,577	1,750
Transfer Out	1,750	1,750	1,750	1,750	1,750	-
Interest	-	-	-	-	-	-
Closing Balance	7,077	8,827	10,577	12,327	12,327	14,077
<b>Opening Balance</b>						
Transfers to Reserves	5,881,534	4,597,864	3,858,645	4,651,037	4,651,037	5,484,607
Transfers from Reserves	1,427,603	1,688,051	1,787,312	2,152,444	2,152,444	2,332,575
Interest	(3,109,495)	(2,425,521)	(993,169)	(1,317,124)	(1,317,124)	(1,676,588)
Closing Balance	4,199,643	3,860,395	4,652,787	5,486,357	5,486,357	6,140,594



**District of Sooke**  
**Draft 2017 to 2021 Five Year Financial Plan**  
**PSAB Reconciliation**

<b>Financial Plan on PSAB basis:</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues:</b>					
Financial Plan, Draft	19,398,635	23,520,270	18,454,142	18,690,251	19,243,279
<b>Less:</b>					
Transfers from other funds	(3,930,037)	(2,977,663)	(1,510,341)	(1,829,326)	(2,042,447)
Borrowings	(1,000,000)	(4,900,000)	(600,000)	-	-
Amortization offset	<u>(2,563,026)</u>	<u>(2,751,472)</u>	<u>(2,803,501)</u>	<u>(2,830,036)</u>	<u>(2,856,101)</u>
Total revenue	11,905,572	12,891,136	13,540,300	14,030,889	14,344,732
<b>Expenses:</b>					
Financial Plan, Draft	19,398,635	23,520,270	18,454,142	18,690,251	19,243,279
<b>Less:</b>					
Capital expenditures	(4,381,672)	(7,913,002)	(2,551,650)	(2,368,950)	(2,811,250)
Transfer to other reserves	(1,041,763)	(1,538,051)	(1,687,312)	(2,052,444)	(2,232,575)
Debt principal payments	<u>(869,247)</u>	<u>(823,488)</u>	<u>(875,826)</u>	<u>(875,826)</u>	<u>(733,826)</u>
Total expenses	13,105,953	13,245,729	13,339,354	13,393,031	13,465,629
Annual surplus	<u>(1,200,381)</u>	<u>(354,593)</u>	<u>200,946</u>	<u>637,858</u>	<u>879,103</u>

**District of Sooke  
Draft Financial Plan 2017 - 2021  
Summary of Adjustments**

	Page #	2017	2018	2019	2020	2021
Property Tax - Proposed Financial Plan from March 8, 2017		7,018,784	7,678,270	8,327,435	8,818,024	9,131,867
Non-market Change		163,673	130,000	130,000	130,000	130,000
Total Property Taxes (including Non-market change)		7,182,457	7,808,270	8,457,435	8,948,024	9,261,867
% increase per Proposed Five Year Financial Plan March 8, 2017		5.58%	6.90%	6.65%	4.26%	2.05%
<b>Adjustments</b>						
1 Community Service Agreements (Expiry Dec 31, 2017)	3	-	(89,725)	(89,725)	(89,725)	(89,725)
2 Annual Grants - <i>Sooke Transition House Society - Crisis Centre</i> correct name to <i>Sooke Residents In Need Society - Crisis Centre</i>	3	-	-	-	-	-
3 IT Augmentation Contractor	7	-	(7,500)	(7,500)	(7,500)	(7,500)
4 Community Grants adjust to actual approved on March 22, 2017	3	(939)	-	-	-	-
5 Community Grants adjust to actual approved on March 27, 2017	3	1,000	-	-	-	-
Total adjustments		61	(97,225)	(97,225)	(97,225)	(97,225)
Amended Property Tax		7,018,845	7,581,045	8,230,210	8,720,799	9,034,642
Non-market Change		163,673	130,000	130,000	130,000	130,000
Total Property Taxes (including Non-market change)		7,182,518	7,711,045	8,360,210	8,850,799	9,164,642
Amended % increase		5.58%	5.55%	6.73%	4.31%	2.08%